AUCKLAND DEAL IMPLEMENTATION PLAN

October 2026



New Zealand Government
Te Kāwanatanga o Aotearoa

Auckland Council
Te Kaunihera o Tāmaki Makaurau

Implementing the Auckland Deal

The Auckland Deal was signed on 10 April 2026, making it New Zealand's first City and Regional Deal. It sets out how Central Government and Auckland Council will align planning, infrastructure investment and economic development over the coming decades, with a focus on housing growth, productivity and better coordination in the next 10 years.

If Auckland does well, New Zealand does well: the Deal reflects our ambitious commitment to make significant progress to increase regional GDP growth by 2.9% by 2045, which would contribute an additional $21.6 billion to the national economy.

The Deal will support a range of major projects, including upgrades to Auckland City Centre, improving Eden Park and its surrounding facilities, new and improved schools, and expanded health services for the region. It will also support an innovation precinct in Wynyard Quarter to help attract investment, multiple transport projects to improve regional connectivity, and initiatives to boost tourism and attract large-scale events to enhance Auckland's role as a national and international destination.

The Government is leading planning reform to enable a more cohesive and coordinated approach to development. This work will support the Deal's focus on Auckland's growth and development, strengthen critical infrastructure, and improve community wellbeing.

The Auckland Deal Implementation Plan (the Plan) is the first step for making the Auckland Deal a reality. The Plan has been collaboratively developed by the Crown and Council, reflecting the partnership intention of the Deal. It translates the 95 commitments in the Deal into a coordinated programme of action by setting out the key initiatives, delivery responsibilities, milestones and deliverables required to progress the commitments.

Set across a 10-year timeframe with a sharp focus on the first three implementation years, the Plan provides an overview of the work programmes Central Government and Council will be progressing to support delivery of the commitments identified in the Auckland Deal. Delivering on the Deal will require the Crown and Council to work with mana whenua, partners and stakeholders. An annual measurement and reporting process will inform continued delivery of the Deal commitments.



Auckland context

Tāmaki Makaurau, Auckland, is New Zealand's only major international city and its engine of growth and productivity. Home to an estimated 1.8 million people in 2025, Auckland is projected to reach around 2.3 million by 2048. Spanning 4,894 square kilometres (1.8% of New Zealand's land area), the region is home to over one-third of New Zealand's population and contributes nearly 38% of national GDP. It is the country's main gateway for people, trade, innovation and investment. Auckland has higher labour productivity than the rest of New Zealand and is the centre of the country's most valuable and productive growth industries, with 116 of New Zealand's top 200 tech firms based in Auckland.

The region has a rich cultural history with 19 iwi who maintain a strong connection to this whenua. Auckland is increasingly diverse, with growing Māori, Pacific and Asian populations, and is projected to have an Asian population share of around 42% by 2043. It has an outstanding natural environment and urban amenities which contribute to its global appeal as a thriving place to live, work, invest in and visit. Major public and private investment in Auckland – including mega-projects like City Rail Link, Eastern Busway and Central Interceptor, and private investment in data centres and large-scale development – is anticipated to dramatically improve the region's connectivity, productivity and capacity for growth if leveraged well.

Auckland's future will require a careful balance between enabling population and economic growth, responding to diverse and changing needs, investing in infrastructure and services, and building resilience to climate change. These demands are increasingly interconnected: where and how Auckland grows affects infrastructure costs, transport, housing affordability, environmental outcomes and exposure to natural hazards, while constrained finances make the choices about investment and sequencing even more important.

The Auckland Deal provides an opportunity to take a more integrated, long-term approach to these challenges. Aligning central and local government priorities and investments can support the conditions for Auckland to grow in a way that is productive, resilient, inclusive and environmentally sustainable.



Auckland Snapshot

A growing, diverse and connected region with major opportunities and challenges

A growing and diverse population

Auckland is New Zealand's largest and most economically significant region.

Population

1.8m in 2025 → **2.3m** projected by 2048

Increasing diversity

42% Projected to identify as Asian by 2043

Growing Māori and Pacific populations

This growth has major implications for housing, transport, infrastructure, employment, services and the way the region develops.

Economic importance

Auckland contributes around **38%** of New Zealand's GDP

Economy under pressure, but improving:

- **+0.2%** real GDP year to Mar 2026
- **-0.9%** employment year on year
- **6.6%** Unemployment (Mar 2026 quarter) Highest since 2014

The challenge is to support growth and productivity while ensuring Aucklanders can participate in and benefit from it.

International gateway and destination

3.67m Overseas visitor arrivals (year to June 2026) ↑**9%** on previous year

75% of international visitors pass through Auckland

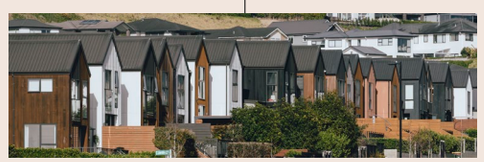
$89.3m contribution to Auckland's GDP from major and business events (2024-25, supported by Tātaki Auckland Unlimited)

2.29m Ticketed attendees record for venues and events (2024-25)

Housing delivery

16,862 dwellings consented (year to May 2026)

95% within the Rural Urban Boundary



Substantial delivery within the existing urban area, but continued population growth creates ongoing demands for transport, water and other infrastructure.

Transport and access

Private vehicles remain dominant:

- **84.7%** used a private or company vehicle to get to work (2023 Census)
- **9.0%** used public transport
- **3.4x longer** average public transport trip time
- **56.4%** of NZ public transport boardings were in Auckland (Apr-Jun 2026)

81% of Auckland drivers find public transport less convenient (Auckland Council, 2024)

Need for faster, more reliable and better-connected alternatives to driving, and better use of existing infrastructure

Natural environment

A significant regional asset, but under pressure from invasive species, development, climate change and other pressures.

Some gains in indigenous vegetation and native species

Ongoing challenges condition of wetlands and protection of threatened ecosystems and species

Requires coordinated, sustained action across mana whenua, communities, government and other partners.

Climate and policy change

Cyclone Gabrielle and floods (early 2023)

- **7,000+** homes damaged
- **1,200** buy-out eligible properties
- **$2b** joint recovery programme

National reforms changing the policy settings:

- **Housing**
- **Resource management**
- **Transport**

These changes are occurring alongside constrained public finances and significant infrastructure needs.



Looking ahead

Auckland's scale and continued growth, economic importance, international connections, housing and infrastructure pressures, environmental values and changing climate and economic conditions create a distinctive and complex context for the region's future development

→ This presents both opportunities and challenges – and highlights the need for coordinated, long-term action to build a more resilient, connected and prosperous Auckland.

Auckland Deal Implementation Plan (10 years)

Foundational Elements

These foundations work together to guide Auckland's long-term growth, infrastructure and investment decisions

- Crown and Auckland Council's ongoing commitment to working in partnership
- Planning reform
- Infrastructure sequencing
- Funding and financing arrangements
- Regional Spatial Plan
- 30-year Transport Plan

Focus areas for Oversight Board 2026/27

Collective attention to unlock opportunities, accelerate progress, resolve barriers, or develop emerging priorities

Maungawhau to Morningside growth corridor	City Centre	Year 1 Innovation priorities	Sustainable long-term funding arrangements for destination & major events	Time of Use charging
Maximise development potential	*Revitalise by leveraging the CRL[1]*	*Catalyse an innovation economy*	*Back Auckland as a destination*	*Unlock a more efficient network*

Turning focus into action

Maungawhau to Morningside growth corridor

- Plan Change 120 – significant additional development capacity for walkable catchments
- Programme Office established
- Level crossing removals sequenced
- New Eden Park operating model

City Centre

- City Centre Action Plan refreshed
- Thriving City Centre Action Plan
- CRL launch programme
- Aotea Arts Quarter Regeneration Plan programme
- Central wharves programme business case

Year 1 Innovation priorities

- NZIAT[2] launch/co-location
- Support for University of Auckland
- Centre to Newmarket Innovation Corridor
- Joint innovation prospectus
- Aligned trade missions
- Support for F&P Healthcare Drury campus
- Support for product accelerator at Glenbrook

Sustainable long-term funding arrangements for destination & major events

- Appropriate resourcing for core event prospecting/ attraction
- Funding major event attraction
- Economic Development Strategy for Auckland including destination and major events as a key strategic pillar

Time of Use charging

- Public engagement on shortlisted charging scheme options
- Initiation of a Time of Use Charging Scheme
- Scheme Proposal and Impact Assessment developed
- Investment Agreement developed to set revenue allocation

Measurement and reporting to be developed by March 2027

[1] City Rail Link; [2] New Zealand Institute for Advanced Manufacturing.

Partnership for Growth

Long-term partnership to align priorities, integrate planning and coordinate delivery, unlocking Auckland's full growth potential



Partnership under the Deal

Partner

Build and maintain a long-term partnership between Central Government and Auckland Council based on mutual trust, openness and shared commitment to Auckland's growth.

Align

Align priorities, planning and investment decisions to support coordinated delivery and improved outcomes for Auckland and New Zealand.

Collaborate

Work together through the Deal Responsibility Group and Auckland Deal Oversight Board to provide strategic leadership, governance and implementation oversight.

Engage

Maintain regular engagement, including at least three meetings per year between the Prime Minister and the Mayor of Auckland and regular meetings between the Mayor of Auckland and senior Ministers to share views on policy settings affecting Auckland.

Monitor & Report

Track progress against agreed commitments through regular reporting and monitoring in accordance with the requirements of the Deal Agreement, to support effective governance of the Deal.

Deal Responsibility Group

The Deal Responsibility Group comprises Responsible Ministers and Councillors:

- Auckland Council: the Mayor, the Deputy Mayor and the Policy Planning and Development Committee Chair.
- Central Government: Minister for Infrastructure, Minister of Local Government and Minister for Auckland.
- The Responsible Ministers and Councillors will meet at least every six months to discuss progress under the Deal.

Auckland Deal Oversight Board

The Auckland Deal Oversight Board has been established and has met. It comprises:

- Auckland Council's Chief Executive Officer, Director of Group Strategy and Chief Executive's Office, Executive Officer to the Chief Executive, and Director of Policy, Planning and Governance.
- Chief Executive of the Ministry for Cities, Environment, Regions and Transport, Executive Leader of the Ministry for Cities, Environment, Regions and Transport, Chief Executive of the Ministry of Business, Innovation and Employment, the Head of the Auckland Policy Office, and the Deputy Chief Executive of National Infrastructure Funding and Financing Limited.

A Terms of Reference has been agreed to govern and guide the Auckland Deal Oversight Board in fulfilling its purpose and functions under the Deal Agreement.

Innovation, Technology and Science

Commitments to grow Auckland's globally competitive innovation economy, anchored in research, precinct development and advanced industries, with strong international positioning



STRATEGIC LEVERS

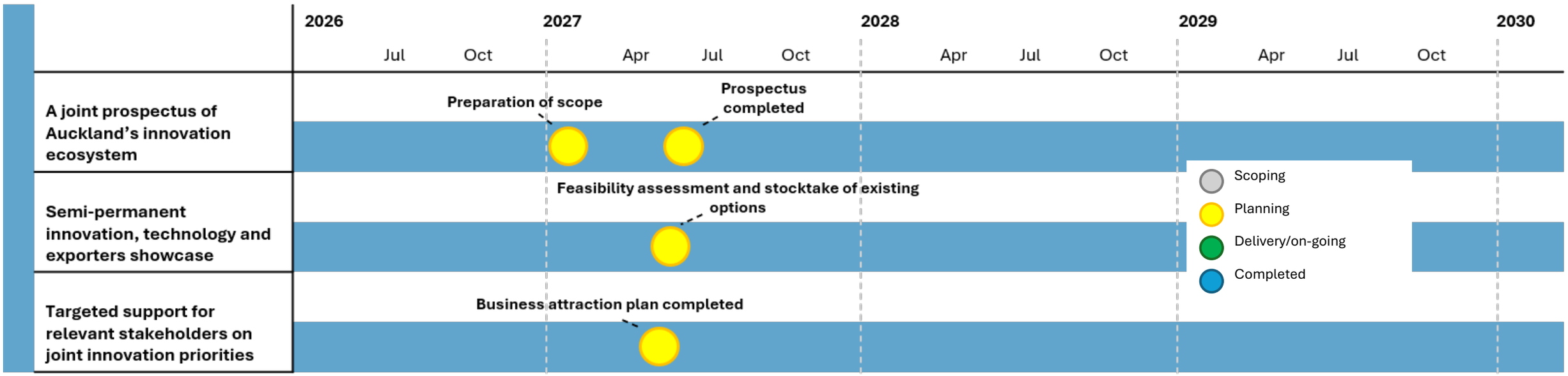
- Policy and regulatory settings to support growth of the innovation economy.
- Launch of the NZ Institute for Advanced Technology (NZIAT) in Auckland
- City Centre to Newmarket Innovation Corridor (Wynyard – City Centre – Parnell – Newmarket)
- Te Puna Creative Innovation Precinct (West Auckland)
- Southern Manufacturing, Logistics & Energy Corridor

EARLY PROGRESS INITIATIVES

- Development of a joint prospectus of Auckland's innovation ecosystem as a national and international showcase (2027)
- Delivery of Auckland Innovation & Tech Alliance (AITA) programme e.g. 100 Days of Startup; second annual Auckland Startup Week (October 2026)
- Stocktake of existing places/options to showcase NZ exporters (2027)
- Staff appointed to work closely with NZIAT and help it to integrate into Wynyard Quarter and beyond, and a science and tech advisor to work with the NZIAT team exploring opportunities to partner (2026)

ONGOING WAYS OF WORKING

- Auckland Council and Central Government will work together on recognition of the national importance of Auckland as a centre for innovation.
- Commitment to quarterly forums between agencies on Auckland issues and relevant policy and regulatory settings



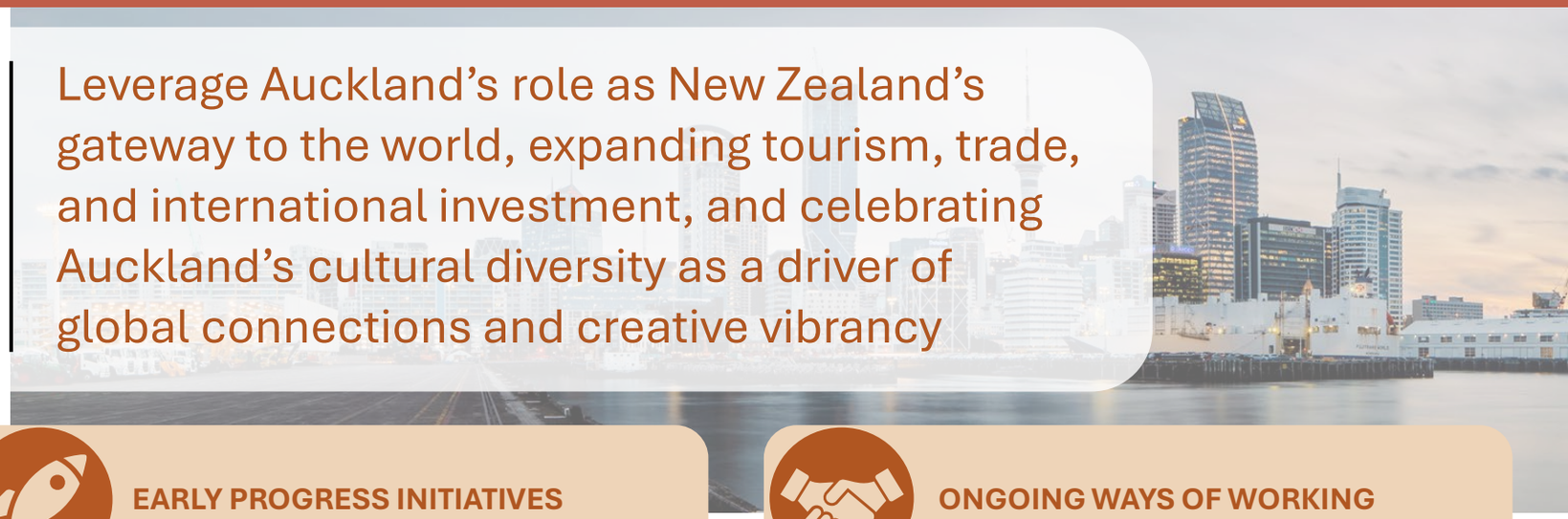
Innovation, Technology and Science

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
Narrative				
1.1.	Auckland Council and Central Government will work together to support the growth of Auckland's globally competitive innovation economy. This will include working together on recognition of the national importance of Auckland as a centre for innovation.	**MBIE** a) Support Auckland Council in recognising Auckland's importance including considering references to Auckland in the Economic Growth Narrative where suitable and considering the importance of Auckland when proposing Ministerial visits and announcements.	b) Prioritise innovation in its Economic Development Strategy.	**Auckland Council (Economic Development Office)** ***Planning:*** - Inclusion in Economic Development Strategy (October 2026) **MBIE** ***Planning:*** - Inclusion in Economic Growth Narrative
1.2.	Year 1 innovation joint priorities of the Deal: Development of a joint prospectus of Auckland's innovation ecosystem as a national and international showcase.	**MBIE** a) Support Auckland Council in preparing the prospectus.	b) Building on the existing Invest Auckland website, lead the production of a prospectus that highlights the region's science, innovation, and startup ecosystem.	**Auckland Council (Economic Development Office)** ***Planning:*** - Prepare scope (2027) - Complete prospectus (2027)
1.3.	Auckland Council to convene an Auckland Innovation & Tech Alliance, continue to deliver Tech Week / Startup Week, and lead the Tech Auckland brand/prospectus.	**MBIE** a) Support Auckland Council through continued consideration of event support and providing speakers, attendees and other support as appropriate.	b) Through the Mayor, lead the Auckland Innovation & Tech Alliance. c) The Economic Development Office (EDO) will support the Mayor's office and lead the other initiatives which are priority actions within the EDO work programme.	**Auckland Council (Economic Development Office)** ***Delivery:*** - Raise awareness of science, innovation, and startups through the delivery of Auckland Innovation & Tech Alliance (AITA) programme e.g. 100 Days of Startup - Second annual Auckland Startup Week 12-16 October 2026, sponsored by MBIE
1.4.	Auckland Council will investigate a semi-permanent (or mobile) showcase that is open to the public to expose a range of New Zealand innovations, technology and successful exporters, located in the central city to attract visitors and Aucklanders. Private sector funded.	**MBIE** a) Support Auckland Council as required and appropriate.	b) Investigate a semi-permanent (or mobile) showcase, and if feasible, create a prospectus to attract private sector funding. c) Attract funding and deliver.	**Auckland Council (Economic Development Office)** ***Planning:*** - Feasibility including stocktake of existing places/options to showcase exporters (2027)
Policy				
1.5.	Auckland Council and Central Government will work together on policy and regulatory settings to support growth of the innovation economy.	**MBIE** a) Investigate appropriate mechanisms to formalise identifying policy or regulatory workstreams that impact Auckland's innovation economy and develop a framework to notify and consult early. b) MBIE and Auckland Council will form an innovation steering group to provide	c) Provide insights and analysis to support possible policy.	**Auckland Council (Economic Development Office)** ***Delivery:*** - Identify policy or regulatory work that will enable growth of the innovation economy **MBIE and Auckland Council** ***Planning:***

