

## What are regional councils?

This council group comprises those councils defined as regional councils in Schedule 1 of the Local Government Act 2002.



## Council profiles

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## Group comparison tables

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**Note:** You can access council profiles or group comparison tables directly by clicking (or using "CTRL click") on the hyperlinked title (e.g., "Personnel" or "Waikato Regional Council").



Demographics	What is this?
Population for 2024 (no.)	Number of people ordinarily resident in the council area
Population change for 2023 to 2024 (%)	Percentage change in population between 2023 and 2024
Land area for 2025 (km <sup>2</sup> )	Total surface area of land within council boundaries



Rates revenue	What is this?
Change for 2023 to 2024 (%)	Actual and forecast percentage changes of total rates revenue (including growth, penalties and remissions, and metered water revenue) from year to year. These are <b>unlikely</b> to reflect real rates increases for households and businesses.
Forecast change for 2024 to 2025 (%)	
Forecast change for 2025 to 2026 (%)	



Debt*	What is this?
Credit rating (and rating agency) for 2025	Independent opinion of the capability and willingness of a council to repay its debts, reflecting the council's financial strength or creditworthiness. Not all councils have credit ratings.
Net debt/total revenue for 2024 (%)	Total debt, less liquid assets, over cash earnings (such as rates and other revenue, excluding certain contributions). A higher percentage generally indicates a greater reliance on debt.
Net debt/total revenue change for 2023 to 2024	Actual difference in net debt/total revenue from year to year (i.e., not a percentage change of the previous percentage)
Debt headroom for 2024	Net debt/total revenue remaining until a council reaches its borrowing limit with the Local Government Funding Agency



Operating expenditure	What is this?
Actual operating expenditure in 2024 (\$000)	Total amount spent on operations (e.g., salaries and utilities)



Personnel	What is this?
Staff numbers for 2024 (FTE)	Total full-time equivalents (working at least 37.5 hours per week)
Personnel costs for 2024 (\$000)	Total personnel costs (excluding elected member remuneration)

Capital expenditure by activity for 2024 (%)



Percentage of total capital expenditure for each activity group (e.g., roading) in 2024



Capital expenditure	What is this?
Total capital expenditure for 2024 (\$000)	Total amount spent to acquire or upgrade assets (such as equipment or buildings)
Actual/planned capital expenditure for 2024 (%)	Actual capital expenditure divided by planned. Less than 100% indicates a council has not spent as much as planned.
Forecast total capital expenditure for 2025 to 2027 (\$000)	Sum of forecast capital expenditure for the next three years

Balanced budget	What is this?
Revenue/operating expenses for 2022 (%)	Outcome of dividing council revenue by operating expenditure (excluding certain contributions, assets, gains or revaluations). Less than 100% indicates that operating expenses are greater than revenue, as defined in regulations.
Revenue/operating expenses for 2023 (%)	
Revenue/operating expenses for 2024 (%)	

\*The Local Government Funding Agency supplied results for debt measures.



Demographics	Result	Group median
Population for 2024 (no.)	351,700	251,300
Population growth from 2023 to 2024 (%)	1.5	1.2
Land area for 2025 (km <sup>2</sup> )	12,072	22,221



Rates revenue	Result	Group median
Change from 2023 to 2024 (%)	11.1	11.1
Forecast increase for 2024 to 2025 (%)	15.7	15.7
Forecast increase for 2025 to 2026 (%)	0.2	8.9



Debt	Result	Group Median
Credit rating (and rating agency) for 2025	AA- (S&P)	AA
Net debt/total revenue for 2024 (%)	-2.3	4.0
Net debt/total revenue change from 2023 to 2024	5.6	13.0
Debt headroom for 2024	292.3	205.1



Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	185,742	127,125



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	496	333
Personnel costs for 2024 (\$000)	60,042	32,573



