

Christchurch City Council

Large Metro Group

Demographics	Result	Group median
Estimated population (2025)	419,200	114,200
Population change from 2024 to 2025 (%)	0.9%	0.1%
Land area (km ²)	1,415.1	394.7
Population density (people/km ²)	296.2	296.2

Rates	Result	Group median
Rates revenue for 2025 (\$000)	\$761,888	\$189,240
Rates change from 2024 to 2025 (%)	11.9%	17.6%
Forecast change for 2026 to 2027 (%)	9.6%	3.9%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	AA- (S&P)	N/A
Net debt/total revenue (%)	160.5%	176.2%
Net debt/total revenue change 2024 to 2025 (%)	15.4%	4.8%
Debt headroom for 2025 (%)	124.5%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 (\$000)	\$1,155,434	\$335,026

Governance	Result	Group median
Elected members (council only)	16	13.5
Voter turnout in 2025 (%)	38.6%	42.0%
Population/elected members for 2025	26,200	6,944
Mayor/chair remuneration (\$)	\$220,000	\$182,000

Personnel	Result	Group median
Staff numbers for 2025 (FTE)	2,470	648
Personnel costs for 2025 (\$000)	\$212,742	\$61,350

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	120.0%	96.1%
Revenue/operating expenditure for 2024 (%)	97.0%	97.0%
Revenue/operating expenditure for 2025 (%)	98.0%	97.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	84.2	90.1
	Result	Group median
Building consent processing for 2025 (median days)	10.0	10.0

Asset management	Result	Group median
Total capital expenditure for 2025 (\$000)	\$652,131	\$144,959
Actual/planned capital expenditure for 2025 (%)	87.9%	70.1%
Forecast capital expenditure for 2027 (\$000)	\$597,401	\$188,508
Forecast change for 2026 to 2027 (%)	-7.8%	-14.3%

Capital expenditure by activity for 2025 (\$000)	Result	Group median
Capital Expenditure by activity (%) Legend: - Rooding - Wastewater - Water - Stormwater - Flood protection - Other capital	Rooding \$126,974 \$48,293 Wastewater \$65,567 \$35,264 Water \$56,057 \$19,825 Stormwater \$22,514 \$5,062 Flood protection \$24,995 \$0 Other capital \$356,024 \$37,231 TOTAL \$652,131 N/A	

Capital expenditure by activity for 2025 (\$000)	Result	Group median
Capital Expenditure by application (%) Legend: - Demand - Level of service - Renewal	Demand \$37,623 \$9,742 Level of service \$376,271 \$50,207 Renewals \$238,237 \$66,082	

Dunedin City Council

Large Metro Group

Demographics	Result	Group median
Estimated population (2025)	132,800	114,200
Population change from 2024 to 2025 (%)	-0.1%	0.1%
Land area (km ²)	3,286.1	394.7
Population density (people/km ²)	40.4	296.2

Rates	Result	Group median
Rates revenue for 2025 (\$000)	\$239,803	\$189,240
Rates change from 2024 to 2025 (%)	17.6%	17.6%
Forecast change for 2026 to 2027 (%)	8.9%	3.9%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	AA- (S&P)	N/A
Net debt/total revenue (%)	N/A	176.2%
Net debt/total revenue change 2024 to 2025 (%)	N/A	4.8%
Debt headroom for 2025 (%)	N/A	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 (\$000)	\$382,526	\$335,026

Governance	Result	Group median
Elected members (council only)	14	13.5
Voter turnout in 2025 (%)	45.7%	42.0%
Population/elected members for 2025	9,486	6,944
Mayor/chair remuneration (\$)	\$190,000	\$182,000

Personnel	Result	Group median
Staff numbers for 2025 (FTE)	831	648
Personnel costs for 2025 (\$000)	\$85,246	\$61,350

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	89.0%	96.1%
Revenue/operating expenditure for 2024 (%)	89.0%	97.0%
Revenue/operating expenditure for 2025 (%)	97.0%	97.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	77.8	90.8
	Result	Group median
Building consent processing for 2025 (median days)	15.0	10.0

Asset management	Result	Group median
Total capital expenditure for 2025 (\$000)	\$147,490	\$144,959
Actual/planned capital expenditure for 2025 (%)	71.3%	70.1%
Forecast capital expenditure for 2027 (\$000)	\$198,194	\$188,508
Forecast change for 2026 to 2027 (%)	-14.3%	-14.3%