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
		a channel for Council and Central Government to raise areas of policy and regulatory settings for discussion. This will include assessing current capabilities and needs and identifying policy or regulatory workstreams that will enable growth of the innovation economy.		- Establish a quarterly forum as a channel to progress important policy and regulatory settings
1.6.	Central Government to consult with Auckland Council as appropriate on key policy and regulatory settings.	**Auckland Council and MBIE** a) Engage regularly and provide insights from the Auckland ecosystem.		**Auckland Council and MBIE (Economic Development Office)** ***Ongoing:*** - Quarterly forums between agencies on Auckland issues and relevant policy and regulatory settings
Precincts				
1.7.	Auckland Council and Central Government will work together to support the coordination of Auckland's innovation ecosystem and precincts. The initial spatial areas that are recognised as an innovation focus for the Deal include: 1. City Centre to Newmarket Innovation Corridor (Wynyard – City Centre – Parnell – Newmarket). 2. Te Puna Creative Innovation Precinct (West Auckland). 3. Southern Manufacturing, Logistics & Energy Corridor.	**MBIE** a) Work with Auckland Council to identify key blockers and required support within Central Government portfolios and will proactively consider where government policy or regulatory levers could be used to assist in achieving precinct level goals. b) Identify needs and issues and then define responsibilities and deliverables which may be across multiple portfolios.	c) Work with Central Government to identify where key interventions or support is needed within Central Government portfolios. d) Prioritise these precincts in Economic Development Office work programme, noting that each is at a different stage of development.	**Auckland Council (Economic Development Office) and MBIE** ***Scoping*:** - Identify policy or regulatory settings required to enable this action
1.8.	Year 1 innovation joint priorities of the Deal: Launch the NZ Institute for Advanced Technology (NZIAT) and pursue co-location with the NZ Defence Tech Accelerator and Research and Education Advanced Network New Zealand (REANNZ) to create a centre of excellence for research, startups and industry collaboration. Central Government to launch the NZIAT in Auckland and pursue co-location with other Crown entities. Auckland Council to provide a competitive offer for negotiation with the NZIAT Board to locate the NZIAT Hub, potentially co-located	**MBIE** a) Continue to work with Auckland Council to ensure that the synergies and benefits of this co-location to the innovation precincts are realised through identifying opportunities and challenges and coordinating responses.	b) Auckland Council has enabled NZIAT to locate in the Wynyard Quarter Innovation Precinct, in the Council leased GridAKL building at 12 Madden St.	**Auckland Council (Economic Development Office)** ***Completed:*** - Incentivised NZIAT to take up residence in GridAKL 12 Madden Street (2026) - Two staff appointed to work closely with NZIAT, a relationship manager to integrate NZIAT into Wynyard Quarter and beyond, and a science and tech advisor to work with the NZIAT team exploring opportunities to partner

	Commitments	Central Government will...	Auckland Council will...	Key deliverables and milestones
	with the Defence Tech Accelerator and REANNZ at 12 Madden Street to catalyse the cluster.			
Targeted Support				
1.9.	Year 1 innovation joint priorities of the Deal: Consider targeted support to enable University of Auckland's flagship Innovation Centre (including MedTech-iQ) building and associated development in Newmarket. Year 1 innovation joint priorities of the Deal: Support for Fisher & Paykel Healthcare's Drury campus. *This commitment is also applicable to commitment 6.4.* Year 1 innovation joint priorities of the Deal: Preparatory work with NZ Steel and Outset Ventures on the location of a major product accelerator at Glenbrook.	**MBIE** a) Coordinate with Auckland Council and the relevant stakeholder to understand the needs of the stakeholder and what support may be available through Central Government levers.	b) Facilitate discussions with relevant stakeholders around needs including potential blockers or issues.	**Auckland Council (Economic Development Office)** ***Planning:*** - Engage with companies on their needs - Complete business attraction plan (2027)

Global Trade, Tourism, Investment, Port and Relations



Leverage Auckland's role as New Zealand's gateway to the world, expanding tourism, trade, and international investment, and celebrating Auckland's cultural diversity as a driver of global connections and creative vibrancy

STRATEGIC LEVERS

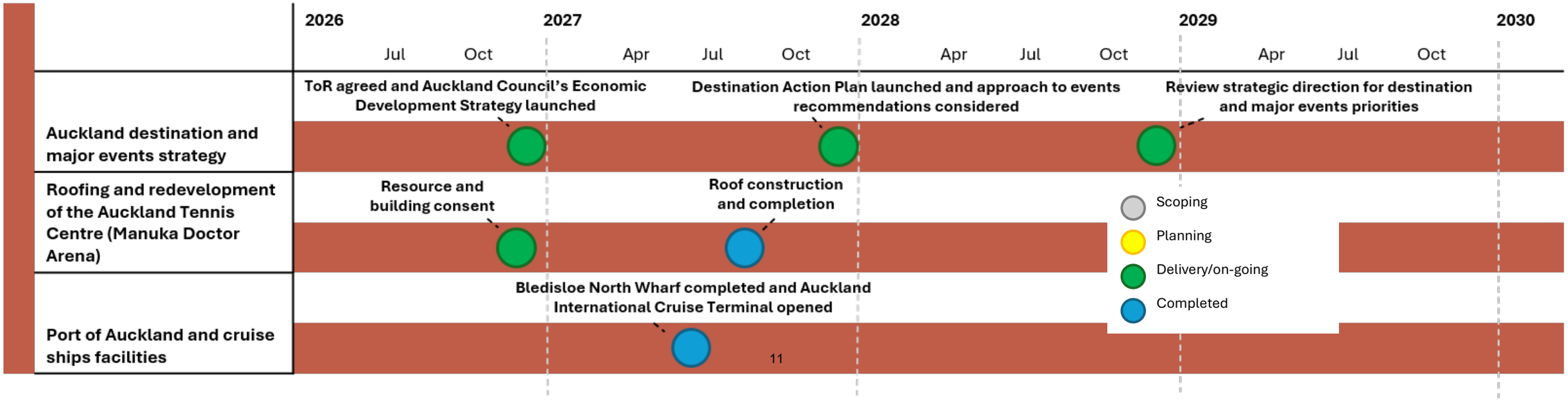
- Establishing Auckland's position as an important South Pacific trading hub, and trade link for e-commerce and other exports between Southeast Asia and South America.
- Joint Central Government and Auckland Council commitment to improve access to Ports of Auckland
- Investment in Ports of Auckland and cruise facilities

EARLY PROGRESS INITIATIVES

- Auckland Council and Central Government will consider how to align and support their respective trade missions to India, China and Southeast Asia, including the role Auckland may play in a trade mission to India in 2026.
- Auckland Council will progress plans with Ahmedabad to formalise a tech-centred partnership.
- Economic Development Strategy for Auckland (2026)
- Complete Bledisloe North Wharf (FY27)
- Open the Auckland International Cruise Terminal (2027)

ONGOING WAYS OF WORKING

- Auckland Council and Central Government will work together to support growth of Auckland's globally competitive innovation economy
- Auckland Council and Central Government will consider their respective trade missions on a case by case basis with decisions guided by NZ Inc priorities, Ministerial and Mayoral priorities, foreign policy considerations, target market conditions and offshore-post capacity. The approach to delegate selection will be to align selection with the specific objectives and commercial outcomes of the trade mission.
- Auckland Council and MBIE Immigration will meet regularly to discuss emerging immigration matters.
- Joint working on scoping work around national port and freight matters.



Global Trade, Tourism, Investment, Port and International Relations

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
2.1.	Year 1 innovation joint priorities of the Deal: Consider how Auckland and Central Government can align and support their respective trade missions to India, China, and Southeast Asia, including the role Auckland may play in a trade mission to India in 2026. Central Government to support a city-led trade mission to India. Central Government, on a case-by-case basis, extend an invitation to Auckland to participate in trade missions at political and officials' levels. Auckland Council, on a case-by-case basis, will extend invitations to ministers and government to participate in city-led trade missions at political and officials' levels. Central Government to support city-led trade missions, including by positively considering invitations/requests to send ministers on trade missions. Auckland Council to establish new tech-centred relationship with an Indian City and lead organisation of trade mission. Central Government will work in partnership with Auckland Council on NZ Inc's relationship with India, China and Southeast Asia and particular cities.	**MFAT/NZTE** a) Extend trade missions invitations to Auckland Council on a case-by-case approach, with decisions guided by NZ Inc priorities, Ministerial priorities, foreign policy considerations, target market conditions, and offshore-post capacity. The agreed Central Government approach to trade missions delegate selection is aligned to the specific objectives and commercial outcomes of the trade mission. The preliminary list of proposed delegates will include businesses and organisations with specific business interests, an established market presence, and identified commercial opportunities aligned with the destination. Where attendance aligns with the objectives of the mission, senior representatives at political and officials' levels from Auckland Council may be nominated for Ministerial consideration as part of the delegation however cannot be guaranteed. b) Support for city-led missions will need to be considered on a case- by- case basis, as resources, and priorities permit. India is a priority relationship for the Government and, subject to mutually workable scheduling, NZTE's people will in principle support a city led trade mission to India. **MBIE** c) Coordinate with Auckland Council and relevant Central Government areas to ensure that innovation is suitably considered and represented in the planning and delegate selection stages.	e) Liaise and inform NZTE and MFAT on Auckland activity that is relevant to these markets. f) Update and inform government agencies on plans. g) Progress plans with Ahmedabad to formalise a tech-centred partnership.	**MFAT/NZTE** ***Planning*:** - Currently there are no confirmed Ministerial led missions scheduled for remaining calendar year. Central Government will be better positioned to discuss in 2027.

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
		d) Support Auckland Council in this mission and identify areas of potential support.		
2.2.	Auckland Council will work with Central Government to provide marketing support for direct flights from India and South America to enable increased tourism, trade, and travel.	**MFAT** a) Support Auckland Council if required, with MFAT's role best framed around diplomatic engagement, offshore-post insights, and relationship facilitation, while airline route decisions, commercial viability, airport negotiations, and aviation regulatory matters remain primarily with commercial parties and Auckland Airport. **Tourism New Zealand** b) Continue to invest in marketing activity in India and will support efforts to secure direct air connectivity through its marketing programme. c) Continue monitoring the impact of the newly introduced flights and consider opportunities for future South American market activity during subsequent funding and planning cycles.	**Tātaki Auckland Unlimited** d) Work with Central Government, Auckland Airport, and airlines to support trade marketing by ensuring distribution channels have appropriate Auckland promotional product as resourcing allows.	
2.3.	Auckland Council will work with Central Government to design and support a strategy to develop Auckland's position as an important South Pacific trading hub for sea and air trade, leveraging existing trade infrastructure.	a) Contribute regional and international perspectives through MFAT, particularly on how Auckland's trade infrastructure supports New Zealand's wider economic diplomacy, Pacific and regional engagement, and international connectivity. *Please refer to commitment 3.5 as well.*	b) Include this in development of the Auckland Council's Economic Development Strategy 2040.	**Auckland Council (Economic Development Office)** - Auckland Council's Economic Development Strategy 2040 launch November 2026
2.4.	Auckland Council will work with Central Government to promote Auckland as a trade link for e-commerce and other exports between Southeast Asia and South America.	a) Support this work through trade policy and regional economic diplomacy perspectives, market and geopolitical insights, offshore-post engagement where appropriate, and coordination between MFAT, NZTE and MBIE on practical trade and export-promotion opportunities.	b) Include this in development of the Auckland Council's Economic Development Strategy 2040.	**Auckland Council (Economic Development Office)** - Auckland Council's Economic Development Strategy 2040 launch November 2026

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
2.5.	Central Government to progress regulatory work to enable bonded warehouses that would support e-commerce re-exports (e.g. enabling re-exported goods to remain free from duty if they are returned).	**New Zealand Customs** a) Support Auckland Council to develop its proposals with advice and information	b) Develop and provide draft proposals relating to bonded warehouses for discussion with New Zealand Customs	Progressed during 2027
2.6.	The Ministry for Cities, Environment, Regions and Transport and Ministry of Foreign Affairs and Trade will support (but not direct) key stakeholders and commercial parties in the aviation industry to enable the establishment of a non-stop air service between New Zealand and India centred around Auckland by 2028. The Ministry for Cities, Environment, Regions and Transport and Ministry of Foreign Affairs and Trade will support key stakeholders to leverage connections between New Zealand (centred around Auckland) and South America as a vital conduit for expanding business, tourism, education, and people-to-people links in the region.	**MCERT** a) Provide a support function and respond to requests/initiation from lead parties via MCERT. **MFAT** b) Both onshore and through its post network, provide support through diplomatic engagement, relationship facilitation, and international insights.	No action required from Auckland Council	**MCERT** ***Completed:*** - In August 2023, New Zealand and India signed a Memorandum of Understanding updating the 2016 Air Services Agreement. New Zealand passenger airlines may already operate unlimited non-stop services to/from six Indian cities: New Delhi, Mumbai, Bengaluru, Chennai, Hyderabad, and Kolkata. Indian passenger airlines may already operate unlimited non-stop services to/from Auckland, Wellington, Christchurch, and three additional points to be nominated by India.
2.7.	Auckland Council will work with Central Government and industry to develop a co-designed destination and major events strategy for Auckland that sets targets and priorities for tourism, events, and hospitality growth.	**MBIE** a) Draw on relevant work, specifically; Auckland Council's Economic Development Strategy, Auckland Council's Long-term Plan 2027-37, MBIE's Major Events Review to inform the scoping and development of a co-designed destination and major events strategy for Auckland from 2028.	b) Finalise a new 10-year Economic Development Strategy for Auckland including Destination (and major events) as a key strategic pillar. c) Develop a draft Destination Action Plan aligned to the Economic Development Strategy and advice provided as input into Auckland Council's Long-term Plan 2027-37 that identifies key areas to further enhance work with central government.	**MBIE and Auckland Council (Economic Development Office), Tātaki Auckland Unlimited** ***Scoping***: - Agree Terms of Reference for co-ordination group for commitments 2.7, 2.8, 2.10, 10.6, 10.7 and 10.8 (2026) ***Planning:*** - Agree Terms of Reference for co-ordination group (2026) - Auckland Council's Economic Development Strategy 2040 launched (2026) - Destination Action Plan launched (2027) ***Delivery:*** Review current strategic direction to identify if any additional direction is required for destination and major events (2028)

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
2.8.	Auckland Council and Central Government will collaborate on the roofing and redevelopment of the Auckland Tennis Centre (Manuka Doctor Arena) to ensure its capability to host international events. Central Government, Auckland Council, and the Auckland Tennis Centre will each contribute $5m to the project.	**MBIE** a) Contribute $5 million to the construction of the new roof for the Auckland Tennis Centre.	**Auckland Council** b) Contribute $6.5 million (Tātaki Auckland Unlimited $5 million, Auckland Council $1.5 million) to the construction of the new roof for the Auckland Tennis Centre.	**MBIE, Auckland Council (Economic Development Office) and Tātaki Auckland Unlimited** ***Delivery:*** - Resource and building consent (2026) ***Completed:*** - Roof construction completed (2027)
2.9.	Central Government will engage with Auckland Council on key policy decisions and regulatory settings, including immigration settings, where there are Auckland or region-specific changes being considered.	**MBIE** a) Establish regular meetings with Auckland Council to discuss emerging immigration matters *Please refer to commitment 1.6 for non-immigration matters.*	b) Engage regularly and provide insights from the Auckland ecosystem	**Auckland Council (Economic Development Office) and MBIE** ***Ongoing:*** - Quarterly forums between agencies on Auckland issues and relevant policy and regulatory settings
2.10.	Auckland Council will work with Central Government to support Auckland to be a turnaround port for cruise ships.	**MBIE and MCERT** a) MBIE and MCERT will work alongside Auckland Council and Tātaki Auckland Unlimited to co-ordinate work across Central Government to support Auckland to be a turnaround port for cruise ships.	b) Support and work with Ports of Auckland Limited: - To enable up to 350m vessels to exchange as part of the Bledisloe Berth/terminal Programme. - Auckland to undertake targeted improvements to Queens Wharf (Shed 10) for throughput, accessibility, baggage flows and dual use efficiency. - To plan a third berth option for extended stays during peak months to relieve pressure and diversify products.	**MBIE, MCERT and Auckland Council (Economic Development Office), Tātaki Auckland Unlimited** ***Planning:*** - Will in 2027 work together to identify any available interventions that would support Auckland to be a turnaround port for cruise ships. - **Auckland Council will** develop an Exchange Excellence Programme – a bundled experience and service standard for pre/post stays integrating Auckland airport, hotels, inbound trade events (IBOs) and iSite network (26/27 FY)
2.11.	Auckland Council will work with Central Government to improve access to the Port and Airport. This may include freight rail access to the Port, and development of the surface access system for the Airport Precinct. *This commitment is also applicable to commitment 9.1.*	**MCERT, NZTA and KiwiRail** a) Maintain and support the existing governance arrangements and Memorandum of Understanding between Auckland Council/Auckland Transport, Auckland Airport, and NZTA, including progressing agreed improvements for the Airport precinct. b) Continue joint study on freight rail access to the Port with Auckland Council/Auckland Transport/Ports of Auckland.	c) Consider projects that support access to the Port and Airport as it develops its transport programme for the Long-term Plan 2027-2037. Decisions on what is affordable and to be prioritised are yet to be made. Considerations include: - Improvements in the public transport network for airport access, e.g. Airport to Botany and interim rapid transit improvements in the central isthmus. - Port access improvements for freight to support NZTA projects.	**Auckland Council (Policy Department)** ***Ongoing:*** - Deliverable dependent on Long-term Plan 2027-2037 transport programme as part of wider Long-term Plan (2027)