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	33,936	15,278
Actual/planned capital expenditure for 2024 (%)	113	90
Forecast total capital expenditure for 2025 to 2027 (\$000)	94,159	43,895



Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	93	96
Revenue/operating expenses for 2023 (%)	96	101
Revenue/operating expenses for 2024 (%)	102	102

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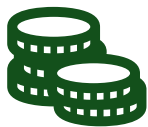




Demographics	Result	Group median
Population for 2024 (no.)	687,100	251,300
Population growth from 2023 to 2024 (%)	1.6	1.2
Land area for 2025 (km <sup>2</sup> )	44,506	22,221



Rates revenue	Result	Group median
Change from 2023 to 2024 (%)	10.9	11.1
Forecast increase for 2024 to 2025 (%)	15.7	15.7
Forecast increase for 2025 to 2026 (%)	5.8	8.9



Debt	Result	Group Median
Credit rating (and rating agency) for 2025	AA+ (Fitch)	AA
Net debt/total revenue for 2024 (%)	21.2	4.0
Net debt/total revenue change from 2023 to 2024	5.5	13.0
Debt headroom for 2024	268.8	205.1



Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	293,606	127,125



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	822	333
Personnel costs for 2024 (\$000)	78,175	32,573



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	26,362	15,278
Actual/planned capital expenditure for 2024 (%)	82	90
Forecast total capital expenditure for 2025 to 2027 (\$000)	38,289	43,895



Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	98	96
Revenue/operating expenses for 2023 (%)	102	101
Revenue/operating expenses for 2024 (%)	101	102

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Demographics	Result	Group median
Population for 2024 (no.)	103,800	251,300
Population growth from 2023 to 2024 (%)	1.1	1.2
Land area for 2025 (km <sup>2</sup> )	31,234	22,221



Rates revenue	Result	Group median
Change from 2023 to 2024 (%)	7.4	11.1
Forecast increase for 2024 to 2025 (%)	12.1	15.7
Forecast increase for 2025 to 2026 (%)	8.8	8.9



Debt*	Result	Group Median
Credit rating (and rating agency) for 2025	–	AA
Net debt/total revenue for 2024 (%)	–	4.0
Net debt/total revenue change from 2023 to 2024	–	13.0
Debt headroom for 2024	–	205.1



Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	50,811	127,125



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	190	333
Personnel costs for 2024 (\$000)	20,778	32,573



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	7,935	15,278
Actual/planned capital expenditure for 2024 (%)	39	90
Forecast total capital expenditure for 2025 to 2027 (\$000)	19,353	43,895



Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	113	96
Revenue/operating expenses for 2023 (%)	115	101
Revenue/operating expenses for 2024 (%)	114	102

\*Not borrowers with the Local Government Funding Agency

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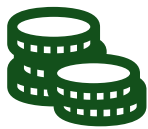




Demographics	Result	Group median
Population for 2024 (no.)	541,500	251,300
Population growth from 2023 to 2024 (%)	0.7	1.2
Land area for 2025 (km <sup>2</sup> )	8,049	22,221



Rates revenue	Result	Group median
Change from 2023 to 2024 (%)	17.8	11.1
Forecast increase for 2024 to 2025 (%)	18.1	15.7
Forecast increase for 2025 to 2026 (%)	9.7	8.9



Debt	Result	Group Median
Credit rating (and rating agency) for 2025	AA (S&P)	AA
Net debt/total revenue for 2024 (%)	139.1	4.0
Net debt/total revenue change from 2023 to 2024	26.6	13.0
Debt headroom for 2024	150.9	205.1



Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	613,556	127,125



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	762	333
Personnel costs for 2024 (\$000)	87,151	32,573



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	162,325	15,278
Actual/planned capital expenditure for 2024 (%)	90	90
Forecast total capital expenditure for 2025 to 2027 (\$000)	566,192	43,895



Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	94	96
Revenue/operating expenses for 2023 (%)	101	101
Revenue/operating expenses for 2024 (%)	92	102