Capital expenditure by activity for 2025 (\$000)	Result	Group median
Capital Expenditure by activity (%) Legend: - Roding - Wastewater - Water - Stormwater - Flood protection - Other capital	Roding Wastewater Water Stormwater Flood protection Other capital TOTAL	\$48,293 \$35,264 \$19,825 \$5,062 \$0 \$37,231 N/A

Capital expenditure by activity for 2025 (\$000)	Result	Group median
Capital Expenditure by application (%) Legend: - Demand - Level of service - Renewal	Demand Level of service Renewals	\$9,742 \$50,207 \$66,082

Hamilton City Council

Large Metro Group

Demographics	Result	Group median
Estimated population (2025)	192,100	114,200
Population change from 2024 to 2025 (%)	1.4%	0.1%
Land area (km ²)	110.4	394.7
Population density (people/km ²)	1,740.0	296.2

Rates	Result	Group median
Rates revenue for 2025 (\$'000)	\$305,014	\$189,240
Rates change from 2024 to 2025 (%)	19.2%	17.6%
Forecast change for 2026 to 2027 (%)	-16.4%	3.9%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	A (S&P)	N/A
Net debt/total revenue (%)	205.8%	176.2%
Net debt/total revenue change 2024 to 2025 (%)	-8.7%	4.8%
Debt headroom for 2025 (%)	79.3%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 (\$000)	\$464,060	\$335,026

Governance	Result	Group median
Elected members (council only)	14	13.5
Voter turnout in 2025 (%)	33.0%	42.0%
Population/elected members for 2025	13,721	6,944
Mayor/chair remuneration (\$)	\$200,000	\$182,000

Personnel	Result	Group median
Staff numbers for 2025 (FTE)	1,316	648
Personnel costs for 2025 (\$000)	\$127,872	\$61,350

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	109.0%	96.1%
Revenue/operating expenditure for 2024 (%)	91.0%	97.0%
Revenue/operating expenditure for 2025 (%)	101.0%	97.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	90.9	92.5
	Result	Group median
Building consent processing for 2025 (median days)	16.0	10.0

Asset management	Result	Group median
Total capital expenditure for 2025 (\$000)	\$237,818	\$144,959
Actual/planned capital expenditure for 2025 (%)	71.1%	70.1%
Forecast capital expenditure for 2027 (\$000)	\$188,508	\$188,508
Forecast change for 2026 to 2027 (%)	-40.5%	-14.3%

Capital expenditure by activity for 2025 (\$000)	Result	Group median
Capital Expenditure by activity (%) ■ Roding ■ Water ■ Wastewater ■ Stormwater ■ Flood protection ■ Other capital	Roding Water Wastewater Stormwater Flood protection Other capital TOTAL	\$48,293 \$35,264 \$19,825 \$5,062 \$0 \$37,231 N/A
	\$119,201	\$48,293
	\$36,351	\$35,264
	\$19,825	\$19,825
	\$12,427	\$5,062
	\$0	\$0
	\$50,014	\$37,231
	\$237,818	N/A

Capital expenditure by application for 2025 (\$000)	Result	Group median
Capital Expenditure by application (%) ■ Demand ■ Level of service ■ Renewal	Demand Level of service Renewals	\$9,742 \$50,207 \$66,082
	\$118,712	\$9,742
	\$32,644	\$50,207
	\$86,462	\$66,082

Demographics	Result	Group median
Estimated population (2025)	114,200	114,200
Population change from 2024 to 2025 (%)	0.7%	0.1%
Land area (km ²)	376.4	394.7
Population density (people/km ²)	303.4	296.2

Rates	Result	Group median
Rates revenue for 2025 (\$000)	\$189,240	\$189,240
Rates change from 2024 to 2025 (%)	21.3%	17.6%
Forecast change for 2026 to 2027 (%)	-34.6%	3.9%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	A+ (S&P)	N/A
Net debt/total revenue (%)	153.8%	176.2%
Net debt/total revenue change 2024 to 2025 (%)	-3.0%	4.8%
Debt headroom for 2025 (%)	131.2%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 (\$000)	\$335,026	\$335,026