	Commitments	Central Government will...	Auckland Council will...	Key deliverables and milestones
2.12.	Central Government will facilitate scoping work around national port and freight matters. Auckland Council will participate in the scoping work.	**MCERT, NZTA and KiwiRail** a) Undertake scoping work.	b) Participate in the scoping work.	**MCERT, NZTA and KiwiRail** ***Scoping:*** - Scoping document (indicatively from 2028)
2.13.	Auckland Council will continue to support investment in the Port of Auckland and cruise facilities, including extension of Bledisloe North.	No action required from Central Government	a) Continue to support Port of Auckland Limited's investment in port and cruise infrastructure through its shareholder role, including monitoring delivery and maintaining alignment through the Long-term Plan, Letter of Expectations and Statement of Corporate Intent.	**Auckland Council (Economic Development Office) and Tātaki Auckland Unlimited** ***Ongoing*:** - Complete Bledisloe North Wharf (26/27 FY) - Open the Auckland International Cruise Terminal (2027) - Progress the completion of Fergusson North Wharf in accordance with Port of Auckland Limited's approved capital programme
2.14.	Auckland Council will support the Port and Airport by continuing to support management of reverse sensitivity.	No action required from Central Government	a) Continue to support management of reverse sensitivity through: - Chapters D24 and D25 in the Operative Auckland Unitary Plan. - Auckland Airport High Aircraft Noise Area (HANA) and Moderate Aircraft Noise Area (MANA) and underlying existing operative AUP zoning in the AUP Aircraft Noise Overlay remaining unchanged through Plan Change 120 hearing process. - City Centre Port Noise Overlay as a qualifying matter in the AUP	**Auckland Council (Planning and Resource Consents Department, Policy Department)** ***Ongoing*:** - Plan Change 120 notified (Aug 2026) - In line with legislative requirements, consider how current AUP provisions may translate into the forthcoming combined plan
2.15.	Central Government to consider a longer-term extension of the coastal occupancy consent for the Port of Auckland.	**MCERT and NZTA** a) Undertake scoping work. b) Confirm consenting details. c) Explore policy opportunities to extend duration.	No action required from Auckland Council	**MCERT and NZTA** ***Scoping:*** - Decision on opportunity to extend occupancy consent before the current consent expires

Transport as an Enabler of Growth

Commitments to enable a coordinated approach to transport investment that will enable easier movement for Aucklanders



STRATEGIC LEVERS

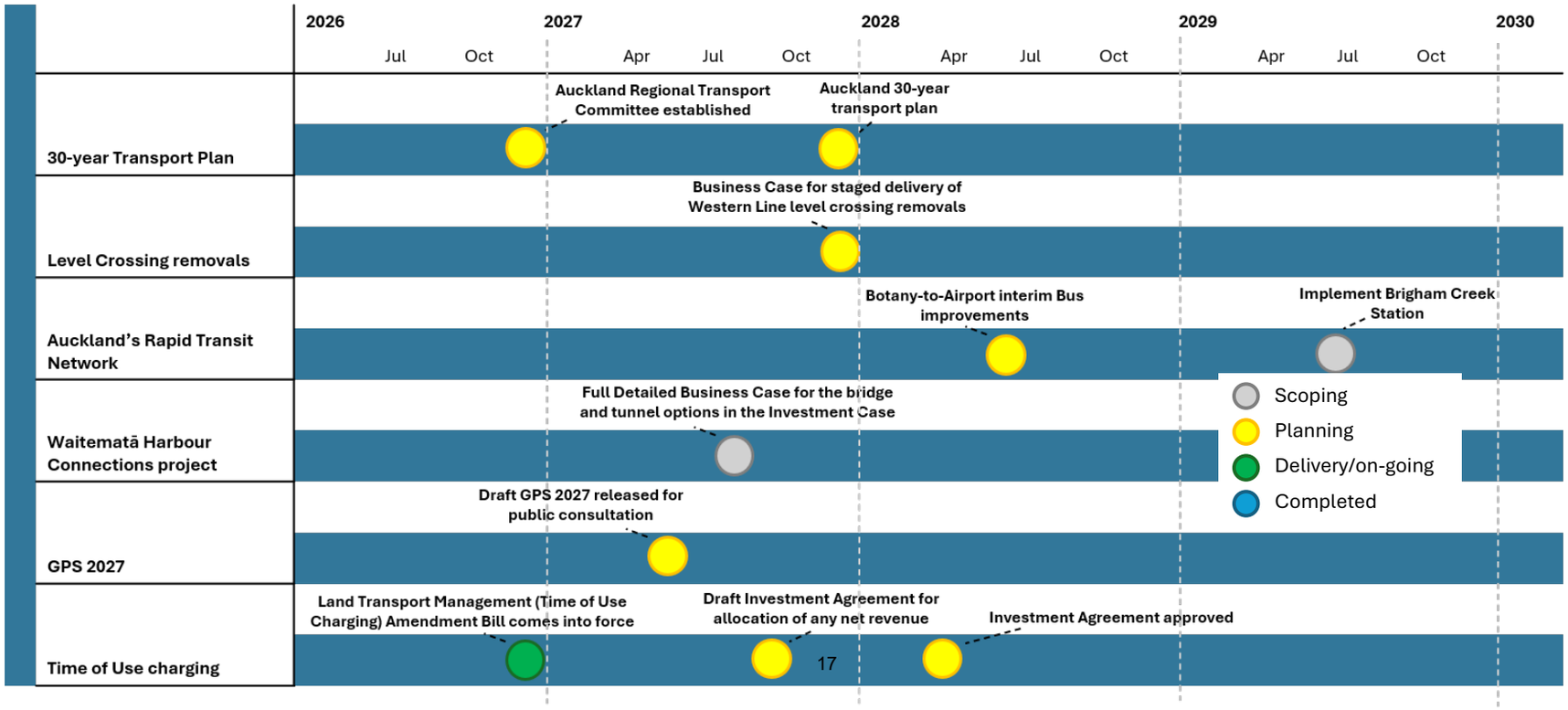
- Jointly prepared 30-year transport plan for Auckland
- Agreed level crossing removal programme
- Delivery of Rapid Transit Network priorities
- Freight and trade connections to Airport and Port
- Mill Road Investment Case
- Waitematā Harbour Crossing Detailed Business Case

EARLY PROGRESS INITIATIVES

- Establish Auckland Regional Transport Committee (2026)
- Inner West (Western Line) level crossing removals business case (Q3 2027)
- Botany-to-Airport interim bus improvements (FY 27/28)
- Northside Drive interchange with SH16 (timing and funding dependent)
- Improve SH20a and SH20b access to airport
- Improve SH16 and local-road connections to port
- Business case to examine options for a second harbour crossing (mid 2027)

ONGOING WAYS OF WORKING

- Commitments and milestones are dependent on budget decision-making processes and co-funding agreements
- Collaborative working between Auckland Council and MCERT in the development of the 30-year transport plan
- Shared commitment to the five transport priorities agreed as part of the Auckland Deal
- Close working between Central Government and Auckland Council on all major transport projects in the Auckland region



Transport as an enabler of growth

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
3.1.	Auckland Council and Central Government will together prepare a 30-year transport plan. Auckland Council and Central Government will use the new legislative transport planning and decision-making mechanisms to jointly determine the nature of the transport priorities for Auckland. This will be achieved via the first iteration of a 30-year transport strategy, that contains a 10-year indicative investment programme.	a) MCERT and Auckland Council will jointly develop the 30-year transport plan for Auckland through the statutory structure of the Auckland Regional Transport Committee (ARTC). b) The Minister of Transport and Mayor of Auckland will provide direction to the ARTC as to timeframes. c) Auckland Council's Governing Body and the Minister of Transport will approve the final version of 30-year transport plan.		- Key deliverable is a 30-year transport plan for Auckland (2026 and 2027) - Establish Auckland Regional Transport Committee (ARTC) (2026)
3.2.	Deal transport priorities: Level Crossing removals.	**MCERT, NZTA, KiwiRail** a) Work with Auckland Council to identify solutions for existing level crossings, leveraging CRL investment to optimise urban development opportunities. b) Reflect priority level crossing removals in national transport planning/funding processes.	c) Lead programme planning, design, and implementation. d) Reflect priority level crossing removals in regional transport planning/funding processes including Transport Policy Statement.	**Auckland Council** ***Planning*:** - Design and implementation of removal of four Takanini level crossings (2032) - Inner West Business Case for staged delivery of Western Line level crossing removals Q3 2027, with mid and outer west in 2028, delivery schedule to be agreed and co-funding investigated **MCERT/NZTA/KiwiRail** - Delivery schedule to be agreed and co-funding investigated - KiwiRail will support the programme and timelines above as a key stakeholder
3.3.	Deal transport priorities: To progress the delivery of Auckland's Rapid Transit Network, including as initial priorities progressing the Northwest Busway and Botany-to-Airport.	**MCERT/NZTA/KiwiRail** a) Work with Auckland Council on joint planning and investigating co-funding for the Northwest Busway and Airport-to-Botany programmes. Construct Northwest Busway with a separated busway alongside SH16 from the Brigham Creek to the city centre, with seven bus stations and one park and ride. b) Implement Northside Drive interchange with SH16 (subject to funding).	e) Work with NZTA to plan and prioritise future implementation of Spedding Road Link and Bridge (delivered in two stages). f) Plan and prioritise future implementation of Northside Drive local connections. g) Plan and prioritise future implementation of City Centre bus priority and bus service improvements. h) Engage in joint planning and co-funding of	**Auckland Council** ***Scoping/Planning*:** - Spedding Road Link to Brigham Creek station (may implement around FY30/31, depending on co-funding agreement) - Northside Drive bridge (timing dependent on NZTA delivery and co-funding agreement) - City Centre bus priority (timing dependent on bus service performance and co-funding agreement) - Botany-to-Airport interim Bus improvements (FY27/28)

	Commitments	Central Government will...	Auckland Council will...	Key deliverables and milestones
		c) Work with Auckland Council and Auckland Transport to develop an implementation plan for interim rapid transit across other rapid transit corridors following strategic decisions made through the 30-year transport plan for Auckland process. d) Engage in joint planning for potential future bus and rail rapid transit projects. The above has been set out as per current and developing programme, subject to funding availability and strategic decisions made as part of the 30-year transport plan for Auckland.	the programme, including the NZTA and Auckland Council deliverables. i) Implement (subject to funding) Botany-to-Airport Interim Bus Improvements. j) Plan and prioritise future implementation of Botany Bus Station and the bus route. k) Engage in joint planning and investigate co-funding of Botany-to-Airport programme, including the Interim Bus Improvements and Botany Bus Station. l) Engage in joint planning for potential future bus and rail rapid transit projects. m) Work with MCERT, NZTA and KiwiRail to leverage the urban development and growth opportunities associated with all major transport investment projects.	- Botany-to-Airport first section (Puhinui) (construction may start FY29/30, depending on co-funding agreement) **NZTA** ***Planning*:** - Implement Northside Drive interchange with SH16 (timing is funding dependent) - Implement Brigham Creek Station (FY28/29) - Implement Lincoln Road Station (FY31/32 - funding dependent) **MCERT/Auckland Council** ***Planning:*** - Agree prioritisation of all Rapid Transit Network corridors via the 30-year transport plan (end of 2027)
3.4.	Deal transport priorities: Smaller-scale initiatives to reduce congestion and make the transport system more efficient (including dynamic lanes).	**NZTA/ KiwiRail** a) Jointly plan, fund, and deliver the Auckland Network Optimisation Programme and rail optimisation, as per current and developing programme, subject to funding availability. b) Jointly investigate opportunities to optimise the rail network to leverage City Rail Link (CRL) investment.	c) Jointly plan, fund, and implement initiatives in the Auckland Network Optimisation Programme such as special vehicle lanes, dynamic lanes, smarter intersections using detection and AI, and upgrading infrastructure at intersections and corridors. d) Jointly investigate opportunities to optimise the rail network to leverage CRL investment.	**Auckland Transport** ***Delivery/Ongoing*:** - Implement initiatives dependent on co-funding agreement
3.5.	Deal transport priorities: Freight and trade connections to the Airport and Port. *This commitment is also applicable to commitment 2.11. and 9.1.*	**MCERT/NZTA/KiwiRail** a) Progress with investigations into replacement of the Strand Bridge on SH16. b) Ensure opportunities to improve rail freight access to the port are considered as part of the metro rail network planning undertaken through the 30-year transport plan process. c) Commence a review of access between the motorway and the Port.	d) Support planning for Auckland Airport. e) Engage in joint planning and implementation (subject to co-funding agreement) for upgrades to SH16 and related local roads.	**Auckland Transport** ***Scoping*:** - Support planning for possible changes to local roads dependent on co-funding agreement. **MCERT/NZTA/KiwiRail** - Potential rail improvements will need to be considered for inclusion in the 2027-30 Rail Network Investment Programme (RNIP), and subject to approval by the Minister of Transport and funding decisions.

	Commitments	Central Government will...	Auckland Council will...	Key deliverables and milestones
				Joint between Central and Local Government - Improvements to SH20a and SH20b - Improvements to SH16 and connections to local roads
3.6.	Deal transport priorities: NZTA will progress route protection and securing of the designation for the Mill Road corridor Stages 2 and 3. *This commitment is also applicable to commitment 6.9.*	**NZTA** a) Complete the investment case for Mill Road from Alfriston to Drury.	b) Support NZTA with planning. c) Plan prioritised improvements to connecting roads dependent on co-funding agreement. d) Process Notice of Requirement and issue recommendation as required.	**NZTA** ***Establishment:*** - Investment Case (2050) - Route design (2050) - Lodge Notice of Requirement (2050)* **Auckland Transport** ***Establishment*:** - Process Notice of Requirement *Note: the 2050 dates reflect the timescales required for large scale transport projects.
3.7.	Auckland Council and Central Government will together work on key transport projects, including the Waitematā Harbour Connections project.	**MCERT/NZTA/KiwiRail** a) Engage early with Auckland Council throughout major transport projects from inception to delivery stages, including the Waitematā Harbour Connections project.	b) Work with Central Government to apply robust methodologies to the joint identification, assessment, prioritisation, and sequencing, of all the large projects currently under consideration for Auckland, including the Waitematā Harbour Connections project.	**MCERT/NZTA** ***Establishment*:** - Develop a full Detailed Business Case (DBC) for the bridge and tunnel options in the Investment Case by mid-2027 - Jointly discuss with Auckland council how to best look at a study into a crossing alternative at Meola Reef to be considered alongside the CBD options by mid-2027 **MCERT/Auckland Council** ***Planning:*** - Agree prioritisation of all major projects via the 30-year transport plan (end of 2027)
3.8.	Central Government will work with Auckland Council to explore Auckland specific settings for key mode and behaviour tools, such as parking charging, Express lanes, dynamic lanes, and priority bus lanes and tolling. Central Government will work with Auckland Council on appropriate Central Government oversight to ensure such charges are not excessive given this may include a right to tax.	**MCERT/NZTA** a) Support implementation of key mode and behaviour tools. b) Consult with Auckland Council.	c) Contribute to processes established by Central Government to review related legislation and policy.	To be determined by the end of 2027

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
	This commitment is also applicable to commitment 10.5. Auckland Council to lead delivery of targeted interventions that improve network performance quickly and cost-effectively.			
3.9.	Central Government will work with Auckland Council to consider better integration of the operation and delivery of the city's transport network, including local roads, state highways, Auckland Airport, and the rail network. For example, coordinated control and operation of traffic signals between council and NZTA roads. This includes seeking to clarify roles and responsibilities.	**NZTA/KiwiRail** a) Scope work. b) Continue with existing working arrangements in interim. c) Jointly investigate opportunities to optimise the rail network to leverage CRL investment.	d) Continue to support Auckland's Traffic Operations Centre (ATOC), to operate as one network (State Highway, local roads & Auckland International Airport Limited roads) and support the Transport Operation Centre Future State review and outcomes. e) Invest in new technology to support improved optimisation including traffic signal technologies and disruption management systems. f) Jointly develop and deliver the Auckland Network Optimisation Programme. g) Continue to respond to incidents and planned events (includes maintenance and road closures) in a coordinated and customer-first approach. h) Continue to invest and develop the network as agreed through the Regional Land Transport Programme.	To be determined by the end of 2027
3.10.	Auckland Council will partner with the Crown on funding for transport through funding sources including rates, IFFA, targeted rates, and developer levies. *This commitment is also applicable to commitment 10.1.*	**NIFFCo** a) In line with separate spatial plan workstream, NIFFCo/MCERT Housing will support Auckland Council to utilise the full set of available funding and financing tools.	b) Continue to work with Central Government on the joint funding of transport projects. At present transport projects are funded with some or all of a combination of general rates, development contributions, and NZTA National Land Transport Fund funding. This work will be expanded to explore the potential to use Infrastructure Funding and Financing Act, targeted rates, and development levies.	**NIFFCo** ***Completed*:** - Initial engagement with council (Q2 2026) ***Delivery/ongoing*:** - Overview briefing to Auckland Council on Infrastructure Funding and Financing (IFF) Act (and development levies once this is in place) (Q3 2026) ***Planning*:** - Subject to Spatial Plan workstream – aim to identify at least 1 IFF transaction (Q4 2026)

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
				***Delivery/ongoing*:** - Continue to engage with MCERT and Treasury on implementation of IFF Act
3.11.	In GPS 2027 the Crown will reflect the agreements in the CRD including the priority transport projects (North-West Rapid Transit project, CRL grade separation level crossings, Botany to Airport public transit and Mill Road) unless changed by the jointly agreed 30-year transport plan with the indicative 10-year investment plan or the NLTF prioritisation process. The NZTA Board will be responsible for approving funding from the NLTF.	**MCERT** a) Prepare GPS 2027. b) Seek Ministerial/Cabinet approval for GPS 2027. c) Review and analyse submissions. d) Finalise GPS 2027. **NZTA** e) Approve the National Land Transport Programme.	No action required from Auckland Council	**MCERT** ***Planning:*** - Draft GPS 2027 will be published in 2027 and publicly consulted on.
3.12.	Central Government and Auckland Council will agree to the allocation of net revenue raised from time of use charging to be used for transport projects and activities jointly agreed by Central Government and Auckland Council in line with legislative requirements. *This commitment is also applicable to commitment 10.4.*	a) Enact Time of Use legislation. **MCERT/NZTA:** b) Support specific applications of legislation. c) Support Ministerial approval of time of use scheme. NZTA will be responsible for providing all back-office functions associated with the items outlined above.	d) Work with NZTA as part of the Scheme Board to develop an Investment Agreement setting out the allocation of any net revenue (in line with this agreement and legislation), for approval by the Council and Minister.	**Auckland Council (Policy Department)** ***Planning*:** - Draft Investment Agreement (Q3 2027) - Investment Agreement approved (Q1 2028) **MCERT/NZTA** ***Delivery/ongoing*:** - The Land Transport Management (Time of Use Charging) Amendment Bill comes into force in November 2026
3.13.	Central Government will continue to progress legislation to support greater use of tolling. All new roads, including the Auckland roads of national significance, will be assessed for tolling to support investment in their construction and maintenance. Auckland Council will be consulted on each relevant tolling proposal in line with statutory requirements for public consultation.	a) Enact tolling legislation. **MCERT/NZTA:** b) Prior to construction commencing for Central Government delivered roads, prepare the necessary assessment to support decisions on tolling. c) Undertake consultation with Auckland Council as and when each assessment is prepared.	e) Contribute as required to any statutory consultation or other processes established to review related legislation, policy, and toll road pricing decisions.	**MCERT/NZTA** ***Delivery/Ongoing*:** - Decide on tolling for each new road in Auckland including roads of national significance before construction commences for each relevant project.

