

## What are small provincial and rural councils?

This council group is defined by councils with populations of fewer than 30,000 people. It is comprised of district councils.



## Council profiles

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**Note:** You can access council profiles or group comparison tables directly by clicking (or using “CTRL click”) on the hyperlinked title (e.g., “Waitaki District Council” or “Personnel”).

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**Note:** You can access council profiles or group comparison tables directly by clicking (or using “CTRL click”) on the hyperlinked title (e.g., “Waitaki District Council” or “Personnel”).





Demographics	What is this?
Population for 2024 (no.)	Number of people ordinarily resident in the council area
Population change for 2023 to 2024 (%)	Percentage change in population between 2023 and 2024
Land area for 2025 (km <sup>2</sup> )	Total surface area of land within council boundaries



Rates revenue	What is this?
Change for 2023 to 2024 (%)	Actual and forecast percentage changes of total rates revenue (including growth, penalties and remissions, and metered water revenue) from year to year. These are <b>unlikely</b> to reflect real rates increases for households and businesses.
Forecast change for 2024 to 2025 (%)	
Forecast change for 2025 to 2026 (%)	



Debt*	What is this?
Credit rating (and rating agency) for 2025	Independent opinion of the capability and willingness of a council to repay its debts, reflecting the council's financial strength or creditworthiness. Not all councils have credit ratings.
Net debt/total revenue for 2024 (%)	Total debt, less liquid assets, over cash earnings (such as rates and other revenue, excluding certain contributions). A higher percentage generally indicates a greater reliance on debt.
Net debt/total revenue change for 2023 to 2024	Actual difference in net debt/total revenue from year to year (i.e., not a percentage change of the previous percentage)
Debt headroom for 2024	Net debt/total revenue remaining until a council reaches its borrowing limit with the Local Government Funding Agency

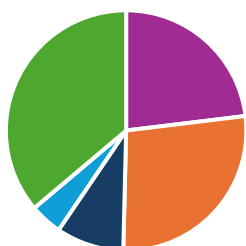


Operating expenditure	What is this?
Actual operating expenditure in 2024 (\$000)	Total amount spent on operations (e.g., salaries and utilities)



Personnel	What is this?
Staff numbers for 2024 (FTE)	Total full-time equivalents (working at least 37.5 hours per week)
Personnel costs for 2024 (\$000)	Total personnel costs (excluding elected member remuneration)

Capital expenditure by activity for 2024 (%)



Percentage of total capital expenditure for each activity group (e.g., roading) in 2024

Capital expenditure	What is this?
Total capital expenditure for 2024 (\$000)	Total amount spent to acquire or upgrade assets (such as equipment or buildings)
Actual/planned capital expenditure for 2024 (%)	Actual capital expenditure divided by planned. Less than 100% indicates a council has not spent as much as planned.
Forecast total capital expenditure for 2025 to 2027 (\$000)	Sum of forecast capital expenditure for the next three years

Balanced budget	What is this?
Revenue/operating expenses for 2022 (%)	Outcome of dividing council revenue by operating expenditure (excluding certain contributions, assets, gains or revaluations). Less than 100% indicates that operating expenses are greater than revenue, as defined in regulations.
Revenue/operating expenses for 2023 (%)	
Revenue/operating expenses for 2024 (%)	

\*The Local Government Funding Agency supplied results for debt measures.





Demographics	Result	Group median
Population for 2024 (no.)	10,600	13,275
Population change for 2023 to 2024 (%)	0.5	1.1
Land area for 2025 (km <sup>2</sup> )	7,943	3,505



Rates revenue	Result	Group median
Change for 2021 to 2022 (%)*	7.1	8.3
Forecast change for 2024 to 2025 (%)	13.9	13.3
Forecast change for 2025 to 2026 (%)	6.4	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	53.3	47.2
Net debt/total revenue change for 2023 to 2024	14.5	12.9
Debt headroom for 2024	121.7	132.4

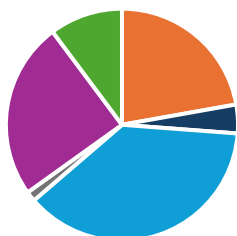


Operating expenditure*	Result	Group median
Total operating expenditure for 2022 (\$000)	45,833	54,528



Personnel*	Result	Group median
Staff numbers for 2022 (FTE)	83	87
Personnel costs for 2022 (\$000)	7,716	7,541

Capital expenditure by activity for 2024 (%)



- Roading
- Water
- Flood protection
- Wastewater
- Stormwater
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2022 (\$000)*	13,192	20,281
Actual/planned capital expenditure for 2022 (%)*	122	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	72,900	81,208

Balanced budget*	Result	Group median
Revenue/operating expenses for 2020 (%)	91	104
Revenue/operating expenses for 2021 (%)	127	96
Revenue/operating expenses for 2022 (%)	110	96

**For more information:**

- [Annual reports](#) (\*2021/22 annual report the latest published)
- [Annual plans](#)
- [Long-term plans](#)





Demographics	Result	Group median
Population for 2024 (no.)	10,300	13,275
Population change for 2023 to 2024 (%)	0.5	1.1
Land area for 2025 (km <sup>2</sup> )	1,180	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	8.3	8.3
Forecast change for 2024 to 2025 (%)	10.4	13.3
Forecast change for 2025 to 2026 (%)	5.3	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	22.3	47.2
Net debt/total revenue change for 2023 to 2024	22.7	12.9
Debt headroom for 2024	152.7	132.4