Governance	Result	Group median
Elected members (council only)	13	13.5
Voter turnout in 2025 (%)	41.8%	42.0%
Population/elected members for 2025	4,462	6,944
Mayor/chair remuneration (\$)	\$182,000	\$182,000

Personnel	Result	Group median
Staff numbers for 2025 (FTE)	574	648
Personnel costs for 2025 (\$000)	\$54,043	\$61,350

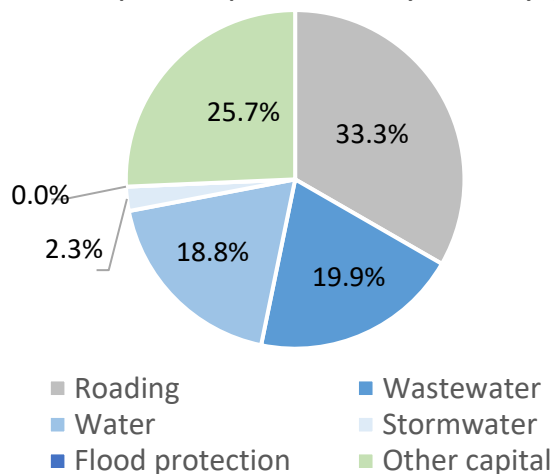
Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	96.1%	96.1%
Revenue/operating expenditure for 2024 (%)	100.8%	97.0%
Revenue/operating expenditure for 2025 (%)	94.3%	97.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	97.4	92.5
	Result	Group median
Building consent processing for 2025 (median days)	13.0	10.0

Asset management	Result	Group median
Total capital expenditure for 2025 (\$000)	\$144,959	\$144,959
Actual/planned capital expenditure for 2025 (%)	58.5%	70.1%
Forecast capital expenditure for 2027 (\$000)	\$106,491	\$188,508
Forecast change for 2026 to 2027 (%)	-51.7%	-14.3%

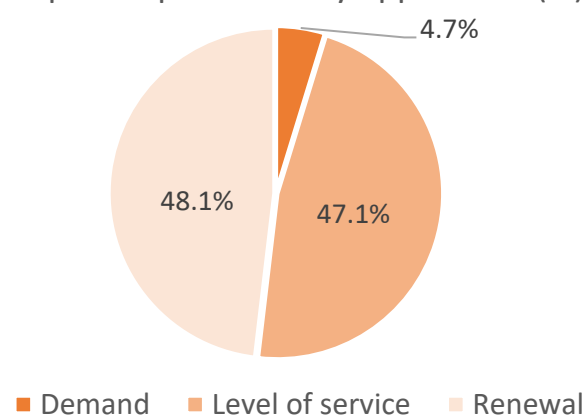
Capital expenditure by activity for 2025 (\$000)	Result	Group median
Roading	\$48,293	\$48,293
Wastewater	\$28,857	\$35,264
Water	\$27,227	\$19,825
Stormwater	\$3,351	\$5,062
Flood protection	\$0	\$0
Other capital	\$37,231	\$37,231
TOTAL	\$144,959	N/A

Capital Expenditure by activity (%)



Capital expenditure by application for 2025 (\$000)	Result	Group median
Demand	\$6,876	\$9,742
Level of service	\$68,318	\$50,207
Renewals	\$69,765	\$66,082

Capital Expenditure by application (%)





Demographics	Result	Group median
Estimated population (2025)	90,500	114,200
Population change from 2024 to 2025 (%)	0.0%	0.1%
Land area (km ²)	394.7	394.7
Population density (people/km ²)	229.3	296.2

Rates	Result	Group median
Rates revenue for 2025 (\$000)	\$133,371	\$189,240
Rates change from 2024 to 2025 (%)	10.5%	17.6%
Forecast change for 2026 to 2027 (%)	3.9%	3.9%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	AA- (S&P)	N/A
Net debt/total revenue (%)	141.1%	176.2%
Net debt/total revenue change 2024 to 2025 (%)	3.3%	4.8%
Debt headroom for 2025 (%)	143.9%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 (\$000)	\$205,991	\$335,026

Governance	Result	Group median
Elected members (council only)	15	13.5
Voter turnout in 2025 (%)	42.1%	42.0%
Population/elected members for 2025	6,033	6,944
Mayor/chair remuneration (\$)	\$176,000	\$182,000

Personnel	Result	Group median
Staff numbers for 2025 (FTE)	648	648
Personnel costs for 2025 (\$000)	\$61,350	\$61,350