	Commitments	Central Government will...	Auckland Council will...	Key deliverables and milestones
		d) Make decisions on tolling for each assessment following consultation feedback.		

Natural Environment and Harbour

Commitments to protect and restore Auckland's natural environment and harbours, including Hauraki Gulf regeneration and responses to invasive species.



STRATEGIC LEVERS

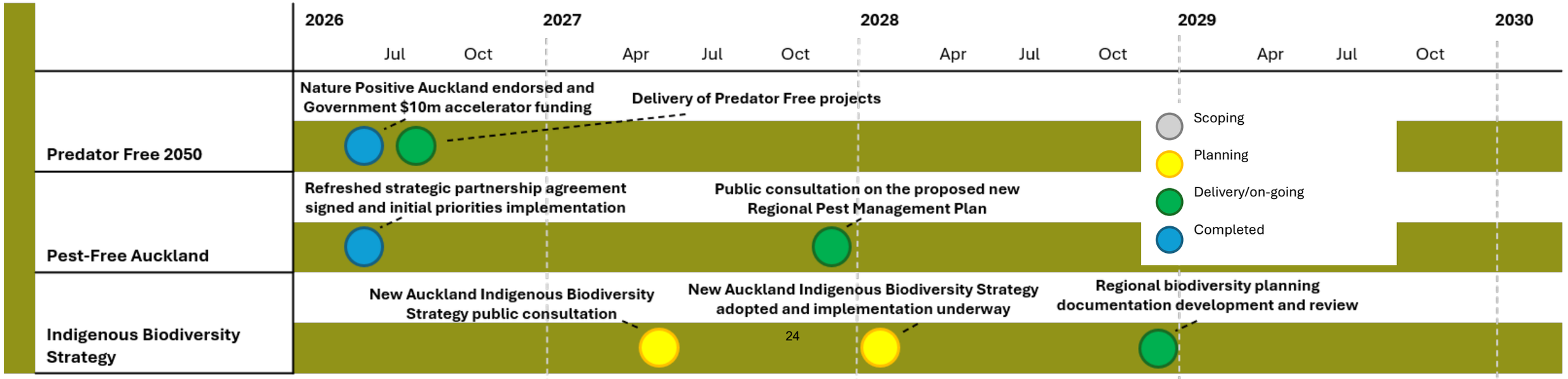
- Te Mana O Te Taiao: Aotearoa New Zealand Biodiversity Strategy 2020
- Memorandum of Understanding (MoU) between Biosecurity New Zealand (MPI), the Department of Conservation (DOC), and Te Uru Kahika (Regional and Unitary Councils Aotearoa) 2024
- Exotic Caulerpa National Strategy 2025
- Regional Pest Management Plan 2020-2030
- Strategic partnership agreement between Auckland Council and Department of Conservation.

EARLY PROGRESS INITIATIVES

- Regional Pest Management Plan review process underway, with formal public consultation on the proposed new RPMP expected in 2027
- Public consultation on new Auckland Indigenous Biodiversity Strategy (2027)
- Introduction of national policy direction and national standards (2027)
- $10m central government funding for Predator Free initiatives (announced)
- Operational planning and feasibility investment for proposed mainland urban Predator Free project on Whangaparāoa Peninsula (investment delivered; planning underway)
- Marine protected area establishment following the Hauraki Gulf / Tīkapa Moana Marine Protection Act 2025 legislation

ONGOING WAYS OF WORKING

- Commitment to regional collaboration between DOC and Auckland Council supported by co-location in 135 Albert Street.



Natural Environment and Harbour

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
4.1	Central Government and Auckland Council will work together to realise the aspirations of Predator Free 2050.	a) Be the lead government agency for the national Predator Free 2050 programme. b) Set national strategy and direction. c) Provide funding to regional initiatives (as funding allows/projects are prioritised). d) Maintain key relationships and partnerships with mana whenua and communities.	e) Be the regional implementation partner delivering predator control (and other biosecurity programmes) across Auckland, as set by the Regional Pest Management Plan and Natural Environment Targeted Rate. f) Support community-led Predator Free initiatives through Natural Environment Targeted Rate (prioritised, as resourcing allows). g) Maintain key relationships and partnerships with mana whenua and communities.	**DOC and Auckland Council (Environmental Services Department)** ***Completed*:** - Predator Free Tāmaki Makaurau identified as a Focus Area within the (Auckland Council Governing Body-endorsed) Nature Positive Auckland programme ***Delivery*:** - Auckland identified as a key region for advancing Predator Free initiatives, with $10 million over five years funding from Central Government committed in 2026 - Auckland Council and DOC funding support provided to priority landscape scale island Predator Free projects (Tū Mai Taonga, Te Korowai o Waiheke and Kawau) - Operational planning and feasibility assessment completed for proposed mainland urban Predator Free project on Whangaparāoa Peninsula
4.2	Central Government and Auckland Council will work together to realise the aspirations of Pest-Free Auckland.	a) Investigate what resources it can bring to this opportunity, including in relation to Central Government land. b) Uphold good neighbour responsibilities in the Regional Pest Management Plan. c) Give support to initiatives as per agreed DOC/Auckland Council partnership implementation plan priorities (see deliverables and milestones).	d) Fund Pest-Free Auckland activities through the Natural Environment Targeted Rate. e) Continue to lead the delivery of Pest-Free Auckland and other environmental initiatives that contribute to the goals and actions of the current Regional Pest Management Plan and Indigenous Biodiversity Strategy. f) Lead the development of an updated Regional Pest Management Plan for 2030-2040. g) Give support to initiatives as per agreed DOC/Auckland Council partnership implementation plan priorities (see deliverables and milestones).	**DOC and Auckland Council (Environmental Services Department)** ***Completed*:** - Refreshed DOC/Auckland Council strategic partnership agreement signed **Auckland Council (Environmental Services Department)** ***Delivery*:** - Partnership agreement implementation plan initial priorities - Regional Pest Management Plan (RPMP) review process underway, with formal public consultation on the proposed new RPMP expected in 2027 **DOC** ***Planning*:** - Provide a submission on the Regional Pest Management Plan

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
4.3	Central Government and Auckland Council will work together to realise the aspirations of the Auckland Indigenous Biodiversity Strategy.	a) Introduce national policy direction and national standards for indigenous biodiversity under the resource management system. b) Support delivery of existing priorities in the current Auckland Council Indigenous Biodiversity Strategy (2012). c) Give support to the development of the new Auckland Indigenous Biodiversity Strategy.	d) Lead the delivery of the current Auckland Council Indigenous Biodiversity Strategy. e) Develop the new Auckland Indigenous Biodiversity Strategy, in accordance with national requirements, working with mana whenua, landowners, government agencies, regional organisations and interest groups.	**DOC and Auckland Council (Environmental Services Department)** ***Delivery*:** Partnership agreement implementation plan initial priorities, as follows: - Collaborate on the development and review of regional biodiversity planning documentation, led by Auckland Council, by 2028, including: - Aligning implementation to the New Zealand Biodiversity Strategy - Collaborating on the Auckland Indigenous Biodiversity Strategy **Auckland Council (Policy Department)** ***Planning*:** - Public consultation on the new Auckland Indigenous Biodiversity Strategy in early 2027 - New Auckland Indigenous Biodiversity Strategy adopted and implementation underway in 2028 **MCERT** ***Planning*:** - Introduction of national policy direction and national standards in 2027
4.4	Central Government and Auckland Council will work together to realise the aspirations to restore the biodiversity of the Hauraki Gulf.	a) Oversee the Hauraki Gulf/Tīkapa Moana Marine Protection Act 2025 which establishes 12 new high protection areas (HPAs), five seafloor protection areas (SPAs), and two extended marine reserve areas. b) Administer Marine Protected Areas (Marine Reserves, SPAs and HPAs) in accordance with the Act. c) Identify and mark the boundaries of the seafloor protection areas and high protection areas.	g) Use Natural Environment Targeted Rate funding to contribute to Hauraki Gulf restoration by funding biosecurity and biodiversity work on islands, marine biosecurity, and pathway management. h) Give support to initiatives as per agreed DOC/Auckland Council partnership implementation plan priorities (see deliverables and milestones). i) As funding and resources allow, deliver activities that support the implementation	**DOC** ***Delivery*:** Partnership agreement implementation plan initial priorities, as follows: - Establish and implement a compliance framework. - Contribute to baseline and ongoing surveys of all Marine Protected Areas (MPAs) - Support the Hauraki Gulf Forum Technical Group - DOC monitoring of Marine Protected Areas - Deliver public awareness campaign and compliance monitoring

	Commitments	Central Government will...	Auckland Council will...	Key deliverables and milestones
		d) Carry out or commission scientific research and ecological monitoring to assess the effectiveness and condition of the protected areas. e) Manage DOC administered islands. f) Give support to initiatives as per agreed DOC/Auckland Council partnership implementation plan priorities (see deliverables and milestones).	of the Exotic Caulerpa National Strategy 2025, aligning to existing Auckland Council marine biosecurity work programmes. This includes surveillance, monitoring, advocacy, and community liaison.	- Establishment of new MPAs, including demarcation of the boundaries and installation of marine infrastructure - Complete biodiversity monitoring in accordance with the 10-year monitoring plan **Auckland Council (Environmental Services Department)** ***Delivery***: - Continue Natural Environment Targeted Rate investment in Pest Free Warrants, pest detection dogs, vessel hull inspections, ambassador programmes, island biosecurity projects, and priority marine pests. **Auckland Council (Environmental Services Department), DOC, MPI** ***Delivery*:** - As funding and resources allow, MPI, Auckland Council and DOC will deliver functions according to their roles and responsibilities as outlined in the current Exotic Caulerpa National Strategy, 2025 and related operational plans.

Urban Growth and Development

Commitments to enable quality urban growth through targeted density, transport-oriented development, and sustainable greenfield expansion, supported by sequencing, funding and infrastructure investment.



STRATEGIC LEVERS

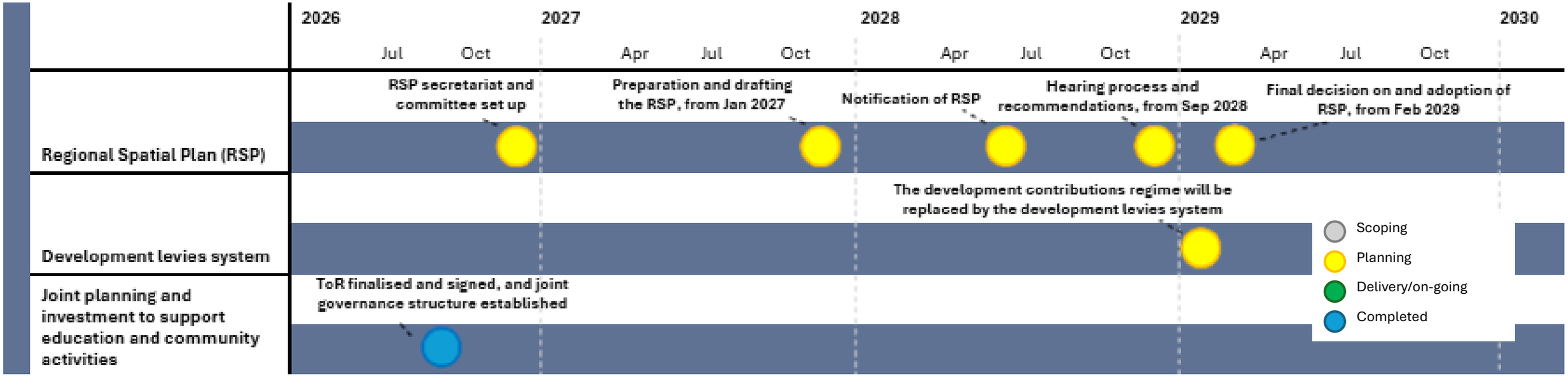
- 30-year Regional Spatial Plan (RSP) for Auckland with regulatory weight.
- Alignment and sequencing of infrastructure investment, including in agreed greenfield areas.
- Transparency for developers on significant infrastructure constraints and hazards.
- A flexible toolkit for infrastructure funding and financing including a new development levy system.
- New Crown funding from Incentives for Growth Fund based on new residential building consents granted.
- Agreed land release requirements.
- Coordinated planning and investment in shared council community facilities and school facilities.

EARLY PROGRESS INITIATIVES

- Establishment of RSP governance arrangements and secretariat (Q4 2026)
- Early RSP preparation and drafting (Jan – Nov 2027)
- Incentives for Growth Fund payments commencing (April 2027) for consents granted in year to 31 January 2027.
- Terms of Reference finalised to support joint consideration by the Ministry of Education (and the NZ School Property Agency, once established) and Auckland Council of planning and investment opportunities (September 2026).

ONGOING WAYS OF WORKING

- Joint commitment to a more responsive housing system that supports affordability, productivity, and economic growth.
- Collaborative working to align funding, financing, planning, and infrastructure delivery, and to improve transparency around infrastructure costs, constraints, and timing.
- Joint support for the agreed principles for greenfield development.
- Transparency on development constraints.
- Engagement on and support for the proposed new flexible toolkit for infrastructure funding and financing.



Urban Growth and Development

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
5.1.	Central Government and Auckland Council share a commitment to a more responsive housing system that supports affordability, productivity, and economic growth. Both parties will work together to align funding, financing, planning, and infrastructure delivery with the principles of growth paying for growth, efficient price signals, and the four jointly agreed principles for greenfield development. To support these objectives, both parties will work in good faith to address implementation gaps and improve transparency around infrastructure costs, constraints, and timing. Both parties will also coordinate planning, enabling actions, and infrastructure delivery in priority urban development locations to support growth and development outcomes.	**MCERT** a) Progress the new settings for planning to create a more effective and responsive land use system. b) Progress the new settings for a flexible infrastructure funding and financing system (including development levies) to better enable growth to pay for growth and give councils greater flexibility to recover growth costs. c) Work closely with Auckland Council on initiatives to support and plan for growth, including active involvement in spatial planning and by considering opportunities to align planning, and delivery of infrastructure with urban growth via implementation of the spatial plan.	d) Consider funding and financing options and how this will work in the new system. e) Lead the regional spatial plan process, including identification of priority areas for growth and change (as directed by legislation). f) Identify the investments to support growth, their timing and cost, and how they are to be funded through Auckland Council's Long-term Plan.	- In line with the new system requirements, the related commitments set out in this agreement, and subsequent priority areas for growth and change. - MCERT and Auckland Council will jointly lead and deliver this work, supported by the Urban Development Steering Group.
5.2.	Auckland Council will work with Central Government to ensure successful design and delivery of the new system.	a) Continue to engage on system design as appropriate and subject to due Central Government process.	b) Continue to respond to requests for input on the design of the development levy system from Central Government agencies building on the work we have done with these agencies to date. We will work to support achievement of the implementation milestones set by Central Government for the passage of legislation, regulation, and implementation.	**Auckland Council** Work with Central Government as part of ongoing work programme
5.3.	Auckland Council and Central Government will together prepare a **Regional Spatial Plan** (RSP) with regulatory weight. Central Government and Auckland Council commit to working together on a jointly prepared Regional Spatial Plan for Auckland, including considering how the Spatial Plan aligns with infrastructure investment and Crown-delivered services.	**MCERT** a) Finalise the Planning and National Planning Acts, National Planning Statements, Standards, Guidance and Regulations, ensuring the regional spatial planning requirements and standards reflect best practice. b) Partner with Auckland Council to run a series of Crown and Auckland Council spatial planning workshops to build a shared understanding for the regional spatial plan, including opportunities for collaborative ways of working and directly influencing legislation.	g) Lead the regional spatial plan process. h) Support the spatial planning committee. i) Work with Central Government, in particular MCERT to prepare the regional spatial plan. j) Staff a regional spatial plan secretariat, and work with the Central Government appointee (legislative requirement in the Planning Act).	**Auckland Council (Policy Department)** ***Planning*:** - Establish governance arrangements i.e., regional spatial plan secretariat and committee set up during Q4 2026 - Preparation and drafting the regional spatial plan, including strategic growth direction, identification of priority areas for growth and change and existing and 'future' designations, Jan-Nov 2027 - Notification of regional spatial plan, June 2028 - Hearing process and recommendations: Sept-Dec 2028