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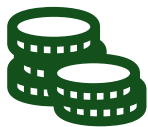




Demographics	Result	Group median
Population for 2024 (no.)	181,100	251,300
Population growth from 2023 to 2024 (%)	1.2	1.2
Land area for 2025 (km <sup>2</sup> )	14,139	22,221



Rates revenue	Result	Group median
Change from 2023 to 2024 (%)	18.0	11.1
Forecast increase for 2024 to 2025 (%)	15.9	15.7
Forecast increase for 2025 to 2026 (%)	11.8	8.9



Debt	Result	Group Median
Credit rating (and rating agency) for 2025	AA (Fitch)	AA
Net debt/total revenue for 2024 (%)	-25.0	4.0
Net debt/total revenue change from 2023 to 2024	77.8	13.0
Debt headroom for 2024	315.0	205.1



Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	223,536	127,125



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	333	333
Personnel costs for 2024 (\$000)	35,269	32,573



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	27,770	15,278
Actual/planned capital expenditure for 2024 (%)	212	90
Forecast total capital expenditure for 2025 to 2027 (\$000)	274,490	43,895



Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	82	96
Revenue/operating expenses for 2023 (%)	88	101
Revenue/operating expenses for 2024 (%)	102	102

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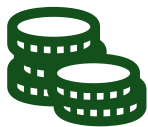




Demographics	Result	Group median
Population for 2024 (no.)	261,100	251,300
Population growth from 2023 to 2024 (%)	1.3	1.2
Land area for 2025 (km <sup>2</sup> )	22,221	22,221



Rates revenue	Result	Group median
Change from 2023 to 2024 (%)	6.3	11.1
Forecast increase for 2024 to 2025 (%)	11.9	15.7
Forecast increase for 2025 to 2026 (%)	8.9	8.9



Debt	Result	Group Median
Credit rating (and rating agency) for 2025	Unrated	AA
Net debt/total revenue for 2024 (%)	46.1	4.0
Net debt/total revenue change from 2023 to 2024	8.6	13.0
Debt headroom for 2024	128.9	205.1



Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	106,212	127,125



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	300	333
Personnel costs for 2024 (\$000)	29,366	32,573



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	15,278	15,278
Actual/planned capital expenditure for 2024 (%)	88	90
Forecast total capital expenditure for 2025 to 2027 (\$000)	43,895	43,895



Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	119	96
Revenue/operating expenses for 2023 (%)	110	101
Revenue/operating expenses for 2024 (%)	95	102

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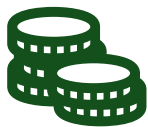




Demographics	Result	Group median
Population for 2024 (no.)	200,800	251,300
Population growth from 2023 to 2024 (%)	1.2	1.2
Land area for 2025 (km <sup>2</sup> )	12,507	22,221



Rates revenue	Result	Group median
Change from 2023 to 2024 (%)	9.6	11.1
Forecast increase for 2024 to 2025 (%)	15.0	15.7
Forecast increase for 2025 to 2026 (%)	3.5	8.9



Debt	Result	Group Median
Credit rating (and rating agency) for 2025	Unrated	AA
Net debt/total revenue for 2024 (%)	-63.7	4.0
Net debt/total revenue change from 2023 to 2024	17.4	13.0
Debt headroom for 2024	238.7	205.1



Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	82,721	127,125



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	315	333
Personnel costs for 2024 (\$000)	28,068	32,573



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	15,271	15,278
Actual/planned capital expenditure for 2024 (%)	102	90
Forecast total capital expenditure for 2025 to 2027 (\$000)	32,840	43,895



Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	106	96
Revenue/operating expenses for 2023 (%)	107	101
Revenue/operating expenses for 2024 (%)	108	102

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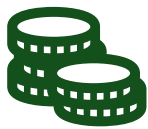




Demographics	Result	Group median
Population for 2024 (no.)	251,300	251,300
Population growth from 2023 to 2024 (%)	1.1	1.2
Land area for 2025 (km <sup>2</sup> )	31,185	22,221