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	118.0%	96.1%
Revenue/operating expenditure for 2024 (%)	110.0%	97.0%
Revenue/operating expenditure for 2025 (%)	101.0%	97.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	94.2	90.1
	Result	Group median
Building consent processing for 2025 (median days)	7.0	10.0

Asset management	Result	Group median
Total capital expenditure for 2025 (\$000)	\$68,586	\$144,959
Actual/planned capital expenditure for 2025 (%)	71.9%	70.1%
Forecast capital expenditure for 2027 (\$000)	\$86,774	\$188,508
Forecast change for 2026 to 2027 (%)	-10.9%	-14.3%

Capital expenditure by activity for 2025 (\$000)	Result	Group median
Capital Expenditure by activity (%) Legend: - Rooding - Wastewater - Water - Stormwater - Flood protection - Other capital	Rooding \$23,092 \$48,293 Wastewater \$9,851 \$35,264 Water \$12,481 \$19,825 Stormwater \$5,337 \$5,062 Flood protection \$0 \$0 Other capital \$17,825 \$37,231 TOTAL \$68,586 N/A	

Capital expenditure by activity for 2025 (\$000)	Result	Group median
Capital Expenditure by application (%) Legend: - Demand - Level of service - Renewal	Demand \$6,710 \$9,742 Level of service \$27,451 \$50,207 Renewals \$34,425 \$66,082	



Demographics	Result	Group median
Estimated population (2025)	61,500	114,200
Population change from 2024 to 2025 (%)	-0.3%	0.1%
Land area (km ²)	174.8	394.7
Population density (people/km ²)	351.8	296.2

Rates	Result	Group median
Rates revenue for 2025 (\$000)	\$115,143	\$189,240
Rates change from 2024 to 2025 (%)	19.2%	17.6%
Forecast change for 2026 to 2027 (%)	-25.4%	3.9%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	A+ (S&P)	N/A
Net debt/total revenue (%)	168.0%	176.2%
Net debt/total revenue change 2024 to 2025 (%)	19.0%	4.8%
Debt headroom for 2025 (%)	117.0%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 (\$000)	\$166,877	\$335,026

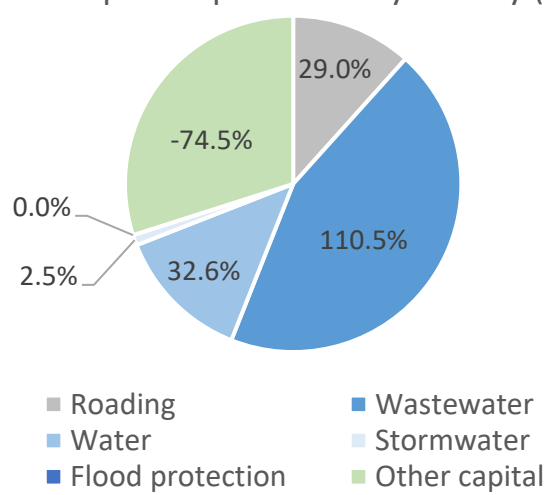
Governance	Result	Group median
Elected members (council only)	10	13.5
Voter turnout in 2025 (%)	41.0%	42.0%
Population/elected members for 2025	6,150	6,944
Mayor/chair remuneration (\$)	\$170,000	\$182,000

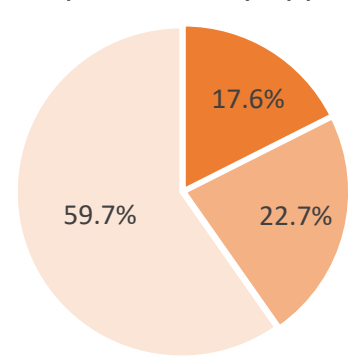
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	382	648
Personnel costs for 2025 (\$000)	\$42,065	\$61,350

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	97.5%	96.1%
Revenue/operating expenditure for 2024 (%)	97.5%	97.0%
Revenue/operating expenditure for 2025 (%)	96.9%	97.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	81.4	90.1
	Result	Group median
Building consent processing for 2025 (median days)	10.0	10.0