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
		c) Participate in the Urban Development Steering Group. d) Sit on Regional Spatial Plan Steering Group/governance. e) Provide expertise and capacity to work with Auckland Council on the development of the regional spatial plan. f) Coordinate across Crown agencies including NZTA/Waka Kotahi, KiwiRail, MoE, Health NZ, DoC and NIFFCo.		- Final decision on and adoption of regional spatial plan, Feb-March 2029 - Subsequent planning, and zoning processes implement RSP direction under Land Use Plan from *2029*
5.4.	Auckland Council will revisit the Future Development Strategy, the long-term plan to manage growth across 15,000 hectares of Future Urban areas (rural land zoned to accommodate growth) as part of the joint Spatial Plan.	a) Provide guidance on expectations and alignment with the new planning system, including targets and approach to accommodating growth via spatial planning	b) As per commitment 5.3.	- In line with new system requirements for regional spatial planning and the four principles set out in the Auckland Deal schedule 1
5.5.	Auckland Council will actively support urban development and growth through using new spatial planning and flexible land release mechanisms that are enabled under the new resource management system.	a) Introduce a legally binding regional spatial planning framework to identify future growth areas, alongside a flexible land release mechanism to respond appropriately to market-driven demand.	b) Lead the regional spatial plan process to identify priority locations for growth and change. c) Consider new flexible land release mechanisms in the spatial planning process, in line with legislative requirements, once confirmed.	**MCERT** ***Completed:*** - The Planning Act and the Natural Environment Act passed into law (30 Sept 2026). As per commitments 5.1 and 5.3
5.6.	Auckland Council will continue to deliver or receive, and then operate, maintain, and provide for the future replacement of infrastructure in current greenfield areas. Current plans include $13.6 billion of infrastructure, with investment subject to council's budget and planning processes and in some cases Crown / NZTA co investment.	a) Via place-based partnering for specific initiatives in priority growth areas and via cross-cutting commitments to enable growth, consider opportunities to leverage co-investment and resourcing to better achieve outcomes.	b) Inform and support Long-term Plan and infrastructure investment decisions relating to current greenfield areas. This will include decisions on delivery, receiving, operating, maintaining and replacement.	**Auckland Council (Financial Strategy and Reporting Department)** - Funding decisions in Long-term Plan 2027-2037
5.7.	Auckland Council will improve transparency for developers by publishing updated maps of infrastructure constraints and hazards, and seeking to provide timely, evidence-based cost estimates for the infrastructure needed to support urban development and subdivision opportunities.	No action required from Central Government	a) Through the regional spatial plan, provide high-level information at a regional scale on significant infrastructure constraints and natural hazards, identifying areas where development may be constrained. b) Continue to respond to requests for input on the design of the development levy system	**Auckland Council (Policy Department)** ***Delivery/ongoing*:** - Based on legislative requirements, develop an approach to identifying constraints within the regional spatial plan

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
			from Central Government agencies building on the work we have done with these agencies to date. c) Work to support achievement of the implementation milestones set by Central Government for the passage of legislation, regulation, and implementation.	***Planning***: - Map significant constraints at a regional level (Jan -Nov 2027)
5.8.	Auckland Council will actively support urban development and growth through applying the proposed new flexible toolkit for infrastructure funding and financing, including the proposed development levy mechanism.	**MCERT and NIFFCo** a) Provide strengthened infrastructure funding and financing tools, including for unanticipated or out-of-sequence developments.	b) Identify the investments to support growth, their timing and cost, and how they are to be funded through Auckland Council's Long-term Plan. The plan will provide for the use of the most effective mix of current and future funding tools, including development levies and Infrastructure Funding and Financing levies, to deliver the infrastructure to support growth.	**Auckland Council (Financial Strategy and Reporting Department)** - Funding decisions in Long-term Plan 2027-2037 **MCERT** - In line with new system requirements for development levies and the Infrastructure Funding and Financing Act
5.9.	Central government will continue to explore new Crown funding for councils through Pillar 3 of Going for Housing Growth.	**MCERT** a) Provide Auckland Council with payments from the Incentives for Growth Fund, based on the number of new residential building consents granted relative to existing dwellings.	b) Provide relevant data to Stats NZ.	**MCERT** - Payments commencing from 1 April 2027 for consents granted in the year to 31 January 2027
5.10.	Central Government will provide Auckland Council and developers with strengthened funding and financing tools, including for unanticipated or out-of-sequence developments. These tools will enable Auckland Council to charge Development Levies based on the expected cost of supporting development in an area based on the best available evidence, and without a requirement for these costs to be substantiated from a schedule of past, current, and anticipated projects	a) Work with Auckland Council to support details of secondary legislation and the calculation of levies as policy development progresses. b) Progress the targeted interim measure to support the transition to Development Levies (please refer to commitment 10.10).	c) Continue to support Central Government's work on development levies.	**MCERT** ***Delivery/ongoing*:** - Ongoing engagement to support the Draft Local Government (Infrastructure Funding) Amendment Bill, which will replace development contributions with a new development levies system. ***Planning*:** - The development contributions regime will be replaced by the development levies system, which is expected to be operational from 2029
5.11.	Ministry of Education (and the NZ School Property Agency where needed) and Auckland Council will work together to consider joint planning and investment to support education and community activities. A Terms of Reference guiding collaboration will be developed, building on the Statement of Intent signed in December 2024. This	**MoE** a) Work through the Ministry of Education (and the NZ School Property Agency, once established) to finalise the Terms of Reference and develop supporting workstreams to jointly consider planning and investment opportunities with Council.	b) Work with the Ministry of Education (and the NZ School Property Agency, once established) to finalise the Terms of Reference and develop supporting workstreams to jointly consider planning and investment opportunities with Central Government.	**Jointly by MoE and Auckland Council (Group Strategy, Transformation and Partnerships Department)** ***Planning:*** - Terms of Reference finalised and signed September 2026 - Joint governance structure established, estimated November 2026

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
	includes seeking more opportunities for the community to access school facilities, and for schools to access community council facilities, where this is to mutual advantage. Central Government will support the improved integration of planning and delivery of facilities that can benefit schools and the wider community. Auckland Council will continue to invest in shared facilities with schools through reciprocal agreements, aligning with national practices.			***Scoping:*** - Implementation Phases 1-3 indicated for approximately 36 months from signing. Subject to further development and refinement post signing and finalisation

Place Based Partnerships - Drury

Commitments to unlock a coordinated, growth strategy for Drury that is supported by key community infrastructure investments



STRATEGIC LEVERS

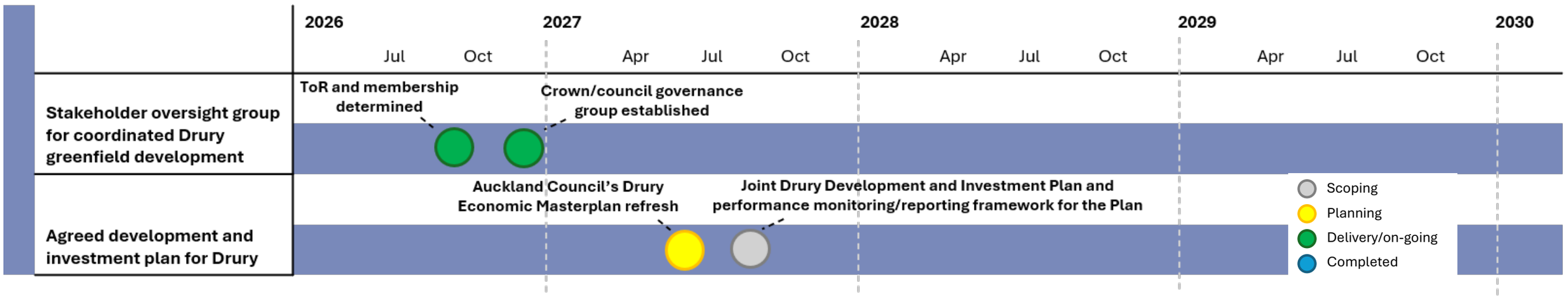
- Dedicated Drury Programme Office
- Agreed development and investment plan
- Local growth infrastructure programme for transport, stormwater, parks, and community facilities
- Delivery of a primary and secondary school
- Development of a new hospital
- Mill Road Investment Case

EARLY PROGRESS INITIATIVES

- Crown/Council governance established (Q4 2026)
- Drury Programme Office established (2026)
- Joint Drury development and investment plan (2027)
- Economic Master Plan refresh (2027)

ONGOING WAYS OF WORKING

- Auckland Council and Central Government will work together, focusing on partnership between public and private sector, alongside iwi investment opportunities.
- Joint working to support coordinated greenfield development in Drury.
- Alignment of planning horizons, triggers, budgets and sequencing with the joint investment plan.



Place Based Partnerships – Drury

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
6.1.	Establishment of a Dedicated Programme Office Governance set up	**MCERT** a) Work with Auckland Council on the establishment of a dedicated Drury Programme Office, including agreeing capacity and capability requirements for MCERT. b) Provide small and medium-sized enterprise (SME) participation for the Drury Programme Office. c) Coordinate across Central Government agencies for input into the Drury Dedicated Programme Office and Drury Working Group as needed. d) Work with Auckland Council to set up the Drury Steering Group and agree membership, milestones, and ways of working. e) Nominate MCERT representatives to participate in the Steering Group.	f) Establish and operate the Drury Programme Office. g) Provide secretariat, programme manager, and reporting functions for governance. h) Mandate Council-controlled Organisations (CCOs) to align planning horizons, budgets, and sequencing with the joint plan. i) Work with MCERT to establish Drury Steering Group. j) Co-chair the new Crown/Auckland Council governance group. k) Nominate Auckland Council/CCO representatives for the governance group.	**Auckland Council (Auckland Urban Development Office)** ***Planning:*** - Strategic case and programme execution plan (2027) **Auckland Council and MCERT** ***Delivery:*** - Crown/Auckland Council governance group established (2026)
6.2.	Coordinated greenfield development: an Oversight Group will be established with mandated representatives from Auckland Council and Central Government, iwi, and private developers to oversee the programme.	**MCERT** a) Work with Auckland Council to set up the Drury stakeholder Oversight Group b) Participate in the Drury stakeholder Oversight Group, coordinating with other agencies to ensure Crown representation.	c) Facilitate the Drury stakeholder Oversight Group including Crown, Auckland Council, iwi, and other development partners. d) Develop and implement mana whenua partnership and engagement approach.	**Auckland Council (Auckland Urban Development Office) and MCERT** ***Delivery:*** - Governance group/Oversight Group Terms of Reference and membership (2026)
6.3.	Auckland Council and Central Government will work together, and with private developers, on an agreed Development and Investment plan and sequencing for Drury (building on the work undertaken by the existing Drury Working Group) including the development of an industrial and commercial strategy, focusing on partnership between public and private sector, alongside iwi investment opportunities. Auckland Council will provide leadership on an infrastructure programme, identifying	**MCERT** a) Contribute to collaborative development of the joint Development and Investment plan (noting a plan has not been undertaken by the Drury Leads Group), coordinating across Crown. b) Support Auckland Council in the development of an Infrastructure Programme including coordination across agencies and ministries to, where possible, align planning horizons, budgets and sequencing with the	d) Facilitate collaborative development of the joint Development and Investment plan. e) Establish performance framework for monitoring and reporting. f) Refresh Drury Economic Masterplan and recommend economic development opportunities (e.g. trades academy). g) Work with MBIE on their work to address workforce supply.	**Auckland Council (Auckland Urban Development Office) and MCERT** ***Scoping:*** - Joint Drury Development and Investment Plan and performance monitoring/reporting framework for the plan (2027) **Auckland Council (Auckland Urban Development Office)** ***Planning:*** - Drury Economic Masterplan refresh (2027)

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
	Auckland Council and Central Government infrastructure requirements and trigger points, and development yields and timeframes as much as possible consistent with a growth-pays-for-growth approach.	joint plan (NZTA, Kāinga Ora, Health NZ, MoE, MBIE, MCERT, KiwiRail, Treasury). c) Contribute to the creation of the Industrial and Commercial Strategy and updated economic spatial plan including MBIE work on supply of employment in Drury.	h) Lead infrastructure analysis, planning, integration, and monitoring. i) Maintain the integrated infrastructure funding and delivery plan. j) Mandate CCOs to align their planning and delivery with the joint plan.	- Infrastructure programme (2026)
6.4.	Auckland Council will progress a private plan change to enable the development of the Fisher and Paykel campus in Drury. *This commitment is also applicable to commitment 1.9.*	No action required from Central Government	a) As regulator, consider the private plan change (PPC) application from Fisher and Paykel, accepting the PPC for public notification. b) Continue to process the PPC in accordance with all relevant statutory requirements. c) Consider the transport and other infrastructure implications associated with this development.	**Auckland Council (Planning and Resource Consents Department)** ***Delivery:*** - Process Plan Change 121 through to decision and any appeals
6.5.	Jointly investigate the use of Infrastructure Funding and Financing to support the provision of infrastructure in the area.	a) Progress the new settings for a flexible Infrastructure Funding and Financing (IFF) system (including development levies) to better enable growth to pay for growth and give councils greater flexibility to recover growth costs.	b) Contribute to the development of new policy and tools. c) Work with NIFFCo to identify potential projects that could be financed through the IFF legislation.	Please refer to commitment 3.10. for Central Government's key deliverables and milestones
6.6.	Auckland Council plans to deliver, or receive and subsequently own, operate and maintain, an estimated $3.5b programme of local growth infrastructure for Drury (transport, stormwater, parks and community facilities). This funding is subject to council's budget and planning processes and in some cases Crown/NZTA co-investment.	**MCERT** a) Support Auckland Council through coordination across Central Government agencies, including NZTA/Waka Kotahi, as needed	a) Implement the 30-year Development Contribution policy which signals certainty and is aligned with Auckland Council's investment ability. b) Allocate funding for significant infrastructure investment (currently provided for in the Long-term Plan 2024 – 2034, pending updates in the Long-term Plan 2027-2037). c) Continue to work with NZTA and developers to ensure alignment of investment for the required infrastructure.	***Existing:*** - Mapping of existing and proposed infrastructure ***Delivery:*** - Infrastructure funding to be determined through the Long-term Plan 2027-2037 **Auckland Council (Financial Strategy and Reporting Department)** ***Planning:*** - Infrastructure funding to be determined through the Long-term Plan 2027-2037
6.7.	The Ministry of Education will work with the region and Central Government to coordinate the growth and planning of the school network	**MoE** a) Continue to plan and invest in education infrastructure (Primary and Secondary) in the	c) Support Central Government to align school network planning with transport, town centre	**MoE** ***Planning***:

	Commitments	Central Government will...	Auckland Council will...	Key deliverables and milestones
	in the Drury area over the next 10-years. This will include the initial planning and delivery of a primary and secondary school, as well as the expansion of existing schools where necessary. Further requirements will be drawn from the agreed Development and Investment plan.	Drury area in accordance with current MoE prioritisation and planning. b) Develop further detailed network requirements after the Development and Investment plan is finalised.	and open space objectives and wider urban development programme. d) Consider sports, pool, and leisure facilities requirements for potential colocation/collaboration with education facilities and provide for future growth. e) Expedite the completion of the Development and Investment plan along with MCERT.	Socialise completed Drury Network Strategy with relevant stakeholders (2026) ***Scoping***: - Further Network Planning for the Drury area (2027)
6.8.	Health New Zealand will commit to pursuing the development of a new hospital in Drury.	**Te Whatu Ora/Health NZ** a) Following site acquisition, continue detailed planning for a new hospital in Drury, engaging closely with Auckland Council, Watercare, NZTA, Auckland Transport, KiwiRail and Counties Power. Seek a decision on the build in the early 2030s.	b) Consider the transport and other infrastructure implications and opportunities associated with the new hospital (e.g. associated health, technology, employment, education).	**Health NZ** ***Completed*:** - In March 2026, Joint Ministers (Health & Finance) agreed to Health NZ progression of single-stage business case for land acquisition to Cabinet - The single-stage business case progressed through the Budget 26 process - Auckland land acquisition was approved in Budget 26 funded from tagged contingency funds ***Delivery*:** - Health NZ will undertake detailed planning and seek a decision on the build of the hospital in the early 2030s.
6.9.	NZTA will progress route protection and securing of the designation for the Mill Road corridor Stages 2 and 3. *This commitment is also applicable to commitment 3.6*	**NZTA** a) Complete the investment case for Mill Rd Alfriston to Drury.	b) Support NZTA with planning. c) Plan, design and implement prioritised improvements to connecting roads such as Murphys Road dependent on co-funding agreement. d) Process Notice of Requirement and issue recommendation as required.	**NZTA** ***Establishment*:** - Investment Case (2050) - Route design (2050) - Lodge Notice of Requirement (2050) **Auckland Transport** ***Establishment*:** - Process Notice of Requirement *Note: the 2050 dates reflect the timescales required for large scale transport projects.
6.10.	Central Government will investigate plans for the provision of additional social infrastructure	**MCERT**	c) Support Central Government to align social infrastructure investment with wider Drury	**FENZ** ***Completed:***

	Commitments	Central Government will...	Auckland Council will...	Key deliverables and milestones
	such as Police/Fire and Emergency New Zealand/Ambulance services.	a) Coordinate across government agencies, including FENZ, and Health NZ, to identify demand for investment in social infrastructure. **Police and MoJ** b) Coordinate Cross-Government engagement (including with NZ Police and Ministry of Justice), and engage with Auckland Council as required, to investigate the need for additional justice and emergency services (including an increased police presence) to support and respond to growth in the area. This may include undertaking growth and demand assessments, infrastructure needs assessments, informed by spatial planning, options analyses, and relevant business cases.	Structure Plan by sharing modelling and other data where applicable.	- Land has been acquired for the provision of a new FENZ service ***Scoping*:** - Delivery of new FENZ service facility **Police and MoJ** ***Scoping*:** - New Zealand Police will assess the implications of projected growth within the Drury area on policing demand and service delivery. - This assessment will investigate the need for an increased police presence and identify any associated operational, workforce and infrastructure requirements necessary to support future growth, in alignment with the requirements and timeframes of the Planning Act.