Rates revenue	Result	Group median
Change from 2023 to 2024 (%)	17.9	11.1
Forecast increase for 2024 to 2025 (%)	16.2	15.7
Forecast increase for 2025 to 2026 (%)	5.5	8.9



Debt	Result	Group Median
Credit rating (and rating agency) for 2025	Unrated	AA
Net debt/total revenue for 2024 (%)	-14.3	4.0
Net debt/total revenue change from 2023 to 2024	2.2	13.0
Debt headroom for 2024	189.3	205.1



Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	127,125	127,125



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	336	333
Personnel costs for 2024 (\$000)	32,573	32,573



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	6,286	15,278
Actual/planned capital expenditure for 2024 (%)	62	90
Forecast total capital expenditure for 2025 to 2027 (\$000)	53,339	43,895



Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	96	96
Revenue/operating expenses for 2023 (%)	95	101
Revenue/operating expenses for 2024 (%)	101	102

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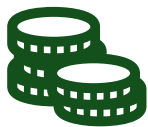




Demographics	Result	Group median
Population for 2024 (no.)	130,500	251,300
Population growth from 2023 to 2024 (%)	0.9	1.2
Land area for 2025 (km <sup>2</sup> )	7,254	22,221



Rates revenue	Result	Group median
Change from 2023 to 2024 (%)	13.9	11.1
Forecast increase for 2024 to 2025 (%)	16.3	15.7
Forecast increase for 2025 to 2026 (%)	12.9	8.9



Debt	Result	Group Median
Credit rating (and rating agency) for 2025	Unrated	AA
Net debt/total revenue for 2024 (%)	10.3	4.0
Net debt/total revenue change from 2023 to 2024	25.3	13.0
Debt headroom for 2024	164.7	205.1



Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	51,142	127,125



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	233	333
Personnel costs for 2024 (\$000)	21,449	32,573



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	3,400	15,278
Actual/planned capital expenditure for 2024 (%)	154	90
Forecast total capital expenditure for 2025 to 2027 (\$000)	17,625	43,895



Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	102	96
Revenue/operating expenses for 2023 (%)	95	101
Revenue/operating expenses for 2024 (%)	93	102

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Demographics	Result	Group median
Population for 2024 (no.)	527,600	251,300
Population growth from 2023 to 2024 (%)	2.1	1.2
Land area for 2025 (km <sup>2</sup> )	23,901	22,221



Rates revenue	Result	Group median
Change from 2023 to 2024 (%)	7.6	11.1
Forecast increase for 2024 to 2025 (%)	8.2	15.7
Forecast increase for 2025 to 2026 (%)	10.2	8.9



Debt	Result	Group Median
Credit rating (and rating agency) for 2025	Unrated	AA
Net debt/total revenue for 2024 (%)	-45.8	4.0
Net debt/total revenue change from 2023 to 2024	5.2	13.0
Debt headroom for 2024	220.8	205.1



Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	193,987	127,125



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	608	333
Personnel costs for 2024 (\$000)	61,481	32,573



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	32,247	15,278
Actual/planned capital expenditure for 2024 (%)	101	90
Forecast total capital expenditure for 2025 to 2027 (\$000)	70,260	43,895



Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	95	96
Revenue/operating expenses for 2023 (%)	99	101
Revenue/operating expenses for 2024 (%)	108	102

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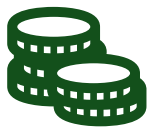




Demographics	Result	Group median
Population for 2024 (no.)	34,300	251,300
Population growth from 2023 to 2024 (%)	1.2	1.2
Land area for 2025 (km <sup>2</sup> )	23,247	22,221



Rates revenue	Result	Group median
Change from 2023 to 2024 (%)	20.7	11.1
Forecast increase for 2024 to 2025 (%)	8.9	15.7
Forecast increase for 2025 to 2026 (%)	18.0	8.9