Asset management	Result	Group median
Total capital expenditure for 2025 (\$000)	\$44,185	\$144,959
Actual/planned capital expenditure for 2025 (%)	49.1%	70.1%
Forecast capital expenditure for 2027 (\$000)	\$41,258	\$188,508
Forecast change for 2026 to 2027 (%)	-34.1%	-14.3%

Capital expenditure by activity for 2025 (\$000)	Result	Group median
Capital Expenditure by activity (%)  Legend: - Roading - Wastewater - Water - Stormwater - Flood protection - Other capital	Roading \$12,824 \$48,293 Wastewater \$48,812 \$35,264 Water \$14,383 \$19,825 Stormwater \$1,105 \$5,062 Flood protection \$0 \$0 Other capital \$-32,939 \$37,231 TOTAL \$44,185 N/A	

Capital expenditure by activity for 2025 (\$000)	Result	Group median
Capital Expenditure by application (%)  Legend: - Demand - Level of service - Renewal	Demand \$7,764 \$9,742 Level of service \$10,027 \$50,207 Renewals \$26,394 \$66,082	

Queenstown-Lakes District Council



Ministry for Cities, Environment,
Regions & Transport

Large Metro Group

Demographics	Result	Group median
Estimated population (2025)	53,800	114,200
Population change from 2024 to 2025 (%)	1.7%	0.1%
Land area (km ²)	8,718.6	394.7
Population density (people/km ²)	6.2	296.2

Rates	Result	Group median
Rates revenue for 2025 (\$000)	\$147,547	\$189,240
Rates change from 2024 to 2025 (%)	19.3%	17.6%
Forecast change for 2026 to 2027 (%)	13.1%	3.9%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	AA- (Fitch)	N/A
Net debt/total revenue (%)	270.1%	176.2%
Net debt/total revenue change 2024 to 2025 (%)	-1.8%	4.8%
Debt headroom for 2025 (%)	14.9%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 (\$000)	\$271,182	\$335,026

Governance	Result	Group median
Elected members (council only)	11	13.5
Voter turnout in 2025 (%)	41.5%	42.0%
Population/elected members for 2025	4,891	6,944
Mayor/chair remuneration (\$)	\$165,000	\$182,000

Personnel	Result	Group median
Staff numbers for 2025 (FTE)	542	648
Personnel costs for 2025 (\$000)	\$54,908	\$61,350

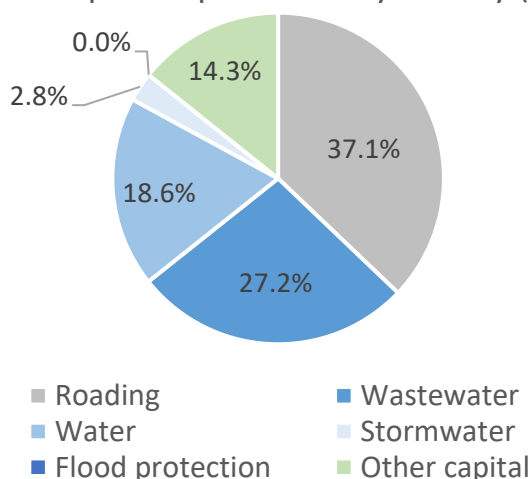
Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	64.4%	96.1%
Revenue/operating expenditure for 2024 (%)	88.2%	97.0%
Revenue/operating expenditure for 2025 (%)	93.7%	97.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	93.0	90.8
	Result	Group median
Building consent processing for 2025 (median days)	10.0	10.0

Asset management	Result	Group median
Total capital expenditure for 2025 (\$000)	\$129,736	\$144,959
Actual/planned capital expenditure for 2025 (%)	88.4%	70.1%
Forecast capital expenditure for 2027 (\$000)	\$209,497	\$188,508
Forecast change for 2026 to 2027 (%)	24.5%	-14.3%

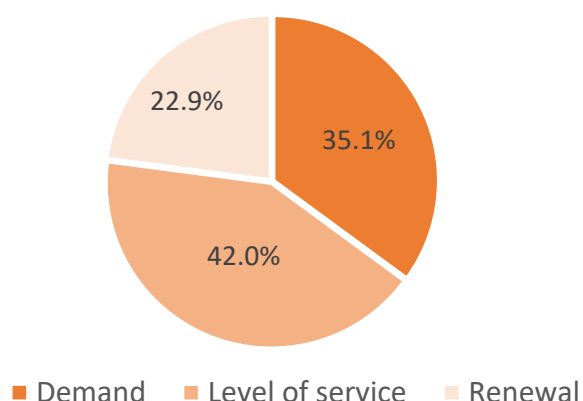
Capital expenditure by activity for 2025 (\$000)	Result	Group median
Roading	\$48,167	\$48,293
Wastewater	\$35,264	\$35,264
Water	\$24,139	\$19,825
Stormwater	\$3,674	\$5,062
Flood protection	\$0	\$0
Other capital	\$18,492	\$37,231
TOTAL	\$129,736	N/A