Place Based Partnerships - Maungawhau to Morningside

Commitments to develop a precinct strategy that maximises development potential, creates a vibrant urban hub, and optimises Eden Park and surrounding infrastructure



STRATEGIC LEVERS

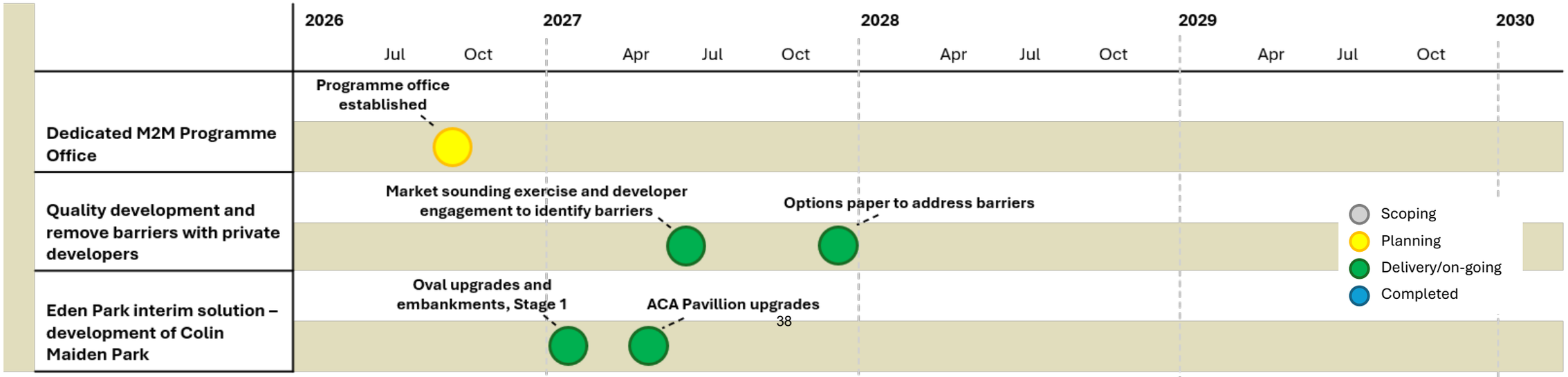
- Dedicated Maungawhau-Kingsland-Morningside CRL Growth Corridor Programme Office
- Shared vision through a coordinated Auckland Council and Central Government urban development programme, including considering sequencing of level-crossing removal
- Enabling of significant additional density within walkable catchments of the Maungawhau, Kingsland and Morningside stations through Plan Change 120 (PC120)
- Council and Crown landholdings along and in proximity to CRL Growth Corridor for potential inclusion in urban development programme
- Precinct development and infrastructure plan for Eden Park and surrounding transport hub
- Future model for Eden Park to secure its future as New Zealand's premier national stadium

EARLY PROGRESS INITIATIVES

- Programme Office established (Q4 2026)
- Urban development programme scoping (June 2027)
- Market sounding exercise and developer engagement to identify barriers (June 2027)
- Key components to enable first-class cricket to be played at Colin Maiden Park (2026-27)

ONGOING WAYS OF WORKING

- Enable a shared vision through coordinating on urban development programme and reviewing landholdings and infrastructure programmes.



Place Based Partnerships – Maungawhau to Morningside

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
7.1.	Partnership establishment and governance – Maungawhau – Morningside (CRL) Growth corridor programme (new) (M2M). Central Government to participate in and co-chair the Corridor governance, mandating active support from relevant agencies (NZTA, KiwiRail, MCERT, MBIE, Treasury).	**MCERT** a) Work with Auckland Council to establish programme governance to guide the projects (M2M and Eden Park), including agreeing milestones and ways of working to ensure successful and effective governance for the project. b) Nominate representatives and participate in governance groups coordinating across agencies as needed and mandating active support from relevant agencies (KiwiRail, NZTA, MCERT, MBIE, Treasury, and any other relevant agencies) to ensure full representation of Crown interests.	c) Work with Central Government on deal template milestones, governance, and ways of working. d) Confirm the internal Auckland Council governance and nominate representatives. e) Develop and implement mana whenua partnership and engagement approach.	**Auckland Council (Auckland Urban Development Office) and MCERT** ***Delivery*:** The setup of the project and the confirmation of the following: - Governance - Project management - Key milestones - Workstream leads - Programme - Resources
7.2.	**Dedicated M2M Programme Office (DPO)** Auckland Council to establish and resource a dedicated Maungawhau–Kingsland–Morningside CRL Growth Corridor Programme Office to lead the planning and coordination for this area. Provide the secretariat, programme management, and reporting functions for the joint plan.	a) MCERT will confirm resourcing/involvement for the proposed M2M Dedicated Programme Office (DPO) set up by Auckland Council, including the proposed M2M Working Group.	b) Establish and operate the proposed M2M Dedicated Programme Office (DPO). c) Provide secretariat, programme manager and reporting functions for governance which sit within the DPO. d) Identify programme lead and matrix team (working group) within Auckland Council to work with Central Government and stakeholders. e) Confirm reporting functions for the joint plan.	**Auckland Council (Auckland Urban Development Office)** ***Planning:*** - Programme office established with programme lead and matrix team (2026)
7.3.	Auckland Council and Central Government will develop a coordinated urban development programme for the Maungawhau–Kingsland–Morningside CRL Growth Corridor, enabling a shared vision for the area. This will include considering sequencing of level crossing removal.	**MCERT and Auckland Council** a) Work together on the development of a coordinated urban development programme for the Maungawhau-Kingsland-Morningside CRL Growth Corridor (M2M). b) Work with the level crossing programme to integrate and optimise precinct outcomes for Maungawhau-Kingsland-Morningside CRL Growth Corridor (M2M). c) Work together to ensure any future projects proposed within the corridor are integrated, developed, and share the overall vision. *Please refer to commitment 3.2. for more details on Level Crossing removals.*		**Auckland Council (Auckland Urban Development Office)** ***Scoping*:** - Undertake preliminary scoping work - Urban development programme (2027) **Auckland Transport** ***Delivery/ongoing*:** - Sequencing of level crossing removal

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
7.4.	Auckland Council will progress the Auckland housing planning instrument (Plan Change 120), in accordance with Central Government's direction and legislation and the principles outlined above, to enable significant additional density within the walkable catchments of the Maungawhau (Mount Eden), Kingsland, and Morningside Stations. Auckland Council will work with Central Government to ensure that the urban development programme includes identified actions for changes to Plans, designations, zoning, any potential regulatory setting changes needed, precinct and urban development tools.	**MCERT** a) Work with Auckland Council on PC120 as needed (e.g. MCERT policy team to work with Auckland Council to ensure legislation is implementable and appropriate for Auckland).	b) Include significant additional development capacity within the amended proposal to PC120 for these walkable catchments. c) Within the M2M programme identify actions for changes to Auckland Unitary Plan designations, zoning, and any potential regulatory setting changes needed, precinct and urban development tools.	**Auckland Council (Planning and Resource Consents Department)** ***Delivery/ongoing***: - Hearings process on Plan Change 120 expected to be held December 2026 through March 2027 - Recommendations back to Auckland Council expected to be late May 2027 and decisions by the end of June 2027
7.5.	Auckland Council and Central Government will review landholdings and infrastructure programmes in the Corridor (including council-owned sites, Crown sites, and Eden Park's No. 2 Ground) for potential inclusion in a coordinated urban development programme where this supports the shared vision for the Corridor. Auckland Council to consider utilising available council owned land and incorporate council's infrastructure programme into the coordinated development plan. Deliver local infrastructure to support growth in the area. Central Government to consider utilising Crown land alongside infrastructure investment as part of the coordinated urban development programme.	**MCERT** a) Identify Crown landholdings alongside and in proximity to the corridor and assess options to determine the future direction for these sites as part of the broader infrastructure programmes and urban development opportunity. b) Identify infrastructure programmes along and in proximity to the corridor. Consider utilising Crown land alongside infrastructure investment as part of the coordinated urban development programme. c) Work with Kāinga Ora to identify land holdings in proximity to the corridor and assess options to determine the future direction for these sites as part of the broader opportunity. d) Jointly consider development and land assembly opportunities across Auckland Council and Central Government landholdings.	e) Consider utilising available Auckland Council owned land and incorporate Auckland Council's infrastructure programme into the coordinated development plan. f) Identify and deliver local infrastructure to support growth in the area, subject to the Long-term Plan. g) Jointly consider development and land assembly opportunities across Auckland Council and Central Government landholdings.	**Auckland Council (Auckland Urban Development Office)** ***Delivery:*** - Review of land holdings in precinct and investment programmes - Infrastructure planning assessment **MCERT** ***Delivery:*** - Review of land holdings in precinct and investment programmes **Auckland Council (Auckland Urban Development Office) and MCERT** ***Delivery:*** - Opportunities identified and included in urban development programme
7.6.	Auckland Council to work with private developers to encourage quality development and remove barriers.	No action required from Central Government	a) Lead the engagement and relationships with private developers.	**Auckland Council (Auckland Urban Development Office)** ***Delivery*:**

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
				- Market sounding exercise and developer engagement to identify barriers (2027) - Options paper to address barriers (2027)
7.7.	Auckland Council and Central Government will work together on a specific precinct development and infrastructure plan for Eden Park and the surrounding transport hub (integrating Eden Park and the transport hub and associated development/redevelopment of land in both) to achieve a shared vision for the area that incorporates the stadium, residential development and amenity, transport access, and vibrant mixed-use spaces.	**MCERT and Auckland Council** a) Work together in the development of a precinct development and infrastructure plan for Eden Park and the surrounding transport hub, as part of the broader Maungawhau-Kingsland-Morningside plan, agreeing a joint vision to secure Eden Park as the premier national stadium. **Auckland Council** b) Carry out infrastructure analysis and urban development options assessment.		- Commence work in FY27
7.8	Central Government will assist with securing Eden Park's No. 2 Ground for the coordinated urban development programme via resolution of Auckland Cricket and Auckland Rugby's rights.	**MCERT** a) Work with Auckland Council to address the Trust Deeds rights of Auckland Cricket and Auckland Rugby consistent with the objectives for a single operator model.	No action required from Auckland Council	**MCERT** ***Delivery:*** - NIFFCo currently engaged in resolving valuation matters with the sporting codes, Eden Park Trust and Council to achieve resolution of exit rights. Stakeholder issues lists will be finalised in November 2027. - Final agreement on specific obligations to codes or agreed extension required before the conclusion of the 2027/28 season.
7.9.	Central Government will recognise Eden Park as the National Stadium of NZ.	As part of the Auckland Deal, Central Government has agreed to recognise Eden Park as the national stadium. The remainder of this section outlines the actions and workstreams to be undertaken by Central Government and Auckland Council to enable and support delivery of this outcome.		

Eden Park – securing our national stadium for world-class events

Auckland Council will work with Central Government and the Eden Park Trust to develop a future model for Eden Park, including modernising the Trust Deed, and to advance the following objectives:

1. Secure Eden Park's future as New Zealand's premier national stadium, hosting world-class sport, concerts, and cultural events.
2. Align governance and ownership to public value (removing specific obligations to individual codes that reduce commercial and public value).
3. Establish a single operator to manage agreed stadiums in Auckland, applying a "venue of best fit" approach.
4. Ensure a sustainable funding and commercial model, minimising unreasonable burden or risk to ratepayers and taxpayers.
5. Ensure fit-for-purpose and financially sustainable regional facilities for Auckland Cricket and Rugby outside of Eden Park.
6. An enabling planning framework to support integrated precinct development and better use of the stadium, including better connecting Eden Park to Kingsland Station and making the best use of the No. 2 Ground vacated by Auckland Cricket (also see 7.12).

A staged transition for Auckland Cricket to Colin Maiden Park

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
Auckland Council will work with Central Government, the Eden Park Trust and Auckland Cricket to implement an interim solution from the 2026/27 cricket season, that enables Auckland Cricket's partial exit and enables high-value concerts and events at Eden Park. Colin Maiden Park will be developed into a permanent home for Auckland Cricket, providing first-class facilities, high-performance training capability, and community access. This will support cricket's growth and high-performance pathways in Auckland, deliver lasting legacy infrastructure, and ensure that the resolution of Eden Park's governance and use arrangements creates a win-win for cricket, the Ōrākei Local Board, and the wider region, and the nation.				
7.10.	Secure Eden Park's future as New Zealand's premier national stadium, hosting world-class sport, concerts, and cultural events.	a) Central Government will recognise Eden Park as the National Stadium of NZ. **MCERT** b) Lead, in engagement with Auckland Council and other key stakeholders, on a coordinated vision and plan to secure Eden Park as the premier national stadium.	c) Auckland Council will work with Central Government and the Trust on a coordinated vision and plan for Eden Park as the premier national stadium.	**MCERT** ***Delivery:*** - Complete negotiations and resolution of exit rights for sporting codes from Eden Park to be progressed with final agreement or agreed extension before conclusion of 2027/28 season. - Engagement with key stakeholders on governance matters to be progressed Q1 2027
7.11.	Align governance and ownership to public value (removing specific obligations to individual codes that reduce commercial and public value).	This document has been proactively released. Information has been withheld under section 9(2)(j) of the Official Information Act 1982 to enable negotiations to be carried on without prejudice or disadvantage.		
7.12.	Establish a single operator to manage agreed stadiums in Auckland, applying a "venue of best fit" approach.	a) Central Government will assist with moving to the single operator model, including in obtaining: - Eden Park Trust's agreement, e.g. through a concession arrangement necessary approval under the Commerce Act. b) Central Government will consider Eden Park's request for funding to enable an upgraded stadium and asset renewal.	c) Auckland Council will establish a new single stadium operator entity to manage stadiums in Auckland on a venue of best fit and best for New Zealand basis and include Crown/Eden Park representation in the process.	**Auckland Council (Group Strategy, Transformation and Partnerships Department)** ***Scoping***: - Establish programme governance and agree scope - Develop the future operating model and implementation options - Working with the Eden Park Trust (and Crown where relevant) progress implementation, including any required governance, statutory and commercial changes through relevant decision-making processes. Timeframes to be agreed but will link to Auckland Council and Government decision-

	Commitments	Central Government will...	Auckland Council will...	Key deliverables and milestones
				making timelines (e.g. Auckland Council's Long-term Plan 2027 - 2037).
7.13.	Ensure a sustainable funding and commercial model, minimising unreasonable burden or risk to ratepayers and taxpayers.	a) Consider Eden Park's request for funding to enable an upgraded stadium and asset renewal through the usual government processes.	b) Auckland Council will enter a sustainable funding arrangement with the future stadium operator as part of its Long-term Plan process (Auckland Council will not assume sole responsibility for renewal or upgrade of the national stadium Eden Park). c) Council to consider writing off the $54 million loan to the Eden Park Trust, subject to the full and satisfactory resolution of current issues and a sustainable future model.	**Auckland Council (Group Strategy, Transformation and Partnerships Department)** ***Scoping:*** - A combined stadiums plan and budget, for the Mayor's Long-term Plan 2027-2037 Proposal in late 2026 - Public consultation in early 2027 - Auckland Council Long-term Plan 2027-2037 adopted by 30 June 2027 - A decision on the loan before the facility expires in September 2029
7.14.	Ensure fit-for-purpose and financially sustainable regional facilities for Auckland Cricket outside of Eden Park	**MCERT** a) Commit $5m to the development of Colin Maiden Park to enable the interim solution, and as an advanced payment in partial satisfaction of Auckland Cricket's rights at Eden Park.	b) Commit $5m to the development of Colin Maiden Park to enable the staged transition of Auckland Cricket to Colin Maiden Park, as an advanced payment in partial satisfaction of Auckland Cricket's rights at Eden Park. c) Provide a long-term concessionary lease for the land to enable Colin Maiden Park, including managing the displacement impact for community sport. d) Support Auckland Cricket to secure funding for the full cost of the development. e) Continue to support the development of Colin Maiden Park into a permanent home for Auckland Cricket, providing first-class facilities, high-performance training capability, and community access.	***Completed:*** - Central Government and Auckland Council have each met their $5 million commitment, $10 million in total, under the Eden Park Foundation Agreement and subsequent funding agreement. - Auckland Council is investing a further $4.2 million in upgrades at Liston Park to replace the community sports-field capacity lost at Colin Maiden Park. - The Eden Park Trust has committed $4.2 million towards the relocation, drawn from its existing Council loan facility. **Auckland Council (Group Strategy, Transformation and Partnerships Department)** ***Delivery:*** - Delivery of the upgraded main oval and pitch block and pavilion and changing facilities is underway
7.15.	Ensure fit-for-purpose and financially sustainable regional facilities for Auckland Rugby outside of Eden Park		a) Auckland Council will contribute financial and other forms of support (e.g., land) to, regional facilities for Auckland Cricket and Auckland Rugby, with this funding contributing to the satisfaction of Auckland Cricket and Auckland Rugby's rights at Eden Park.	**Auckland Council (Group Strategy, Transformation and Partnerships Department)** ***Scoping*** - Working with Auckland Rugby to identify suitable long-term regional facility options, with a focus on securing sufficient access and operational certainty

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
7.16.	An enabling planning framework to support integrated precinct development and better use of the stadium, including better connecting Eden Park to Kingsland Station and making the best use of the No. 2 Ground vacated by Auckland Cricket. *Refer 7.7*	a) Central Government, led by MCERT, will be actively involved in any spatial planning for Eden Park and the broader Kingsland precinct, as part of the wider M2M Corridor work	b) Will assist with securing Eden Park's No. 2 Ground for the coordinated urban development programme by resolving its mortgage.	- **Progress through 2027**

Place Based Partnerships - City Centre

Revitalise Auckland's city centre as both an economic hub and thriving residential precinct, leveraging the City Rail Link, private investment and public realm renewal