Debt	Result	Group Median
Credit rating (and rating agency) for 2025	Unrated	AA
Net debt/total revenue for 2024 (%)	36.8	4.0
Net debt/total revenue change from 2023 to 2024	49.1	13.0
Debt headroom for 2024	138.2	205.1



Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	24,731	127,125



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	91	333
Personnel costs for 2024 (\$000)	7,400	32,573



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	10,428	15,278
Actual/planned capital expenditure for 2024 (%)	58	90
Forecast total capital expenditure for 2025 to 2027 (\$000)	42,581	43,895



Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	90	96
Revenue/operating expenses for 2023 (%)	114	101
Revenue/operating expenses for 2024 (%)	142	102

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## Demographics

Regional group	Population for 2024 (no.)	Population change for 2023 to 2024 (%)	Land area for 2025 (km <sup>2</sup> )
Bay of Plenty Regional Council	351,700	1.5	12,072
Environment Canterbury	687,100	1.6	44,506
Environment Southland	103,800	1.1	31,234
Greater Wellington Regional Council	541,500	0.7	8,049
Hawke's Bay Regional Council	181,100	1.2	14,139
Horizons Regional Council	261,100	1.3	22,221
Northland Regional Council	200,800	1.2	12,507
Otago Regional Council	251,300	1.1	31,185
Taranaki Regional Council	130,500	0.9	7,254
Waikato Regional Council	527,600	2.1	23,901
West Coast Regional Council	34,300	1.2	23,247
<b>Group median</b>	<b>251,300</b>	<b>1.2</b>	<b>22,221</b>

## Rates revenue

Regional group	Change from 2023 to 2024 (%)	Forecast change for 2024 to 2025 (%)	Forecast change for 2025 to 2026 (%)
Bay of Plenty Regional Council	11.1	15.7	0.2
Environment Canterbury	10.9	15.7	5.8
Environment Southland	7.4	12.1	8.8
Greater Wellington Regional Council	17.8	18.1	9.7
Hawke's Bay Regional Council	18.0	15.9	11.8
Horizons Regional Council	6.3	11.9	8.9
Northland Regional Council	9.6	15.0	3.5
Otago Regional Council	17.9	16.2	5.5
Taranaki Regional Council	13.9	16.3	12.9
Waikato Regional Council	7.6	8.2	10.2
West Coast Regional Council	20.7	8.9	18.0
<b>Group median</b>	<b>11.1</b>	<b>15.7</b>	<b>8.9</b>

For more information, please see reference profile, landing page content on methodology and limitations, and glossary.

## Debt

Regional group	Credit rating for 2025	Net debt/total revenue for 2024 (%)	Net debt/total revenue change from 2023 to 2024	Debt headroom for 2024
Bay of Plenty Regional Council	AA- (S&P)	-2.3	5.6	292.3
Environment Canterbury	AA+ (Fitch)	21.2	5.5	268.8
Environment Southland	–			
Greater Wellington Regional Council	AA (S&P)	139.1	26.6	150.9
Hawke's Bay Regional Council	AA (Fitch)	-25.0	77.8	315.0
Horizons Regional Council	Unrated	46.1	8.6	128.9
Northland Regional Council	Unrated	-63.7	17.4	238.7
Otago Regional Council	Unrated	-14.3	2.2	189.3
Taranaki Regional Council	Unrated	10.3	25.3	164.7
Waikato Regional Council	Unrated	-45.8	5.2	220.8
West Coast Regional Council	Unrated	36.8	49.1	138.2
<b>Group median</b>	<b>AA</b>	<b>4.0</b>	<b>13.0</b>	<b>205.1</b>

## Operating expenditure

Regional group	Total operating expenditure for 2024 (\$000)
Bay of Plenty Regional Council	185,742
Environment Canterbury	293,606
Environment Southland	50,811
Greater Wellington Regional Council	613,556
Hawke's Bay Regional Council	223,536
Horizons Regional Council	106,212
Northland Regional Council	82,721
Otago Regional Council	127,125
Taranaki Regional Council	51,142
Waikato Regional Council	193,987
West Coast Regional Council	24,731
<b>Group median</b>	<b>127,125</b>

For more information, please see reference profile, landing page content on methodology and limitations, and glossary.