Capital Expenditure by activity (%)



Capital expenditure by activity for 2025 (\$000)	Result	Group median
Demand	\$44,502	\$9,742
Level of service	\$54,496	\$50,207
Renewals	\$29,738	\$66,082

Capital Expenditure by application (%)



Tauranga City Council

Large Metro Group



Ministry for Cities, Environment,
Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	161,000	114,200
Population change from 2024 to 2025 (%)	0.1%	0.1%
Land area (km ²)	141.9	394.7
Population density (people/km ²)	1,134.6	296.2

Rates	Result	Group median
Rates revenue for 2025 (\$000)	\$305,325	\$189,240
Rates change from 2024 to 2025 (%)	14.0%	17.6%
Forecast change for 2026 to 2027 (%)	8.3%	3.9%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	A+ (S&P)	N/A
Net debt/total revenue (%)	233.8%	176.2%
Net debt/total revenue change 2024 to 2025 (%)	22.3%	4.8%
Debt headroom for 2025 (%)	51.2%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 (\$000)	\$584,498	\$335,026

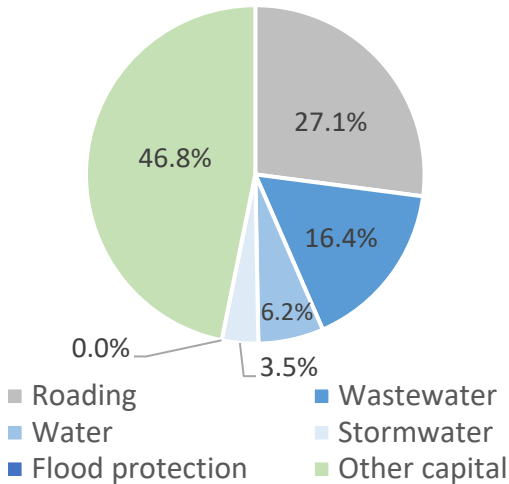
Governance	Result	Group median
Elected members (council only)	N/A	13.5
Voter turnout in 2025 (%)	N/A	42.0%
Population/elected members for 2025	N/A	6,944
Mayor/chair remuneration (\$)	\$193,000	\$182,000

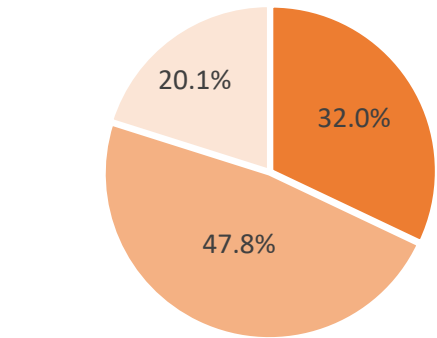
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	1,157	648
Personnel costs for 2025 (\$000)	\$126,064	\$61,350

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	108.0%	96.1%
Revenue/operating expenditure for 2024 (%)	97.0%	97.0%
Revenue/operating expenditure for 2025 (%)	93.0%	97.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	94.4	92.5
	Result	Group median
Building consent processing for 2025 (median days)	9.0	10.0

Asset management	Result	Group median
Total capital expenditure for 2025 (\$000)	\$328,410	\$144,959
Actual/planned capital expenditure for 2025 (%)	77.5%	70.1%
Forecast capital expenditure for 2027 (\$000)	\$378,657	\$188,508
Forecast change for 2026 to 2027 (%)	-10.8%	-14.3%

Capital expenditure by activity for 2025 (\$000)	Result	Group median
Capital Expenditure by activity (%)  Legend: - Rooding - Wastewater - Water - Stormwater - Flood protection - Other capital	Rooding \$88,900 \$48,293 Wastewater \$53,845 \$35,264 Water \$20,503 \$19,825 Stormwater \$11,435 \$5,062 Flood protection \$0 \$0 Other capital \$153,727 \$37,231 TOTAL \$328,410 N/A	