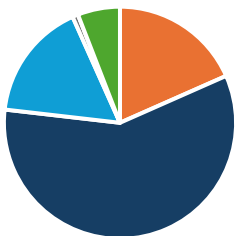


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	26,881	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	72	87
Personnel costs for 2024 (\$000)	6,642	7,541

Capital expenditure by activity for 2024 (%)



- Rooding
- Water
- Flood protection
- Wastewater
- Stormwater
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	13,351	20,281
Actual/planned capital expenditure for 2024 (%)	159	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	35,424	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	109	104
Revenue/operating expenses for 2023 (%)	101	96
Revenue/operating expenses for 2024 (%)	98	96

**For more information:**

- [Annual reports](#)
- [Annual plans](#)
- [Long-term plans](#)





Demographics	Result	Group median
Population for 2024 (no.)	16,050	13,275
Population change for 2023 to 2024 (%)	1.9	1.1
Land area for 2025 (km <sup>2</sup> )	3,333	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	10.6	8.3
Forecast change for 2024 to 2025 (%)	21.0	13.3
Forecast change for 2025 to 2026 (%)	7.9	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	49.5	47.2
Net debt/total revenue change for 2023 to 2024	-2.3	12.9
Debt headroom for 2024	125.5	132.4

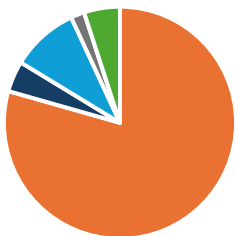


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	66,013	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	87	87
Personnel costs for 2024 (\$000)	9,021	7,541

Capital expenditure by activity for 2024 (%)



- Roading
- Water
- Flood protection
- Wastewater
- Stormwater
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	30,357	20,281
Actual/planned capital expenditure for 2024 (%)	82	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	100,706	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	130	104
Revenue/operating expenses for 2023 (%)	99	96
Revenue/operating expenses for 2024 (%)	113	96

**For more information:**

- [Annual reports, annual plans, and long-term plans](#)





Demographics	Result	Group median
Population for 2024 (no.)	25,500	13,275
Population change for 2023 to 2024 (%)	1.6	1.1
Land area for 2025 (km <sup>2</sup> )	9,933	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	14.2	8.3
Forecast change for 2024 to 2025 (%)	19.3	13.3
Forecast change for 2025 to 2026 (%)	14.6	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	AA (Fitch)	AA-
Net debt/total revenue for 2024 (%)	29.4	47.2
Net debt/total revenue change for 2023 to 2024	18.7	12.9
Debt headroom for 2024	145.6	132.4

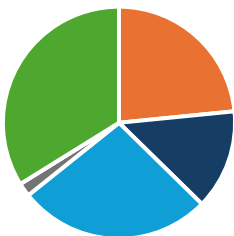


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	70,197	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	172	87
Personnel costs for 2024 (\$000)	14,484	7,541

Capital expenditure by activity for 2024 (%)



- Roading
- Water
- Flood protection
- Wastewater
- Stormwater
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	29,267	20,281
Actual/planned capital expenditure for 2024 (%)	75	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	188,425	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	110	104
Revenue/operating expenses for 2023 (%)	127	96
Revenue/operating expenses for 2024 (%)	94	96

**For more information:**

- [Annual reports](#)
- [Annual plans](#)
- [Long-term plans](#)





Demographics	Result	Group median
Population for 2024 (no.)	18,700	13,275
Population change for 2023 to 2024 (%)	0.8	1.1
Land area for 2025 (km <sup>2</sup> )	6,335	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	4.3	8.3
Forecast change for 2024 to 2025 (%)	16.7	13.3
Forecast change for 2025 to 2026 (%)	16.4	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	AA- (Fitch)	AA-
Net debt/total revenue for 2024 (%)	141.4	47.2
Net debt/total revenue change for 2023 to 2024	72.0	12.9
Debt headroom for 2024	148.6	132.4

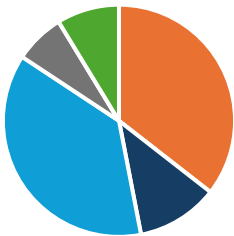


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	76,795	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	159	87
Personnel costs for 2024 (\$000)	12,581	7,541

Capital expenditure by activity for 2024 (%)



- Roading
- Water
- Flood protection
- Wastewater
- Stormwater
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	50,054	20,281
Actual/planned capital expenditure for 2024 (%)	94	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	152,767	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	79	104
Revenue/operating expenses for 2023 (%)	81	96
Revenue/operating expenses for 2024 (%)	79	96

**For more information:**

- [Annual reports](#)
- [Annual plans](#)
- [Long-term plans](#)





Demographics	Result	Group median
Population for 2024 (no.)	13,000	13,275
Population change for 2023 to 2024 (%)	0.8	1.1
Land area for 2025 (km <sup>2</sup> )	1,254	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	9.0	8.3
Forecast change for 2024 to 2025 (%)	21.6	13.3
Forecast change for 2025 to 2026 (%)	8.8	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	AA- (Fitch)	AA-
Net debt/total revenue for 2024 (%)	147.0	47.2
Net debt/total revenue change for 2023 to 2024	12.6	12.9
Debt headroom for 2024	28.0	132.4



Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	38,196	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	104	87
Personnel costs for 2024 (\$000)	9,218	7,541

