

**From:** Emily Young <Emily.Young@parliament.govt.nz>  
**Sent:** Monday, 1 December 2025 1:41 pm  
**To:** Simon Mandal-Johnson  
**Cc:** Jane White; Advice; Tabitha McMaster; Courtney Clyne; Steve Mason [EXTERNAL] (Parliament)  
**Subject:** RE: **Classification** Briefing to Minister of Climate Change - Policy pathways for managing the impacts of the potential closure of Golden Bay Cement's Whangārei site

Hi Simon,

Thanks for the call this morning. As discussed, the Minister hasn't yet signed this briefing. He indicated in our meeting this morning that he would like to find a way to work with Golden Bay Cement (other than a BCA) to avoid the closure of their manufacturing site. Could you please prepare some further advice on potential options? In terms of timing, I'm aware that the last weekend bag of the year is next weekend, so perhaps we could have this advice come through in the 16 January weekend bag? Let me know if this timeframe is not doable.

Thanks  
Emily

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**From:** Tabitha McMaster <Tabitha.McMaster@mfe.govt.nz>  
**Sent:** Thursday, 27 November 2025 1:58 pm  
**To:** Advice <Advice@mfe.govt.nz>  
**Cc:** Emily Young <Emily.Young@parliament.govt.nz>; Simon Mandal-Johnson <Simon.Mandal-Johnson@mfe.govt.nz>; Jane White <Jane.White@mfe.govt.nz>  
**Subject:** **Classification** Briefing to Minister of Climate Change - Policy pathways for managing the impacts of the potential closure of Golden Bay Cement's Whangārei site

Kia ora,

The attached advice is ready for provision to Minister Watts. Please facilitate this for us.

Please find attached:

- Product Code: BRF-7119
- Title: Policy pathways for managing the impacts of the potential closure of Golden Bay Cement's Whangārei site
- Copied to: Emily Young, Steve Mason, Simon Mandal-Johnson, Sean Rae, Scott Gulliver, Kirsty Flannagan, Sam Buckle, Jane White, Tabitha McMaster
- Must be sent by 5pm? Yes
- Distribute via standard distribution list? No (commercially sensitive)
- Location where final document and sent email should be stored:  [REQ-0023882 BRF-7119 Policy pathways for managing the impacts of the potential closure of Golden Bay \[FINAL\].docx](#) (Taku Mahi link)

If you have questions please contact: Tabitha McMaster.

**Tabitha McMaster (she/her)**  
*Senior Policy Advisor - ETS Policy | Climate Change Mitigation and Resource Efficiency*

Ministry for the Environment | Manatū Mō Te Taiao  
**9(2)(a)** | [tabitha.mcmaster@mfe.govt.nz](mailto:tabitha.mcmaster@mfe.govt.nz) | [environment.govt.nz](http://environment.govt.nz)