STRATEGIC LEVERS

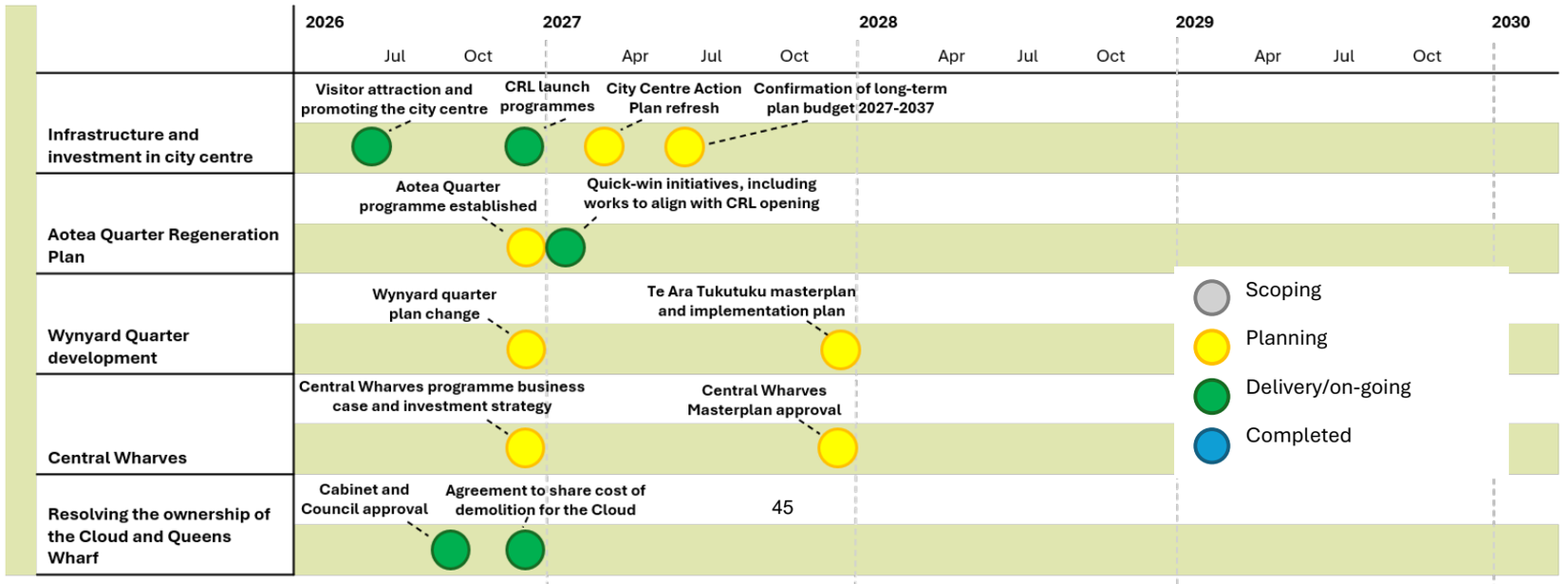
- A single consolidated plan for investment in the City Centre, leveraging the projected $6.8 billion in private investment and transformational public investment
- City Centre targeted rate funding for growth-related infrastructure and the redevelopment programme
- CRL launch maximised through City Centre revitalisation plan
- Wynyard Quarter development
- Improved freight access to the Port and programme to renew and reconfigure central wharves
- Regulatory and other changes to enable office to residential conversion
- Enabling potential of a primary school in the City Centre
- Intensive zoning to residential land use locations with greatest access to centres and public transport

EARLY PROGRESS INITIATIVES

- Refreshed City Centre Action Plan (2027)
- Thriving City Centre Action Plan (note this is the joint govt and AC work programme to reduce rough sleeping and anti-social behaviour)
- CRL launch programmes (Q3/Q4 2026)
- Homelessness data and referral tool (Q4 2027)
- Bylaws review including greater use of infringements
- Aotea Quarter Regeneration Plan programme established (Q4 2026), including works to align with CRL opening
- Te Ara Tukutuku master plan and implementation plan (2027)
- Central wharves programme business case and investment strategy (Q4 2026)
- Activation of waterfront promenade areas and edge structures (Breastworks) for public access and public realm improvements (2026/2027)

ONGOING WAYS OF WORKING

- Collaborative working on City Centre investment
- Joint Council and Government agencies closer working relationships to address social and health issues impacting homelessness and anti-social behaviour



Place Based Partnerships – City Centre

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
8.1.	Auckland Council will work with Central Government to prepare a revised city centre action plan that provides a single consolidated plan for investment in the city centre, including specific initiatives for further investment and clear points of collaboration between Central Government and Auckland Council. Auckland Council plans to continue to resource a dedicated City Centre team to lead the development and implementation of the Action Plan.	**MCERT** a) Support Auckland Council in the revision of the City Centre Action Plan, ensuring alignment with Crown objectives and maximising Crown investment. b) Coordinate across agencies/ministries to ensure full representation of Crown interests.	c) Refresh the City Centre Action Plan. d) Continue to resource a dedicated team to lead the regeneration of the city centre.	**Auckland Council (Auckland Urban Development Office) & Central Government** ***Planning:*** - City Centre Action Plan refresh (2027)
8.2.	Auckland Council will continue to deliver growth-related infrastructure investment in the city centre and capital and operating projects in the City Centre Redevelopment Programme over the next decade. This is currently estimated at $1 billion for growth-related infrastructure, and $300 million for the targeted rate funded City Centre Redevelopment Programme. This level of funding is subject to council's budget and planning processes and in some cases Crown / NZTA co-investment.	**MCERT** a) Support Auckland Council in the delivery of growth-related infrastructure in the city centre, coordinating across Crown agencies, including NZTA/Waka Kotahi and MoE, to ensure aligned sequencing of infrastructure delivery.	b) Continue to fund and deliver the city centre programme, subject to the Long-term Plan budget process.	**Auckland Council (Auckland Urban Development Office), Auckland Transport, Watercare** ***Planning:*** - Confirmation of Long-term Plan budget 2027-2037, Q2 2027 - Auckland Council will be supported by AUDO, Auckland Transport and Watercare ***Planning:*** - Completion of stage 1 of Te Ha Noa Victoria Street upgrade (end 2026) - Progress High Street Improvement project, with confirmation of preferred design (end 2026)
8.3.	As part of the revised City Centre Action Plan, Auckland Council, supported by Central Government, will lead the development and implementation of the City Centre Revitalisation Plan to stimulate economic activity and visitation and support the city centre following the opening of the City Rail Link. Auckland Council will use City Centre Targeted Rate-funding (at a cost of approximately $60 million), to fund the revitalisation plan including:	**MCERT** a) Support Auckland Council in the development and implementation of the City Centre Revitalisation Plan, recognising its importance as the civic heart of Auckland and national contribution and ensuring investment in the City Rail Link is maximised. b) Coordinate across agencies/ministries to ensure full representation of Crown interests. c) Lead a coordinated plan to address homelessness in the city centre.	d) Deliver a comprehensive Visitor Attraction and Promoting the City Centre programme, funded by the City Centre targeted rate. e) Deliver a City Rail Link launch and 'first 100 days' programme to drive visitation and support economic development.	**Auckland Council (Auckland Urban Development Office, Economic Development Office), Tātaki Auckland Unlimited (TAU), supported by MCERT** ***Ongoing/delivery:*** - Visitor Attraction and Promoting the City Centre programme (FY26 – FY31) ***Completed:*** - City Rail Link launch programmes (2026)

	Commitments	Central Government will...	Auckland Council will...	Key deliverables and milestones
	1. Coordinated reopening and reinstating midtown 2. Activation, public realm, and events. Central Government will support the City Centre Revitalisation Plan, including leading a coordinated plan to address homelessness in the city centre.			
8.4.	Auckland Council will consider continuing its support for targeted safety and wellbeing initiatives (including homelessness liaison and compliance wardens [known as community safety officers]).	**MCERT** a) Continue to work with Auckland Council to understand the findings of this work, including the impact of Central Government funding and support.	b) Investigate a Homelessness Data and Referral Tool. c) Improve service coordination with homelessness partners. d) Invest in and partner on homelessness prevention and interventions. e) Support improved, evidence-based community safety outcomes through providing advice, building capacity for community-led solutions, facilitating coordinated responses, improving the quality and use of data to inform decision-making, mobilising and leveraging investment and resources for communities most in need, and engaging effectively with partners to achieve collective impact, strengthen service investment, and inform policy development. f) Continue support for targeted safety initiatives such as high-visibility and targeted patrols. g) Work alongside partner agencies, including New Zealand Police, Community Patrols New Zealand (CPNZ), Māori Wardens, and Pacific Wardens, to support public safety initiatives. h) Continue to support outreach services across the city through joint patrols, and coordinated interventions to assist vulnerable individuals and connect them with appropriate support services.	**Auckland Council (Community Wellbeing Department, Regulatory and Compliance Department)** ***Planning:*** - Consider funding a Homelessness Data and Referral Tool through the Long-term Plan 2027-2037 - Homelessness Investments to a total of $500k per annum subject to Long-term Plan 2027-2037 funding - Establish permanent funding for the Community Safety Team across Auckland (subject to Long-term Plan 2027-2037 process) - Expand the Community Safety Team (subject to Long-term Plan 2027-2037 funding) ***Delivery/ongoing:*** - Retained focus for community patrols; youth, public safety & crime prevention initiatives, and resident safety initiatives

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
8.5.	MCERT Housing has contracted $750k for one year for co funding of the Te Tāpui Atawhai Day Programme with Auckland City Mission to address the homelessness challenge. The Ministry will be responsible for any decisions beyond this contract on further funding.	**MCERT** Continue to engage with the Auckland City Mission to gain updates on the outcomes of the programme.	No action required from Auckland Council	**MCERT** - Crown funding is available until 30 June 2027
8.6.	Central Government is committed to taking stronger action to tackle antisocial behaviour and its impact on Auckland communities. Ministry of Justice, Police and the MCERT Local Government will work in partnership with Auckland Council to support enforcement tools and powers, including through strengthened bylaws and legislative change where required. Government expects agencies to act decisively to curb repeat and serious antisocial behaviour, restore public confidence, and ensure Aucklanders can feel safe and respected in their city.	**MCERT** a) Progress the review into the local government bylaws system, including greater use of infringements to enforce bylaws. b) Work in partnership with Auckland Council to ensure that the infringement regime is workable and practicable. c) Collaborate with Ministry of Justice and any other stakeholders as required to ensure infringements for bylaws are appropriate and enforceable.	d) Engage with Central Government on proposals.	**MCERT – Bylaw system review** ***Completed*:** - Feedback on a bylaw issues and options paper received in September 2025 from Auckland Council, the Ministry of Justice, and the NZ Police - Cabinet decisions on proposals to improve the local government bylaw system, including making it easier to prescribe infringement for bylaw breaches ***Planning*:** - Drafting instructions for the local government bylaws bill issued to the Parliamentary Counsel Office November 2026 - MCERT will be supported by Ministry of Justice and NZ Police **Ministry of Justice – Summary Offences (Move-on Orders) Amendment Bill** ***Completed*:** - Auckland Council provided a submission to the Justice Committee on the Summary Offences (Move-on Orders) Amendment Bill received on 3 July 2026 - Summary Offences (Move-on Orders) Amendment Act was passed into law 25 September 2026
8.7.	Auckland Council, supported by Central Government, will lead the development and implementation of Aotea Quarter Regeneration Plan, recognising its importance as the civic heart of Auckland and national contribution.	**MCERT** a) Support Auckland Council in the development of the Aotea Arts Quarter Regeneration Plan.	b) Develop and implement the Aotea Arts Quarter Programme, supported by funding from the city centre targeted rate.	**Auckland Council (Auckland Urban Development Office, Economic Development Office)** ***Planning:*** - Aotea Quarter programme established (2026)

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
				Delivery: - Quick-win initiatives, including works to align with City Rail Link opening underway (2026)
8.8.	Auckland Council, supported by Central Government, will lead the development and implementation of completion of the Wynyard Quarter development. Auckland Council will progress the Wynyard Quarter development, including the headland park.	**MCERT** a) Support Auckland Council in the development of Wynyard Quarter.	b) Progress the Wynyard Quarter development programme.	**Auckland Council (Auckland Urban Development Office, Planning and Resource Consents Department)** ***Planning:*** - Wynyard Quarter plan change (2026) - Te Ara Tukutuku masterplan and implementation plan (2027) Auckland Council will be supported by AUDO and Planning & Resource Consents
8.9.	Auckland Council will oversee the completion of the St James Theatre Restoration, including Government funding.	No action required by Central Government	b) Administer and manage on behalf of the Ministry for Culture and Heritage the public grant (Auckland Council's and Crown's investment). c) Oversee progress and regularly report to Steering group.	**Auckland Council (Heritage Unit)** ***Planning:*** - Restoration of St James theatre Stage 1
8.10.	Auckland Council will consider the use of the Central Library building and relocation of the library to support revitalisation of the mid-town precinct.	**MCERT** a) Work with Auckland Council to ensure the use and relocation of the Central Library is considered in the development of the City Centre Revitalisation Plan, maximising investment in the city centre.	b) Consider the use of the Central Library building as part of the broader Aotea Arts Quarter Programme.	**Auckland Council (Auckland Urban Development Office)** ***Planning:*** - Aotea Arts Quarter programme established (2026) ***Delivery:*** - To be aligned with programme staging (2029 onwards)
8.11.	Auckland Council, supported by Central Government, will lead the development and implementation of Port and Waterfront Strategy, which includes improving freight access to the Port and development of the Central Wharves. Auckland Council will progress long-term programme to renew and reconfigure the central wharves, including Quay Street,	**MCERT** a) Support Auckland Council in the development of the Port and Waterfront Strategy. b) Coordinate across agencies/ministries, in particular NZTA/Waka Kotahi and KiwiRail, to ensure full representation of Crown interests and identify infrastructure requirements.	c) Lead the development and implementation of the Central Wharves Masterplan. d) Complete the Auckland Cruise Plan. e) Progress the Port Access Plan. f) Lead negotiations with the Port of Auckland for transfer and lease back of ports facilities.	**Auckland Council (Property Department, Economic Development Office, Auckland Urban Development Office), Tātaki Auckland Unlimited** ***Planning***: - Breastworks lease negotiations (2026) - Breastworks activated for public access and public realm improvements (2027) - Central Wharves programme business case and investment strategy (2026)

	Commitments	Central Government will...	Auckland Council will...	Key deliverables and milestones
	Queens Wharf, and Captain Cook Wharf, to improve ferry and cruise facilities, and provide outstanding public spaces. Central Government will work with Auckland Council to consider what infrastructure investments may be required to improve access to the Port and reduce the Port's impact on the urban environment. This includes an investigation to confirm the long-term form and function of SH16 Grafton Gully.	*Please refer to commitments 2.10, 2.11, 2.12, 2.13, 2.14 and 2.15 for related Port actions.*		- Central Wharves Masterplan development (2027) ***Scoping***: - Ports transfer and leaseback negotiation team appointed (2027) - Central wharves transfer (2028)
8.12.	Central Government will work with Auckland Council to resolve the ownership of the Cloud and Queens Wharf.	**MBIE** a) Work closely with Auckland Council to resolve ownership of the Cloud and Queens Wharf.	b) Lead negotiations for the acquisition of the Crown portion of Queens Wharf. c) Renew and operate The Cloud for five years post sale and purchase and renewal of the infrastructure. d) Facilitate approval with the Crown (as co-owner) for Vector to install charging facility for hybrid ferries.	**MBIE (Auckland)** ***Ongoing/delivery:*** - Seeking Cabinet and Council approval in September 2026 - Installation of power/charging facility for Hybrid Ferries (2026) via Vector **Auckland Council (Property Department), Tātaki Auckland Unlimited, Auckland Transport and MBIE** ***Ongoing/delivery***: - Sale and Purchase Agreement confirmed (2026) - Agreement to share cost of demolition for The Cloud (2026)
8.13.	Auckland Council will work with Central Government to consider what interventions are required to enable office-to-residential conversion in the city centre, including considering regulatory changes such as to the fire code. Central Government will participate in this work and consider amending rules to enable more conversions.	**MBIE** a) Identify the range of existing regulatory requirements for office conversions (e.g. ventilation, fire safety, overheating, light, access) and options to provide greater clarity and certainty to Auckland building developers, remove duplication and simplify requirements. b) Continue to engage with Auckland Council on the Building Code Fire Safety review that is underway, to identify issues and opportunities for better enabling office conversions.	e) Finalise and release to market consolidated regulatory guidance material for developers. f) Work with MBIE for opportunities to clarify building code requirements providing greater certainty and flexibility for developers when undertaking whole of building conversions from commercial to residential. g) Acknowledges: - MBIE has already undertaken a seismic review. Auckland will no longer be considered a seismic risk triggering the need for seismic upgrades of buildings when	**Auckland Council (Building Consent Authority)** ***Planning:*** - Consolidated regulatory guidance for developers in 6-12 months **MBIE (Building System Performance Branch)** ***Planning:*** - Review of current requirements for change of use of buildings and recommendations (Q1 2027) ***Delivery:*** - Building Code Fire Safety Review advice to Ministers Q1 2027

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
		c) Engage with Auckland Council on the upcoming review of ventilation requirements within the Building Code, to identify issues and opportunities for better enabling office conversions. d) Engage with Auckland Council on issues relating to the implementation of the Earthquake Prone Buildings Amendment Bill.	undertaking [amongst other things] changes of use.	***Planning:*** - Building Code Ventilation Review – (2027) ***Planning:*** - Guidance for 'As near as reasonably practicable' for buildings removed from earthquake prone building regime – July 2027
8.14.	Central Government (Ministry of Education) will work with Auckland Council on the potential feasibility of a primary school in the City Centre. This will: 1. Include Auckland Council investigating potential suitable buildings (including buildings that it owns, such as the central library). 2. Outline what property or other support Auckland Council may be able to contribute. This work will occur following an updated analysis of need and an assessment of whether the need indicates a requirement for a new primary school and/or for further investment in the current school network. This assessment will include the city centre, city fringe, and the City Rail Link stations of Maungawhau and Kingsland.	**MoE** a) Undertake an updated analysis to identify if there is a potential need in the network for a primary school in the City Centre. If a potential need is identified, the Ministry will investigate feasibility of a Primary School (or other investment) in the Auckland City Centre in co-operation with Auckland Council.	b) Work with MoE on the primary school network principles before detailed modelling/analysis is progressed to ensure the City Deal's growth intent is reflected.	**MoE and Auckland Council** ***Scoping:*** - Jointly agree a shared set of assessment principles - Confirm the scope of the primary school network assessment. Identify what evidence is required from Auckland Council, including growth assumptions, city centre residential pipeline, and development sector intelligence - Develop an engagement plan for stakeholders **MoE** ***Scoping:*** - Analysis of school network (2027)
8.15.	Auckland Council will include zoning that seeks to maximise residential land use in the next Auckland Unitary Plan review or as the opportunity presents.	a) Complete the *City Centre Investigation into* Auckland's city centre planning provisions to identify changes that could unlock additional housing and commercial development capacity, supporting economic growth and intensification in the city's primary centre. b) Support Auckland Council as needed.	c) Review land use zoning in the City Centre as part of the Combined Plan work.	**Auckland Council (Planning & Resource Consents Department)** ***Planning:*** - Enabled within Land Use Plan provisions of the Combined Plan (2030)
8.16	Central Government will participate in the cross-agency, private sector and Auckland Council steering group.	a) MCERT and Auckland Council will work together to determine the most appropriate governance structure for the City Centre priority growth area, noting that Auckland Council does not currently have an existing steering group for this purpose.		