Capital expenditure by activity for 2024 (%)



- Roading
- Wastewater
- Water
- Stormwater
- Flood protection
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	9,772	20,281
Actual/planned capital expenditure for 2024 (%)	86	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	46,845	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	103	104
Revenue/operating expenses for 2023 (%)	91	96
Revenue/operating expenses for 2024 (%)	91	96

**For more information:**

- [Annual reports](#)
- [Annual plans](#)
- [Long-term plans](#)





Demographics	Result	Group median
Population for 2024 (no.)	14,400	13,275
Population change for 2023 to 2024 (%)	1.1	1.1
Land area for 2025 (km <sup>2</sup> )	3,474	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	5.9	8.3
Forecast change for 2024 to 2025 (%)	20.2	13.3
Forecast change for 2025 to 2026 (%)	13.7	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	70.5	47.2
Net debt/total revenue change for 2023 to 2024	11.7	12.9
Debt headroom for 2024	104.5	132.4



Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	46,200	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	89	87
Personnel costs for 2024 (\$000)	7,541	7,541

Capital expenditure by activity for 2024 (%)



- Roothing
- Water
- Flood protection
- Wastewater
- Stormwater
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	11,044	20,281
Actual/planned capital expenditure for 2024 (%)	76	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	66,175	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	127	104
Revenue/operating expenses for 2023 (%)	89	96
Revenue/operating expenses for 2024 (%)	81	96

**For more information:**

- [Annual reports](#)
- [Annual plans](#)
- [Long-term plans](#)





Demographics	Result	Group median
Population for 2024 (no.)	21,900	13,275
Population change for 2023 to 2024 (%)	0.5	1.1
Land area for 2025 (km <sup>2</sup> )	1,270	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	8.6	8.3
Forecast change for 2024 to 2025 (%)	19.1	13.3
Forecast change for 2025 to 2026 (%)	10.8	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	136.7	47.2
Net debt/total revenue change for 2023 to 2024	42.2	12.9
Debt headroom for 2024	38.3	132.4

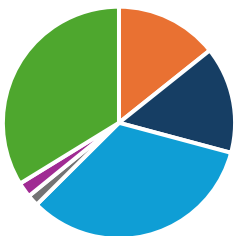


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	74,285	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	223	87
Personnel costs for 2024 (\$000)	20,092	7,541

Capital expenditure by activity for 2024 (%)



- Roading
- Water
- Flood protection
- Wastewater
- Stormwater
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	27,051	20,281
Actual/planned capital expenditure for 2024 (%)	72	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	155,306	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	92	104
Revenue/operating expenses for 2023 (%)	82	96
Revenue/operating expenses for 2024 (%)	75	96

**For more information:**

- [Annual reports](#)
- [Annual plans](#)
- [Long-term plans](#)





Demographics	Result	Group median
Population for 2024 (no.)	14,200	13,275
Population change for 2023 to 2024 (%)	1.8	1.1
Land area for 2025 (km <sup>2</sup> )	8,641	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	10.3	8.3
Forecast change for 2024 to 2025 (%)	12.1	13.3
Forecast change for 2025 to 2026 (%)	5.3	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	104.4	47.2
Net debt/total revenue change for 2023 to 2024	20.1	12.9
Debt headroom for 2024	70.6	132.4

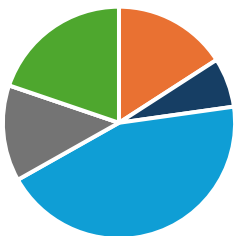


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	67,551	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	222	87
Personnel costs for 2024 (\$000)	18,177	7,541

Capital expenditure by activity for 2024 (%)



- Roading
- Water
- Other capital
- Wastewater
- Stormwater
- Flood protection

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	35,019	20,281
Actual/planned capital expenditure for 2024 (%)	97	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	97,766	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	96	104
Revenue/operating expenses for 2023 (%)	89	96
Revenue/operating expenses for 2024 (%)	90	96

**For more information:**

- [Annual reports](#)
- [Annual plans](#)
- [Long-term plans](#)





Demographics	Result	Group median
Population for 2024 (no.)	4,380	13,275
Population change for 2023 to 2024 (%)	2.8	1.1
Land area for 2025 (km <sup>2</sup> )	2,049	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	6.5	8.3
Forecast change for 2024 to 2025 (%)	11.9	13.3
Forecast change for 2025 to 2026 (%)	8.9	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	22.4	47.2
Net debt/total revenue change for 2023 to 2024	11.6	12.9
Debt headroom for 2024	152.6	132.4



Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	18,334	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	38	87
Personnel costs for 2024 (\$000)	3,293	7,541

Capital expenditure by activity for 2024 (%)



- Rooding
- Wastewater
- Water
- Stormwater
- Flood protection
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	7,702	20,281
Actual/planned capital expenditure for 2024 (%)	34	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	40,194	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	95	104
Revenue/operating expenses for 2023 (%)	113	96
Revenue/operating expenses for 2024 (%)	113	96

**For more information:**

- [Annual reports](#)
- [Annual and long-term plans](#)





Demographics	Result	Group median
Population for 2024 (no.)	26,800	13,275
Population change for 2023 to 2024 (%)	1.9	1.1
Land area for 2025 (km <sup>2</sup> )	3,109	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	3.2	8.3
Forecast change for 2024 to 2025 (%)	11.3	13.3
Forecast change for 2025 to 2026 (%)	9.3	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	25.2	47.2
Net debt/total revenue change for 2023 to 2024	-7.8	12.9
Debt headroom for 2024	149.8	132.4