Capital expenditure by activity for 2025 (\$000)	Result	Group median
Capital Expenditure by application (%)  Legend: - Demand - Level of service - Renewal	Demand \$105,237 \$9,742 Level of service \$157,091 \$50,207 Renewals \$66,082 \$66,082	

Upper Hutt City Council

Large Metro Group



Ministry for Cities, Environment,
Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	47,400	114,200
Population change from 2024 to 2025 (%)	-0.2%	0.1%
Land area (km ²)	539.9	394.7
Population density (people/km ²)	87.8	296.2

Rates	Result	Group median
Rates revenue for 2025 (\$000)	\$65,482	\$189,240
Rates change from 2024 to 2025 (%)	20.7%	17.6%
Forecast change for 2026 to 2027 (%)	-32.3%	3.9%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	A (S&P)	N/A
Net debt/total revenue (%)	199.5%	176.2%
Net debt/total revenue change for 2024 to 2025	34.3%	4.8%
Debt headroom for 2025	85.5%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 (\$000)	\$110,035	\$335,026

Governance	Result	Group median
Elected members (council only)	10	13.5
Voter turnout in 2025 (%)	50.5%	42.0%
Population/elected members for 2025	4,740	6,944
Mayor/chair remuneration (\$)	\$154,000	\$182,000

Personnel	Result	Group median
Staff numbers for 2025 (FTE)	182	648
Personnel costs for 2025 (\$000)	\$16,888	\$61,350

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	87.1%	96.1%
Revenue/operating expenditure for 2024 (%)	82.6%	97.0%
Revenue/operating expenditure for 2025 (%)	77.9%	97.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	91.2	90.1
	Result	Group median
Building consent processing for 2025 (median days)	15.0	10.0

Asset management	Result	Group median
Total capital expenditure for 2025 (\$000)	\$44,922	\$144,959
Actual/planned capital expenditure for 2025 (%)	66.6%	70.1%
Forecast capital expenditure for 2027 (\$000)	\$9,414	\$188,508
Forecast change for 2026 to 2027 (%)	-78.6%	-14.3%

Capital expenditure by activity for 2025 (\$000)	Result	Group median
Capital Expenditure by activity (%) Legend: Roading (grey), Water (light blue), Flood protection (dark blue), Wastewater (medium blue), Stormwater (lightest blue), Other capital (green)	Roading Wastewater Water Stormwater Flood protection Other capital TOTAL	\$48,293 \$35,264 \$19,825 \$5,062 \$0 \$37,231 N/A
	\$3,764	\$48,293
	\$7,720	\$35,264
	\$5,819	\$19,825
	\$2,163	\$5,062
	\$0	\$0
	\$25,456	\$37,231
	\$44,922	N/A

Capital expenditure by activity for 2025 (\$000)	Result	Group median
Capital Expenditure by application (%) Legend: Demand (dark orange), Level of service (medium orange), Renewal (light orange)	Demand Level of service Renewals	\$9,742 \$50,207 \$66,082
	\$385	\$9,742
	\$25,287	\$50,207
	\$19,250	\$66,082

Wellington City Council

Large Metro Group



Ministry for Cities, Environment,
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Demographics	Result	Group median
Estimated population (2025)	210,800	114,200
Population change from 2024 to 2025 (%)	-0.4%	0.1%
Land area (km ²)	289.9	394.7
Population density (people/km ²)	727.1	296.2

Rates	Result	Group median
Rates revenue for 2025 (\$000)	\$538,418	\$189,240
Rates change from 2024 to 2025 (%)	17.3%	17.6%
Forecast change for 2026 to 2027 (%)	-31.9%	3.9%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	AA- (S&P)	N/A
Net debt/total revenue (%)	184.4%	176.2%
Net debt/total revenue change for 2024 to 2025	0.3%	4.8%
Debt headroom for 2025	100.6%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 (\$000)	\$948,003	\$335,026

Governance	Result	Group median
Elected members (council only)	15	13.5
Voter turnout in 2025 (%)	50.6%	42.0%
Population/elected members for 2025	14,053	6,944
Mayor/chair remuneration (\$)	\$202,000	\$182,000

