

From: Jane White <Jane.White@mfe.govt.nz>
Sent: Thursday, 16 April 2026 2:52 pm
To: Emily Young [EXTERNAL] (Parliament); Steve Mason [EXTERNAL] (Parliament)
Cc: Sam Buckle; Becky Prebble; Kirsty Flannagan; David Mead; Phillip Mellor; Scott Gulliver; Letisha Nicholas; Sean Rae
Subject: RE: 26-BRF-00958 and 26-CAB-00966 - Maintaining domestic cement manufacturing in NZ
Attachments: 26-BRF-00958-POLICY BRIEFING.docx

Hi Emily

As requested by you, please find attached a revised briefing with an explicit rec to forward the briefing and draft cabinet paper onto Minister of Finance, Minister for Regional development and Minister for Trade and Investment.

9(2)(h)

Policy rationale

Problem definition

Current legislative settings under the Climate Change Response Act—particularly reliance on industrial allocation as the primary mechanism for managing emissions leakage—are not sufficient to address emissions leakage risk or the broader economic and supply-chain impacts of ETS obligations for some industries.
This results, in some instances, from:

- An unlevel playing field between domestic producers and importers, who do not face equivalent carbon costs; and
- Limited technological opportunities to decarbonise certain hard-to-abate emissions, particularly where emissions are inherent to an industrial process rather than arising from fuel use. Over short to medium term time frames there can also be limited technological opportunities where abatement requires large capital investment, new infrastructure, or technologies that are not yet commercially viable at scale.

9(2)(g)(i)

Policy intention

9(2)(j)

Thanks

Jane

Jane White she/her
Kaitohutohu Whakarae - Chief Advisor | Ministry for the Environment
Waea pūkoro: 9(2)(a)
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Note I don't work on Tuesdays. For anything urgent please contact David.Mead@mfe.govt.nz.

From: Jane White
Sent: Thursday, 16 April 2026 1:12 pm
To: Emily Young [EXTERNAL] (PARLIAMENT) <Emily.Young@parliament.govt.nz>; Steve Mason [EXTERNAL] (Parliament) <steve.mason@parliament.govt.nz>
Cc: Sam Buckle <Sam.Buckle@mfe.govt.nz>; Becky Prebble <Becky.Prebble@mfe.govt.nz>; Kirsty Flannagan <Kirsty.Flannagan@climateieb.govt.nz>; David Mead <David.Mead@mfe.govt.nz>; Phillip Mellor <Phillip.Mellor@mfe.govt.nz>; Scott Gulliver <Scott.Gulliver@mfe.govt.nz>; Letisha Nicholas <Letisha.Nicholas@mfe.govt.nz>; Sean Rae <Sean.Rae@mfe.govt.nz>
Subject: RE: 26-BRF-00958 and 26-CAB-00966 - Maintaining domestic cement manufacturing in NZ

Hi again,

9(2)(j)

Thanks

Jane

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From: Jane White
Sent: Thursday, 16 April 2026 12:26 pm
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Cc: Sam Buckle <Sam.Buckle@mfe.govt.nz>; Becky Prebble <Becky.Prebble@mfe.govt.nz>; Kirsty Flannagan <Kirsty.Flannagan@climateieb.govt.nz>; David Mead <David.Mead@mfe.govt.nz>; Phillip Mellor <Phillip.Mellor@mfe.govt.nz>; Scott Gulliver <Scott.Gulliver@mfe.govt.nz>; Letisha Nicholas <Letisha.Nicholas@mfe.govt.nz>; Sean Rae <Sean.Rae@mfe.govt.nz>
Subject: 26-BRF-00958 and 26-CAB-00966 - Maintaining domestic cement manufacturing in NZ

Hi Steve and Emily,

Please find attached:

- 26-BRF-00958 – Maintaining domestic cement manufacturing in NZ – draft Cabinet paper
- 26-CAB-00966 - Maintaining domestic cement manufacturing in NZ.
- 9(2)(h) [REDACTED]

Please note:

- 9(2)(h) [REDACTED]
[REDACTED] If there is any other policy intent Jack considers should be relayed, please let me know.
- At the direction of Treasury, we have included all possible options in the Cabinet paper, to align with the broad scope of the budget initiative for a tagged contingency.
- The Cabinet paper is with agencies (MBIE, MFAT, Treasury, MfR) for comment, so doesn't reflect agencies views (with the exception of the financial analysis, which Treasury has reviewed).
- We propose to discuss these papers with the Minister at officials on Monday.
- We have prepared a RIS and CIPA. The RIS is being reviewed by a RIS panel tomorrow. We will get both of these through to you early next week.

@Advice – please note that I have sent this directly given it is commercially sensitive and therefore I have not sent it via the usual distribution list intentionally.

Thank you

Jane

Jane White she/her

Kaitohutohu Whakarae - Chief Advisor | Ministry for the Environment

Waea pūkoro: 9(2)(a) [REDACTED]

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