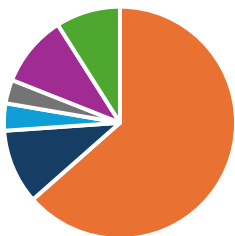


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	78,769	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	164	87
Personnel costs for 2024 (\$000)	15,344	7,541

Capital expenditure by activity for 2024 (%)



- Rooding
- Wastewater
- Water
- Stormwater
- Flood protection
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	32,008	20,281
Actual/planned capital expenditure for 2024 (%)	66	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	150,397	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	142	104
Revenue/operating expenses for 2023 (%)	121	96
Revenue/operating expenses for 2024 (%)	116	96

**For more information:**

- [Annual reports](#)
- [Annual plans](#)
- [Long-term plans](#)





Demographics	Result	Group median
Population for 2024 (no.)	7,670	13,275
Population change for 2023 to 2024 (%)	0.4	1.1
Land area for 2025 (km <sup>2</sup> )	29	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	7.4	8.3
Forecast change for 2024 to 2025 (%)	11.7	13.3
Forecast change for 2025 to 2026 (%)	8.4	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	6.3	47.2
Net debt/total revenue change for 2023 to 2024	17.6	12.9
Debt headroom for 2024	168.7	132.4

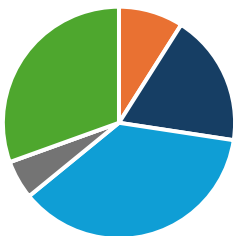


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	19,209	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	76	87
Personnel costs for 2024 (\$000)	6,452	7,541

Capital expenditure by activity for 2024 (%)



- Roading
- Water
- Flood protection
- Wastewater
- Stormwater
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	6,950	20,281
Actual/planned capital expenditure for 2024 (%)	103	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	19,824	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	99	104
Revenue/operating expenses for 2023 (%)	91	96
Revenue/operating expenses for 2024 (%)	94	96

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Demographics	Result	Group median
Population for 2024 (no.)	5,500	13,275
Population change for 2023 to 2024 (%)	3.8	1.1
Land area for 2025 (km <sup>2</sup> )	7,139	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	9.9	8.3
Forecast change for 2024 to 2025 (%)	13.8	13.3
Forecast change for 2025 to 2026 (%)	10.7	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	51.1	47.2
Net debt/total revenue change for 2023 to 2024	58.0	12.9
Debt headroom for 2024	123.9	132.4

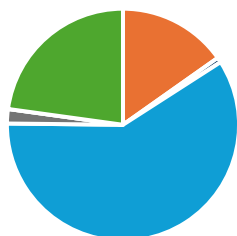


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	34,016	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	48	87
Personnel costs for 2024 (\$000)	5,704	7,541

Capital expenditure by activity for 2024 (%)



- Roading
- Water
- Flood protection
- Wastewater
- Stormwater
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	19,132	20,281
Actual/planned capital expenditure for 2024 (%)	99	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	24,893	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	87	104
Revenue/operating expenses for 2023 (%)	78	96
Revenue/operating expenses for 2024 (%)	82	96

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Demographics	Result	Group median
Population for 2024 (no.)	28,700	13,275
Population change for 2023 to 2024 (%)	1.4	1.1
Land area for 2025 (km <sup>2</sup> )	2,300	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	8.7	8.3
Forecast change for 2024 to 2025 (%)	11.1	13.3
Forecast change for 2025 to 2026 (%)	8.9	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	40.4	47.2
Net debt/total revenue change for 2023 to 2024	-4.0	12.9
Debt headroom for 2024	134.6	132.4

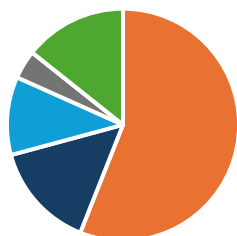


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	74,388	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	132	87
Personnel costs for 2024 (\$000)	14,104	7,541

Capital expenditure by activity for 2024 (%)



- Roading
- Wastewater
- Water
- Stormwater
- Flood protection
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	35,858	20,281
Actual/planned capital expenditure for 2024 (%)	72	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	156,858	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	103	104
Revenue/operating expenses for 2023 (%)	101	96
Revenue/operating expenses for 2024 (%)	104	96

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Demographics	Result	Group median
Population for 2024 (no.)	10,300	13,275
Population change for 2023 to 2024 (%)	1.0	1.1
Land area for 2025 (km <sup>2</sup> )	3,090	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	14.7	8.3
Forecast change for 2024 to 2025 (%)	5.9	13.3
Forecast change for 2025 to 2026 (%)	9.8	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	39.0	47.2
Net debt/total revenue change for 2023 to 2024	9.7	12.9
Debt headroom for 2024	136.0	132.4

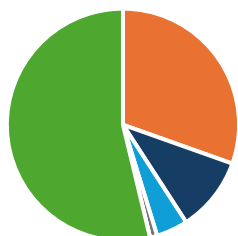


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	25,863	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	78	87
Personnel costs for 2024 (\$000)	6,759	7,541

Capital expenditure by activity for 2024 (%)



- Roading
- Wastewater
- Water
- Stormwater
- Flood protection
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	7,946	20,281
Actual/planned capital expenditure for 2024 (%)	87	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	30,195	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	126	104
Revenue/operating expenses for 2023 (%)	123	96
Revenue/operating expenses for 2024 (%)	96	96