Personnel	Result	Group median
Staff numbers for 2025 (FTE)	1,631	648
Personnel costs for 2025 (\$000)	\$164,470	\$61,350

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	88.0%	96.1%
Revenue/operating expenditure for 2024 (%)	96.0%	97.0%
Revenue/operating expenditure for 2025 (%)	105.0%	97.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	85.9	92.5
	Result	Group median
Building consent processing for 2025 (median days)	11.7	10.0

Asset management	Result	Group median
Total capital expenditure for 2025 (\$000)	\$488,571	\$144,959
Actual/planned capital expenditure for 2025 (%)	70.3%	70.1%
Forecast capital expenditure for 2027 (\$000)	\$470,259	\$188,508
Forecast change for 2026 to 2027 (%)	-40.1%	-14.3%

Capital expenditure by activity for 2025 (\$000)	Result	Group median
Capital Expenditure by activity (%) Legend: Roading (grey), Water (light blue), Flood protection (dark blue), Wastewater (blue), Stormwater (light grey), Other capital (green)	Roading \$93,310 \$48,293 Wastewater \$149,771 \$35,264 Water \$13,107 \$19,825 Stormwater \$3,093 \$5,062 Flood protection \$0 \$0 Other capital \$229,290 \$37,231 TOTAL \$488,571 N/A	

Capital expenditure by application for 2025 (\$000)	Result	Group median
Capital Expenditure by application (%) Legend: Demand (dark orange), Level of service (orange), Renewal (light orange)	Demand \$9,742 \$9,742 Level of service \$338,678 \$50,207 Renewals \$140,151 \$66,082	

Whangarei District Council

Large Metro Group



Ministry for Cities, Environment,
Regions & Transport

Demographics	Result	Group median
Estimated population for 2025	100,600	114,200
Population change from 2024 to 2025 (%)	0.3%	0.1%
Land area (km ²)	2,711.5	394.7
Population density (people/km ²)	37.1	296.2

Rates	Result	Group median
Rates revenue for 2025 (\$000)	\$133,580	\$189,240
Rates change from 2024 to 2025 (%)	14.1%	17.6%
Forecast change for 2026 to 2027 (%)	10.3%	3.9%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	AA (S&P)	N/A
Net debt/total revenue (%)	108.1%	176.2%
Net debt/total revenue change for 2024 to 2025	9.7%	4.8%
Debt headroom for 2025	176.9%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 (\$000)	\$242,857	\$335,026

Governance	Result	Group median
Elected members (council only)	13	13.5
Voter turnout in 2025 (%)	45.5%	42.0%
Population/elected members for 2025	7,738	6,944
Mayor/chair remuneration (\$)	\$182,000	\$182,000

Personnel	Result	Group median
Staff numbers for 2025 (FTE)	429	648
Personnel costs for 2025 (\$000)	\$38,949	\$61,350

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	94.0%	96.1%
Revenue/operating expenditure for 2024 (%)	102.0%	97.0%
Revenue/operating expenditure for 2025 (%)	98.0%	97.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	88.3	90.8
	Result	Group median
Building consent processing for 2025 (median days)	8.0	10.0

Asset management	Result	Group median
Total capital expenditure for 2025 (\$000)	\$109,058	\$144,959
Actual/planned capital expenditure for 2025 (%)	84.2%	70.1%
Forecast capital expenditure for 2027 (\$000)	\$175,493	\$188,508
Forecast change for 2026 to 2027 (%)	16.7%	-14.3%

Capital expenditure by activity for 2025 (\$000)	Result	Group median
Capital Expenditure by activity (%) 0.1% 4.6% 15.9% 16.3% 17.6% 45.5% ■ Rooding ■ Wastewater ■ Water ■ Stormwater ■ Flood protection ■ Other capital	Rooding \$49,608 \$48,293 Wastewater \$17,818 \$35,264 Water \$17,308 \$19,825 Stormwater \$5,062 \$5,062 Flood protection \$68 \$0 Other capital \$19,194 \$37,231 TOTAL \$109,058 N/A	

Capital expenditure by activity for 2025 (\$000)	Result	Group median
Capital Expenditure by application (%) 11.3% 41.7% 46.9% ■ Demand ■ Level of service ■ Renewal	Demand \$12,343 \$9,742 Level of service \$45,523 \$50,207 Renewals \$51,192 \$66,082	