Place Based Partnerships - Auckland Airport Precinct

Commitment to work in partnership to support the coordinated planning, development, and investment required to enable the long-term growth of the airport precinct



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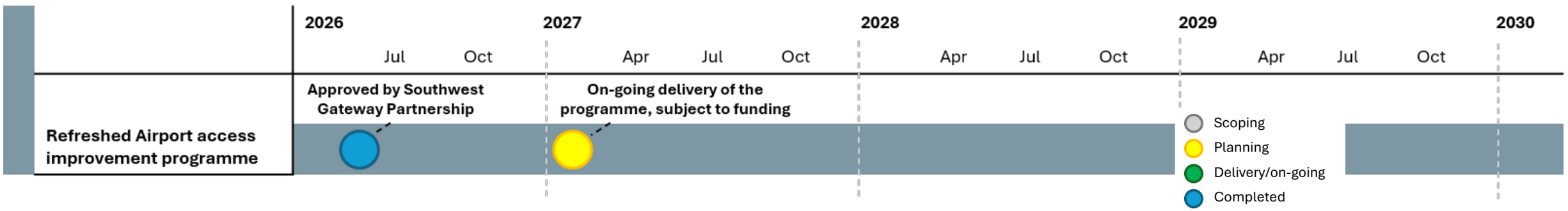
- Freight, trade and people access to Airport
- Development and investment plan

EARLY PROGRESS INITIATIVES

- Freight and people access to the Airport, including at the Landing Intersection and Southeastern Access (Puhinui Road and the Pūkaki Bridge)
- Appropriate funding and financing tools available for these projects

ONGOING WAYS OF WORKING

- Build upon existing governance arrangements and Memorandum of Understanding (MoU) between New Zealand Transport Agency, Auckland Council (Auckland Transport) and Auckland Airport



Place Based Partnerships – Auckland Airport Precinct

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
9.1.	Auckland Council will work with Central Government and Auckland Airport to prepare a development and investment plan in the Airport precinct, seeking to improve surface access to this major trade, freight, and industrial employment hub. *This commitment is also applicable to commitment 2.11.*	a) Work with Auckland Council and Auckland Airport to prepare a development and investment plan as part of ongoing business as usual.	b) Work with Central Government and Auckland Airport to prepare a development and investment plan as part of ongoing business as usual.	**NZTA** ***Ongoing/delivery:*** - Development and investment plan
9.2.	Auckland Council will work with Central Government and Auckland Airport to advance the following initial priorities for this area: 1. Improving freight and people access to the Airport, including at the Landing Intersection and Southeastern Access (Puhinui Road and the Pūkaki Bridge) (which both involve connection points between roads owned by the Airport, Council and Government). 2. Considering appropriate funding and financing tools available for these projects.	a) Maintain and support the existing governance arrangements and Memorandum of Understanding, including progressing agreed improvements. b) Support Auckland Council's consideration of appropriate funding and financing tools, as required, prior to the commencement of construction.	c) Maintain and support the existing governance arrangements and Memorandum of Understanding, including progressing agreed improvements. d) Work with the partners to investigate appropriate funding and financing solutions, including newly available options such as Infrastructure Funding and Financing (IFF) levies.	**NZTA** ***Ongoing/delivery:*** - Implementation ongoing throughout the 10 years of the Deal (subject to funding)

Enablers of Growth

Delivery of the Auckland Deal will also be supported by funding and financing tools, that help unlock growth, accelerate investment in critical infrastructure, and enable the long-term economic development and productivity outcomes envisaged by the Deal

STRATEGIC LEVERS

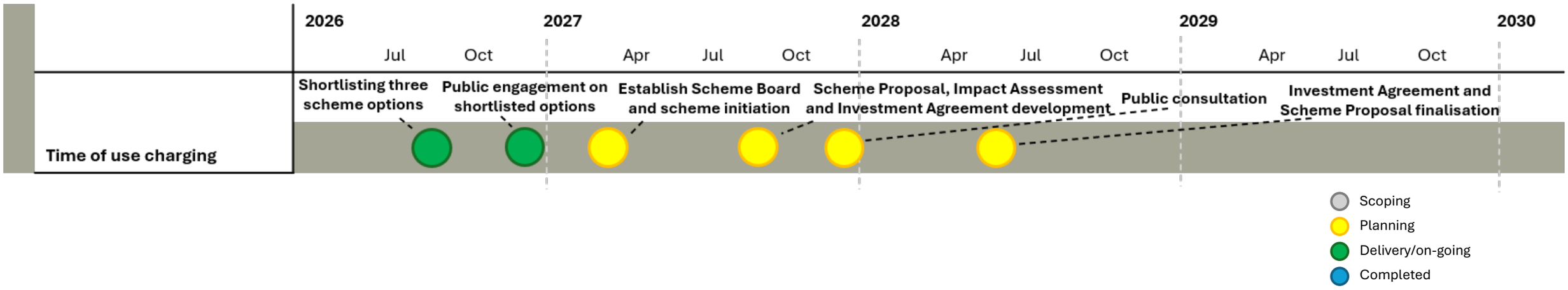
- Infrastructure financing and funding tools
- Time of use charging legislation

EARLY PROGRESS INITIATIVES

- Advice to Auckland Council's Governing Body on the mix of tools to fund growth infrastructure as part of the Long-term Plan 2027-37
- Time of use charging scheme public engagement on options (Nov/Dec 2026)
- Investment Agreement between Central Government and Council that sets out how any net revenue from time of use charging will be allocated (Q3 2027)
- Auckland Council's Economic Development Strategy and Draft Destination Action Plan developed and launched (2026)

ONGOING WAYS OF WORKING

- Central Government and Auckland Council will work together on sustainable long-term funding options for destination and major events activities



Enablers of Growth

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
10.1.	Auckland Council will work with Central Government to identify the use of Infrastructure Funding and Financing Act (IFFA) levies to support infrastructure investment required in the region. Auckland Council will seek to optimise the use of targeted rates and other value capture mechanisms for greenfield and brownfield developments. Auckland Council will explore the use of IFFA, targeted rates, and business rate levies to support the cost of transport infrastructure where benefits involve transport users and the transport network. *This commitment is also applicable to commitment 3.10.*	a) Support Auckland Council's regional spatial plan development which could identify potential IFFA opportunities. b) Fulfil its statutory recommender function under the IFF Act for any levy proposals (separate to spatial plan support).	c) Consider the circumstances in which the application of IFFA levies can fairly be applied to facilitate the recovery of the cost of growth whilst supporting priority development through the Long-Term Plan 2027-2037.	**Auckland Council** ***Ongoing:*** - Advice on the mix of tools to fund growth infrastructure as part of supporting the development of the Long-term Plan 2027-2037
10.2.	Auckland Council will explore asset recycling or net new funding from other sources (not from BAU or LTP) to attract an uplift in funding from the Central Government over and above BAU funding. This will be discussed with the Crown on a case-by-case basis.	**MCERT** a) Provide support as required as Auckland Council explores asset recycling options and works through long-term plan development and consultation. **Treasury** b) Provide support, system and process guidance as required in the lead-up to a Budget bid.	c) Regularly review asset portfolio and identify opportunities for asset recycling d) Consider allocating funds from asset recycling to the Auckland Future Fund where appropriate e) Investigate opportunities for new funding sources f) Identify projects that could be funded from alternative sources or additional government funding	**Auckland Council** - Set an asset recycling target with indicative options in the Long-term Plan 2027-2037 process - Develop capability to enable alternative funding sources for investments
10.3.	For specific projects, Central Government will consider, on a case-by-case basis, contributing funding where the council raises new funding for the project significantly above the current LTP and BAU funding levels (for example from asset recycling or new revenue streams such as targeted rates). The uplift rate and total amount of Crown funding will be considered on a case-by-case basis for	a) Work with Auckland Council to determine a proposal pipeline and the scale of any proposed funding commitments. This may also involve considering whether there is a case for a more generalised asset recycling scheme. Engagement with Auckland Council will be led by MCERT through the Deal's agreed governance structures, with relevant information shared with Treasury as needed.	c) Identify relevant projects for additional funding.	**Treasury, MCERT and relevant Central Government agency** ***Planning*:** - Initial scoping conversations with Auckland Council to form an early view of their potential project pipeline, process, and timeframes (late 2026) - Once greater project pipeline clarity is established, relevant agency will test with

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
	specific project and funding proposals. Specific projects that will be considered include those focused on development, accelerating transport projects and application to major innovation projects.	b) Assess funding proposals through the Budget process, provide advice on funding settings, and contribute to any future scheme design through broader system guidance and policy development. Work will be undertaken collectively by agencies to support design and delivery of asset recycling policy.		relevant Ministers on their preferred approach for consideration of proposals (2027) - Agency-led assessment of proposals with support from Treasury to determine appropriate funding settings and navigation through the budget process
10.4.	Central Government will support the development of time of use charging policy and legislation nationally and for Auckland. Central Government and Auckland Council agree for the allocation of net revenue raised from time of use charging to be put in a hypothecated fund and be used for strategic transport projects and activities jointly agreed by Central Government and Auckland Council. *This commitment is also applicable to commitment 3.12.*	*Please refer to commitment 3.12.*	a) Work towards initiating a Time of Use Charging Scheme in March 2027. b) Work collaboratively with NZTA as part of the Scheme Board to: - Develop a final Scheme Proposal for ratification by Auckland Council and approval by the Minister. - Develop an Investment Agreement, for agreement between Auckland Council and Minister, that will, consistent with this agreement and legislative requirements, set out how any net revenue will be allocated.	**Auckland Council** Auckland Council is leading the following steps to progress a Time of Use Charging Scheme for Auckland: - Shortlisting three scheme options to take forward for further development and public engagement - Public engagement on shortlisted options in November/ December 2026 - Planned Scheme Initiation decision in March 2027 Following Scheme Initiation, Auckland Council will work with the NZTA as part of the Scheme Board to: - Develop a Scheme Proposal and Impact Assessment for public consultation (Q3 2027) - Develop an Investment Agreement, for agreement between Auckland Council and Minister - Undertake Public Consultation (late 2027) - Finalise the Investment Agreement (early 2028) - Finalise a Scheme Proposal for ratification by Auckland Council and approval by the Minister of Transport (early 2028)
10.5.	Central Government and Auckland Council will jointly consider Auckland specific settings for key mode and behaviour tools, such as parking charging, Express lanes, dynamic	*Please refer to commitment 3.8.*		

This document has been proactively released. Information has been withheld under sections 9(2)(j) and 9(2)(f)(iv) of the Official Information Act 1982 to enable negotiations to be carried on without prejudice or disadvantage, and to maintain the confidentiality of advice tendered by Ministers and officials.

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
	lanes and priority bus lanes and tolling. Central Government and Auckland Council will work together on appropriate Government oversight to ensure such charges are not excessive along with continued development of policy and legislative work for tolling. *This commitment is also applicable to commitment 3.8.*			
10.6.	Central Government and Auckland Council will work together on the appropriate funding arrangements for destination and major event activities, with a joint goal of establishing sustainable long-term arrangements for these activities from 2027. Central Government has announced funding to boost the attraction of major events – while funding is not ring fenced for Auckland; opportunities exist for the region to access the funding.	**MBIE** a) Engage with Auckland Council to develop appropriate funding arrangements for Auckland's destination and major events activities – acknowledging the interdependency with the co-design destination and major events strategy commitment 2.7.	b) Engage with Central Government on approach to commissioning work that identifies options for 'appropriate funding arrangements' for Auckland's Destination and Major Events activity including modelling regional and national outcomes for funding at different levels and include appropriate international comparators.	**Auckland Council and MBIE** ***Delivery/ongoing:*** - Terms of Reference for coordination group agreed (2026) - Auckland Council's Economic Development Strategy 2040 and Draft Destination Action Plan developed and launched ***Planning:*** - Auckland Council's Long-term Plan 2027-2037 delivered (June 2027) - Final Destination Action Plan launched (2027) - Consider relevant recommendations from the Review of New Zealand's approach to events (2028) - Review current strategic direction to identify if any additional direction is required for destination and major events – including outlining any further role for Central Government, Auckland Council, and industry (2028). ***Scoping:*** - Consider appropriate funding arrangements to support destination and major event activities (2028)
10.7.	Auckland Council will consider appropriate resourcing for core event prospecting/attraction and convention bureau functions, working with MBIE; as well as investment in venue infrastructure.	**MBIE** a) Engage with Auckland Council on their current major events plan and related joint prospecting opportunities.	c) Develop advice in relation to "Auckland as an Events Host' to inform the Mayor's Proposal for the Long-term Plan 2027-37 including opportunities to enhance alignment with	**Auckland Council, with support from MBIE** ***Delivery/ongoing:*** - Terms of Reference for coordination group agreed (refer to commitment 2.7) (2026 and 2027)

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
		b) Work with Auckland Council as it considers appropriate resourcing for core event prospecting/attraction and convention bureau functions as part of future strategies and action plans.	Central Government. Specifically, advice will consider: - Role of council in Auckland events system; - How Auckland's venue portfolio is planned, governed, and optimised; and - Policy, funding, or regulatory changes to enhance Auckland's competitiveness as an events city.	- MBIE and Auckland Council continue to engage on joint prospecting opportunities under existing strategies and plans (2026 and 2027) ***Planning:*** - Review current strategic direction to identify if any additional direction is required for destination and major events – including outlining any further role for Central Government, Auckland Council, and industry (2028). ***Scoping:*** - Consider appropriate funding arrangements to support destination and major event activities (2028) - Appropriate resourcing for core event prospecting/ attraction and convention bureau functions is considered (2028)
10.8.	Central Government will explore an accommodation levy policy in 2027.	Central Government recognises the impact of tourism on the Auckland region. a) Explore long-term funding mechanisms in 2027 to contribute funding to tourism-related services and infrastructure in Auckland and will look to implement solutions in 2027.	b) Work with central government to explore long-term and locally determined funding mechanisms to provide sufficient funding of tourism-related services and infrastructure, aligned with the New Zealand Tourism Funding Charter.	**MBIE, Auckland Council (Economic Development Office), Tātaki Auckland Unlimited** ***Delivery/ongoing:*** - Auckland Council will engage with central government on an approach to commissioning work that identifies options for 'appropriate funding arrangements' for Auckland's Destination and Major Events activity. This will include modelling regional and national outcomes for funding at different levels and include appropriate international comparators (2026-2027). ***Scoping:*** - Government will explore long-term funding mechanisms to support tourism related services and infrastructure in Auckland (2027)
10.9.	Auckland Council and Central Government will explore opportunities for surplus or underdeveloped Central Government and	Work with Auckland Council to:	f) Identify and assess development opportunities of adjoining Crown and Council land, within priority growth area. Advise on an	**MCERT and Auckland Council, with support from LINZ and Treasury**

	Commitments	Central Government will…	Auckland Council will…	Key deliverables and milestones
	Auckland Council land that may be suitable for development, including where Government and Council land is adjoining.	a) Identify public land in priority locations, including the priority growth areas of Maungawhau-Kingsland-Morningside and Drury. b) Confirm which land is surplus to its current use, and suitable for urban development (via further due diligence). c) Facilitate development of strategically important land in accordance with government priorities. d) Dispose of any surplus/non-strategic land as a "marketable asset". e) Ensure compliance with relevant legal and Treaty obligations (e.g. redress deeds/rights of first refusal).	opportunity that could be unlocked and recommend approach to amalgamate. Seek appropriate agreements and approvals.	- Secure agreement to strategic objectives, evaluation criteria, and funding - Compile long list of potential sites - Filter long list to confirm suitability and availability for urban development and/or disposal - Secure relevant approvals for next steps (e.g. to set land apart for a new public work or declare it surplus; procure a development partner; or draw down funding)
10.10.	The Crown will continue to work with Auckland Council and local government on development contribution tools and settings to facilitate self-funding growth and development.	a) Progress changes so that councils will be able to amend Development Contribution policies where necessary to recover infrastructure costs attributable to growth from eligible fast-track developments, which will also address cross-boundary infrastructure issues by enabling the recovery and transfer of Development Contributions where infrastructure impacts extend into neighbouring council areas. This is a targeted interim measure to support the transition to Development Levies (please refer to commitment 5.10).	b) Support the Crown's work on these tools.	**MCERT (Local Government) and supported by MCERT (Housing)** ***Completed*:** - On 14 August 2026, the Government announced plans to amend the Local Government Act 2002 to provide councils with better tools to recover growth-related infrastructure costs from future Fast-track developments. - Changes were enacted 18 September 2026 through the Local Government (System Improvements) Amendment Act 2026.