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Demographics	Result	Group median
Population for 2024 (no.)	10,750	13,275
Population change for 2023 to 2024 (%)	1.9	1.1
Land area for 2025 (km <sup>2</sup> )	1,999	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	7.0	8.3
Forecast change for 2024 to 2025 (%)	11.4	13.3
Forecast change for 2025 to 2026 (%)	9.5	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	27.6	47.2
Net debt/total revenue change for 2023 to 2024	10.0	12.9
Debt headroom for 2024	147.4	132.4



Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	28,238	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	58	87
Personnel costs for 2024 (\$000)	5,416	7,541

Capital expenditure by activity for 2024 (%)



- Roading
- Water
- Flood protection
- Wastewater
- Stormwater
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	11,888	20,281
Actual/planned capital expenditure for 2024 (%)	141	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	29,430	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	104	104
Revenue/operating expenses for 2023 (%)	96	96
Revenue/operating expenses for 2024 (%)	92	96

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Demographics	Result	Group median
Population for 2024 (no.)	16,200	13,275
Population change for 2023 to 2024 (%)	1.6	1.1
Land area for 2025 (km <sup>2</sup> )	4,484	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	10.3	8.3
Forecast change for 2024 to 2025 (%)	14.0	13.3
Forecast change for 2025 to 2026 (%)	8.0	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	64.9	47.2
Net debt/total revenue change for 2023 to 2024	24.1	12.9
Debt headroom for 2024	110.1	132.4

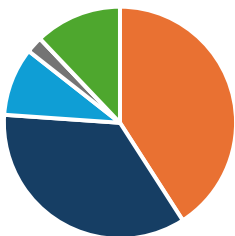


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	55,361	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	99	87
Personnel costs for 2024 (\$000)	8,279	7,541

Capital expenditure by activity for 2024 (%)



- Rooding
- Wastewater
- Water
- Stormwater
- Flood protection
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	23,190	20,281
Actual/planned capital expenditure for 2024 (%)	65	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	107,896	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	101	104
Revenue/operating expenses for 2023 (%)	85	96
Revenue/operating expenses for 2024 (%)	89	96

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Demographics	Result	Group median
Population for 2024 (no.)	13,550	13,275
Population change for 2023 to 2024 (%)	0.7	1.1
Land area for 2025 (km <sup>2</sup> )	6,734	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	6.4	8.3
Forecast change for 2024 to 2025 (%)	9.1	13.3
Forecast change for 2025 to 2026 (%)	9.7	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	104.2	47.2
Net debt/total revenue change for 2023 to 2024	15.4	12.9
Debt headroom for 2024	70.8	132.4

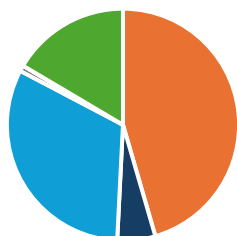


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	54,528	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	79	87
Personnel costs for 2024 (\$000)	6,409	7,541

Capital expenditure by activity for 2024 (%)



- Roothing
- Water
- Other capital
- Wastewater
- Stormwater
- Flood protection

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	22,248	20,281
Actual/planned capital expenditure for 2024 (%)	102	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	43,542	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	125	104
Revenue/operating expenses for 2023 (%)	101	96
Revenue/operating expenses for 2024 (%)	98	96

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Demographics	Result	Group median
Population for 2024 (no.)	29,900	13,275
Population change for 2023 to 2024 (%)	0.7	1.1
Land area for 2025 (km <sup>2</sup> )	3,575	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	7.8	8.3
Forecast change for 2024 to 2025 (%)	11.5	13.3
Forecast change for 2025 to 2026 (%)	6.5	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	AA- (S&P)	AA-
Net debt/total revenue for 2024 (%)	-2.1	47.2
Net debt/total revenue change for 2023 to 2024	21.2	12.9
Debt headroom for 2024	292.1	132.4



Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	90,712	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	208	87
Personnel costs for 2024 (\$000)	18,655	7,541

Capital expenditure by activity for 2024 (%)



- Roading
- Water
- Flood protection
- Wastewater
- Stormwater
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	41,974	20,281
Actual/planned capital expenditure for 2024 (%)	84	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	173,840	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	86	104
Revenue/operating expenses for 2023 (%)	94	96
Revenue/operating expenses for 2024 (%)	96	96

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Demographics	Result	Group median
Population for 2024 (no.)	25,900	13,275
Population change for 2023 to 2024 (%)	0.8	1.1
Land area for 2025 (km <sup>2</sup> )	1,819	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	20.9	8.3
Forecast change for 2024 to 2025 (%)	8.7	13.3
Forecast change for 2025 to 2026 (%)	9.9	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	34.5	47.2
Net debt/total revenue change for 2023 to 2024	4.1	12.9
Debt headroom for 2024	140.5	132.4

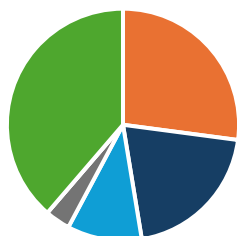


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	58,798	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	154	87
Personnel costs for 2024 (\$000)	15,161	7,541

Capital expenditure by activity for 2024 (%)



