

Demographics	Result	Group median
Estimated population (2025)	1,816,000	N/A
Population change from 2024 to 2025 (%)	1.0%	N/A
Land area (km ²)	4,940.3	N/A
Population density (people/km ²)	367.6	N/A

Rates	Result	Group median
Rates revenue for 2025 (\$000)	\$2,789,000	N/A
Rates change from 2024 to 2025 (%)	10.0%	N/A
Forecast change for 2026 to 2027 (%)	10.0%	N/A

Debt (2025)	Result	Group median
Credit rating (and rating agency)	AA (S&P); Aa2 (Moody's)	N/A
Net debt/total revenue (%)	170.5%	N/A
Net debt/total revenue change 2024 to 2025 (%)	6.8%	N/A
Debt headroom for 2025 (%)	114.5%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 (\$000)	\$6,673,000	N/A

Governance	Result	Group median
Elected members (governing body)	20	N/A
Voter turnout in 2025 (%)	28.6%	N/A
Population/elected members for 2025	90,800	N/A
Mayor/chair remuneration (\$)	\$319,000	N/A

Personnel	Result	Group median
Staff numbers for 2025 (FTE) - Group	11,943	N/A
Personnel costs for 2025 (\$000) - Group	\$1,267,000	N/A

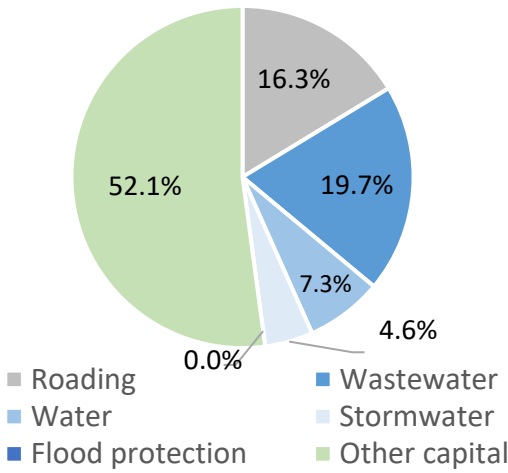
Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	99.0%	N/A
Revenue/operating expenditure for 2024 (%)	96.0%	N/A
Revenue/operating expenditure for 2025 (%)	96.0%	N/A

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	90.0	90.1
	Result	Group median
Building consent processing for 2025 (median days)	11.0	N/A

Asset management	Result	Group median
Total capital expenditure for 2025 (\$000)	\$3,709,000	N/A
Actual/planned capital expenditure for 2025 (%)	91.6%	N/A
Forecast capital expenditure for 2027 (\$000)	\$3,564,063	N/A
Forecast change for 2026 to 2027 (%)	-12.5%	N/A

Capital expenditure by activity for 2025 (\$000)

Capital Expenditure by activity (%)



Roading

Water

Flood protection

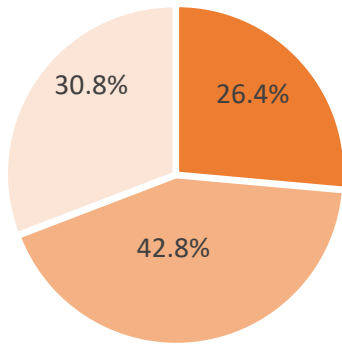
Wastewater

Stormwater

Other capital

	Result	Group median
Roading	\$605,000	N/A
Water	\$732,000	N/A
Wastewater	\$270,000	N/A
Stormwater	\$169,000	N/A
Flood protection	\$0	N/A
Other capital	\$1,933,000	N/A
TOTAL	\$3,709,000	N/A

Capital expenditure by application for 2025 (\$'000)		Result	Group median
Capital Expenditure by application (%)	Demand	\$980,000	N/A
	Level of service	\$1,586,000	N/A
	Renewals	\$1,143,000	N/A



Legend:

- Demand
- Level of service
- Renewal