## Personnel

Regional group	Staff numbers for 2024 (FTE)	Personnel costs for 2024 (\$000)
Bay of Plenty Regional Council	496	60,042
Environment Canterbury	822	78,175
Environment Southland	190	20,778
Greater Wellington Regional Council	762	87,151
Hawke's Bay Regional Council	333	35,269
Horizons Regional Council	300	29,366
Northland Regional Council	315	28,068
Otago Regional Council	336	32,573
Taranaki Regional Council	233	21,449
Waikato Regional Council	608	61,481
West Coast Regional Council	91	7,400
<b>Group median</b>	<b>333</b>	<b>32,573</b>

## Capital expenditure

Regional group	Total capital expenditure for 2024 (\$000)	Actual/planned capital expenditure for 2024 (%)	Forecast total capital expenditure for 2025 to 2027 (\$000)
Bay of Plenty Regional Council	33,936	113	94,159
Environment Canterbury	26,362	82	38,289
Environment Southland	7,935	39	19,353
Greater Wellington Regional Council	162,325	90	566,192
Hawke's Bay Regional Council	27,770	212	274,490
Horizons Regional Council	15,278	88	43,895
Northland Regional Council	15,271	102	32,840
Otago Regional Council	6,286	62	53,339
Taranaki Regional Council	3,400	154	17,625
Waikato Regional Council	32,247	101	70,260
West Coast Regional Council	10,428	58	42,581
<b>Group median</b>	<b>15,278</b>	<b>90</b>	<b>43,895</b>

For more information, please see reference profile, landing page content on methodology and limitations, and glossary.

## Capital expenditure by activity in 2024 (%)

Regional group	Roading (%)	Waste water (%)	Water (%)	Storm water (%)	Flood protection (%)	Other capital (%)
Bay of Plenty Regional Council	0.0	0.0	0.0	0.0	65.1	34.9
Environment Canterbury	0.0	0.0	0.0	0.0	48.5	51.5
Environment Southland	0.0	0.0	0.0	0.0	88.4	11.6
Greater Wellington Regional Council	0.0	0.0	62.3	0.0	23.7	14.0
Hawke's Bay Regional Council	0.0	0.0	0.0	0.0	86.8	13.2
Horizons Regional Council	0.0	0.0	0.0	0.0	68.3	31.7
Northland Regional Council	0.0	0.0	0.0	0.0	47.8	52.2
Otago Regional Council	0.0	0.0	0.0	0.0	40.8	59.2
Taranaki Regional Council	0.0	0.0	0.0	0.0	14.7	85.3
Waikato Regional Council	0.0	0.0	0.0	0.0	68.6	31.4
West Coast Regional Council	0.0	0.0	0.0	0.0	95.6	4.4
<b>Group median</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>65.1</b>	<b>31.7</b>

## Balanced budget

Regional group	Revenue/operating expenses for 2022 (%)	Revenue/operating expenses for 2023 (%)	Revenue/operating expenses for 2024 (%)
Bay of Plenty Regional Council	93	96	102
Environment Canterbury	98	102	101
Environment Southland	113	115	114
Greater Wellington Regional Council	94	101	92
Hawke's Bay Regional Council	82	88	102
Horizons Regional Council	119	110	95
Northland Regional Council	106	109	108
Otago Regional Council	96	95	101
Taranaki Regional Council	102	95	93
Waikato Regional Council	95	99	108
West Coast Regional Council	90	115	142
<b>Group median</b>	<b>96</b>	<b>101</b>	<b>102</b>

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