- Roading
- Wastewater
- Water
- Stormwater
- Flood protection
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	20,281	20,281
Actual/planned capital expenditure for 2024 (%)	73	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	111,441	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	107	104
Revenue/operating expenses for 2023 (%)	87	96
Revenue/operating expenses for 2024 (%)	96	96

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Demographics	Result	Group median
Population for 2024 (no.)	12,250	13,275
Population change for 2023 to 2024 (%)	1.2	1.1
Land area for 2025 (km <sup>2</sup> )	2,388	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	20.7	8.3
Forecast change for 2024 to 2025 (%)	14.6	13.3
Forecast change for 2025 to 2026 (%)	4.3	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	44.8	47.2
Net debt/total revenue change for 2023 to 2024	-3.0	12.9
Debt headroom for 2024	130.2	132.4

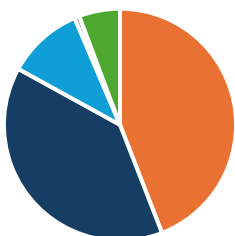


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	34,629	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	69	87
Personnel costs for 2024 (\$000)	6,217	7,541

Capital expenditure by activity for 2024 (%)



- Roading
- Wastewater
- Water
- Stormwater
- Flood protection
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	11,180	20,281
Actual/planned capital expenditure for 2024 (%)	100	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	89,516	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	110	104
Revenue/operating expenses for 2023 (%)	96	96
Revenue/operating expenses for 2024 (%)	108	96

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Demographics	Result	Group median
Population for 2024 (no.)	10,400	13,275
Population change for 2023 to 2024 (%)	1.0	1.1
Land area for 2025 (km <sup>2</sup> )	2,163	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	7.8	8.3
Forecast change for 2024 to 2025 (%)	15.0	13.3
Forecast change for 2025 to 2026 (%)	6.9	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	111.4	47.2
Net debt/total revenue change for 2023 to 2024	12.4	12.9
Debt headroom for 2024	63.6	132.4

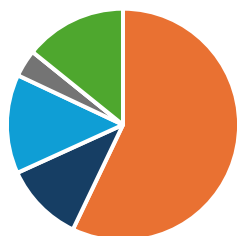


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	25,717	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	75	87
Personnel costs for 2024 (\$000)	5,805	7,541

Capital expenditure by activity for 2024 (%)



- Rooding
- Wastewater
- Water
- Stormwater
- Flood protection
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	8,160	20,281
Actual/planned capital expenditure for 2024 (%)	50	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	55,244	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	135	104
Revenue/operating expenses for 2023 (%)	113	96
Revenue/operating expenses for 2024 (%)	99	96

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Demographics	Result	Group median
Population for 2024 (no.)	19,050	13,275
Population change for 2023 to 2024 (%)	0.5	1.1
Land area for 2025 (km <sup>2</sup> )	4,365	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	13.5	8.3
Forecast change for 2024 to 2025 (%)	13.1	13.3
Forecast change for 2025 to 2026 (%)	8.7	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	58.7	47.2
Net debt/total revenue change for 2023 to 2024	-21.2	12.9
Debt headroom for 2024	116.3	132.4

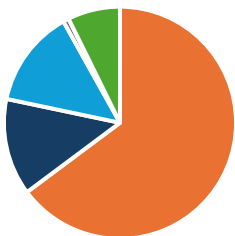


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	86,092	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	126	87
Personnel costs for 2024 (\$000)	10,255	7,541

Capital expenditure by activity for 2024 (%)



- Roading
- Wastewater
- Water
- Stormwater
- Flood protection
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	36,390	20,281
Actual/planned capital expenditure for 2024 (%)	135	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	144,068	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	99	104
Revenue/operating expenses for 2023 (%)	100	96
Revenue/operating expenses for 2024 (%)	110	96

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Demographics	Result	Group median
Population for 2024 (no.)	8,500	13,275
Population change for 2023 to 2024 (%)	2.8	1.1
Land area for 2025 (km <sup>2</sup> )	3,554	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	7.9	8.3
Forecast change for 2024 to 2025 (%)	13.5	13.3
Forecast change for 2025 to 2026 (%)	9.2	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	19.1	47.2
Net debt/total revenue change for 2023 to 2024	13.1	12.9
Debt headroom for 2024	155.9	132.4



Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	23,840	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	63	87
Personnel costs for 2024 (\$000)	5,459	7,541

Capital expenditure by activity for 2024 (%)



- Roading
- Water
- Flood protection
- Wastewater
- Stormwater
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	8,408	20,281
Actual/planned capital expenditure for 2024 (%)	107	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	32,849	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	111	104
Revenue/operating expenses for 2023 (%)	99	96
Revenue/operating expenses for 2024 (%)	105	96

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Demographics	Result	Group median
Population for 2024 (no.)	8,920	13,275
Population change for 2023 to 2024 (%)	0.3	1.1
Land area for 2025 (km <sup>2</sup> )	4,079	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	15.8	8.3
Forecast change for 2024 to 2025 (%)	16.5	13.3
Forecast change for 2025 to 2026 (%)	5.1	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	8.4	47.2
Net debt/total revenue change for 2023 to 2024	1.3	12.9
Debt headroom for 2024	166.6	132.4

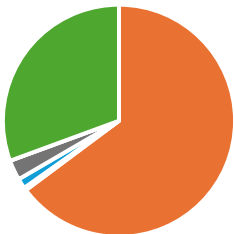


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	75,831	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	79	87
Personnel costs for 2024 (\$000)	6,204	7,541

Capital expenditure by activity for 2024 (%)



- Roading
- Wastewater
- Water
- Stormwater
- Flood protection
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	21,671	20,281
Actual/planned capital expenditure for 2024 (%)	75	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	145,901	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	94	104
Revenue/operating expenses for 2023 (%)	383	96
Revenue/operating expenses for 2024 (%)	130	96

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Demographics	Result	Group median
Population for 2024 (no.)	24,300	13,275
Population change for 2023 to 2024 (%)	1.3	1.1
Land area for 2025 (km <sup>2</sup> )	7,108	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	8.2	8.3
Forecast change for 2024 to 2025 (%)	12.9	13.3
Forecast change for 2025 to 2026 (%)	9.6	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	38.6	47.2
Net debt/total revenue change for 2023 to 2024	36.4	12.9
Debt headroom for 2024	136.4	132.4

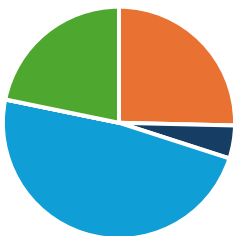


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	84,779	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	207	87
Personnel costs for 2024 (\$000)	18,164	7,541

Capital expenditure by activity for 2024 (%)



- Roading
- Water
- Other capital
- Wastewater
- Stormwater
- Flood protection

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	32,083	20,281
Actual/planned capital expenditure for 2024 (%)	48	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	147,577	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	99	104
Revenue/operating expenses for 2023 (%)	84	96
Revenue/operating expenses for 2024 (%)	80	96

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Demographics	Result	Group median
Population for 2024 (no.)	9,950	13,275
Population change for 2023 to 2024 (%)	1.6	1.1
Land area for 2025 (km <sup>2</sup> )	3,535	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	5.9	8.3
Forecast change for 2024 to 2025 (%)	11.4	13.3
Forecast change for 2025 to 2026 (%)	2.7	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	64.8	47.2
Net debt/total revenue change for 2023 to 2024	6.3	12.9
Debt headroom for 2024	110.2	132.4

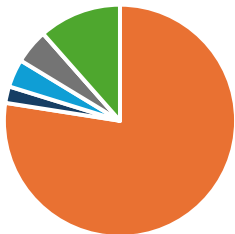


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	41,304	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	76	87
Personnel costs for 2024 (\$000)	7,248	7,541

Capital expenditure by activity for 2024 (%)



- Roothing
- Wastewater
- Water
- Stormwater
- Flood protection
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	19,217	20,281
Actual/planned capital expenditure for 2024 (%)	85	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	57,345	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	120	104
Revenue/operating expenses for 2023 (%)	110	96
Revenue/operating expenses for 2024 (%)	116	96

**For more information:**

- [Annual reports](#)
- [Annual plans](#)
- [Long-term plans](#)





Demographics	Result	Group median
Population for 2024 (no.)	9,270	13,275
Population change for 2023 to 2024 (%)	1.8	1.1
Land area for 2025 (km <sup>2</sup> )	11,829	3,505



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	0.7	8.3
Forecast change for 2024 to 2025 (%)	21.5	13.3
Forecast change for 2025 to 2026 (%)	13.2	8.9



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA-
Net debt/total revenue for 2024 (%)	80.4	47.2
Net debt/total revenue change for 2023 to 2024	23.8	12.9
Debt headroom for 2024	94.6	132.4

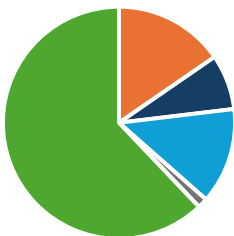


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	42,367	54,528



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	70	87
Personnel costs for 2024 (\$000)	6,352	7,541

Capital expenditure by activity for 2024 (%)



- Roading
- Water
- Flood protection
- Wastewater
- Stormwater
- Other capital

Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	11,431	20,281
Actual/planned capital expenditure for 2024 (%)	55	84
Forecast total capital expenditure for 2025 to 2027 (\$000)	68,938	81,208

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	127	104
Revenue/operating expenses for 2023 (%)	89	96
Revenue/operating expenses for 2024 (%)	82	96

**For more information:**

- [Annual reports and plans](#)
- [Long-term plans](#)



Small provincial and rural group	Population for 2024 (no.)	Population change for 2023 to 2024 (%)	Land area for 2025 (km <sup>2</sup> )
Buller District Council	10,600	0.5	7,943
Carterton District Council	10,300	0.5	1,180
Central Hawke's Bay District Council	16,050	1.9	3,333
Central Otago District Council	25,500	1.6	9,933
Clutha District Council	18,700	0.8	6,335
Gore District Council	13,000	0.8	1,254
Grey District Council	14,400	1.1	3,474
Hauraki District Council	21,900	0.5	1,270
Hurunui District Council	14,200	1.8	8,641
Kaikōura District Council	4,380	2.8	2,049
Kaipara District Council	26,800	1.9	3,109
Kawerau District Council	7,670	0.4	29
Mackenzie District Council	5,500	3.8	7,139
Masterton District Council	28,700	1.4	2,300
Ōpōtiki District Council	10,300	1.0	3,090
Ōtorohanga District Council	10,750	1.9	1,999
Rangitīkei District Council	16,200	1.6	4,484
Ruapehu District Council	13,550	0.7	6,734
South Taranaki District Council	29,900	0.7	3,575
South Waikato District Council	25,900	0.8	1,819
South Wairarapa District Council	12,250	1.2	2,388
Stratford District Council	10,400	1.0	2,163
Tararua District Council	19,050	0.5	4,365
Waimate District Council	8,500	2.8	3,554
Wairoa District Council	8,920	0.3	4,079
Waitaki District Council	24,300	1.3	7,108
Waitomo District Council	9,950	1.6	3,535
Westland District Council	9,270	1.8	11,829
<b>Group median</b>	<b>13,275</b>	<b>1.1</b>	<b>3,505</b>

**For more information**, please see reference profile, landing page content on methodology and limitations, and glossary.

Small provincial and rural group	Change for 2023 to 2024 (%)	Forecast change for 2024 to 2025 (%)	Forecast change for 2025 to 2026 (%)
Buller District Council*	7.1	13.9	6.4
Carterton District Council	8.3	10.4	5.3
Central Hawke's Bay District Council	10.6	21.0	7.9
Central Otago District Council	14.2	19.3	14.6
Clutha District Council	4.3	16.7	16.4
Gore District Council	9.0	21.6	8.8
Grey District Council	5.9	20.2	13.7
Hauraki District Council	8.6	19.1	10.8
Hurunui District Council	10.3	12.1	5.3
Kaikōura District Council	6.5	11.9	8.9
Kaipara District Council	3.2	11.3	9.3
Kawerau District Council	7.4	11.7	8.4
Mackenzie District Council	9.9	13.8	10.7
Masterton District Council	8.7	11.1	8.9
Ōpōtiki District Council	14.7	5.9	9.8
Ōtorohanga District Council	7.0	11.4	9.5
Rangitīkei District Council	10.3	14.0	8.0
Ruapehu District Council	6.4	9.1	9.7
South Taranaki District Council	7.8	11.5	6.5
South Waikato District Council	20.9	8.7	9.9
South Wairarapa District Council	20.7	14.6	4.3
Stratford District Council	7.8	15.0	6.9
Tararua District Council	13.5	13.1	8.7
Waimate District Council	7.9	13.5	9.2
Wairoa District Council	15.8	16.5	5.1
Waitaki District Council	8.2	12.9	9.6
Waitomo District Council	5.9	11.4	2.7
Westland District Council	0.7	21.5	13.2
<b>Group median</b>	<b>8.3</b>	<b>13.3</b>	<b>8.9</b>

\*2021/22 annual report used for actuals, so Buller change for 2021 to 2022 (%) not used to calculate group median

**For more information**, please see reference profile, landing page content on methodology and limitations, and glossary.

Small provincial and rural group	Credit rating for 2025	Net debt/total revenue for 2024 (%)	Net debt/total revenue change for 2023 to 2024	Debt headroom for 2024
Buller District Council	Unrated	53.3	14.5	121.7
Carterton District Council	Unrated	22.3	22.7	152.7
Central Hawke's Bay District Council	Unrated	49.5	-2.3	125.5
Central Otago District Council	AA (Fitch)	29.4	18.7	145.6
Clutha District Council	AA- (Fitch)	141.4	72.0	148.6
Gore District Council	AA- (Fitch)	147.0	12.6	28.0
Grey District Council	Unrated	70.5	11.7	104.5
Hauraki District Council	Unrated	136.7	42.2	38.3
Hurunui District Council	Unrated	104.4	20.1	70.6
Kaikōura District Council	Unrated	22.4	11.6	152.6
Kaipara District Council	Unrated	25.2	-7.8	149.8
Kawerau District Council	Unrated	6.3	17.6	168.7
Mackenzie District Council	Unrated	51.1	58.0	123.9
Masterton District Council	Unrated	40.4	-4.0	134.6
Ōpōtiki District Council	Unrated	39.0	9.7	136.0
Ōtorohanga District Council	Unrated	27.6	10.0	147.4
Rangitīkei District Council	Unrated	64.9	24.1	110.1
Ruapehu District Council	Unrated	104.2	15.4	70.8
South Taranaki District Council	AA- (S&P)	-2.1	21.2	292.1
South Waikato District Council	Unrated	34.5	4.1	140.5
South Wairarapa District Council	Unrated	44.8	-3.0	130.2
Stratford District Council	Unrated	111.4	12.4	63.6
Tararua District Council	Unrated	58.7	-21.2	116.3
Waimate District Council	Unrated	19.1	13.1	155.9
Wairoa District Council	Unrated	8.4	1.3	166.6
Waitaki District Council	Unrated	38.6	36.4	136.4
Waitomo District Council	Unrated	64.8	6.3	110.2
Westland District Council	Unrated	80.4	23.8	94.6
<b>Group median</b>	<b>AA-</b>	<b>47.2</b>	<b>12.9</b>	<b>132.4</b>

**For more information**, please see reference profile, landing page content on methodology and limitations, and glossary.

Small provincial and rural group	Total operating expenditure for 2024 (\$000)
Buller District Council*	45,833
Carterton District Council	26,881
Central Hawke's Bay District Council	66,013
Central Otago District Council	70,197
Clutha District Council	76,795
Gore District Council	38,196
Grey District Council	46,200
Hauraki District Council	74,285
Hurunui District Council	67,551
Kaikōura District Council	18,334
Kaipara District Council	78,769
Kawerau District Council	19,209
Mackenzie District Council	34,016
Masterton District Council	74,388
Ōpōtiki District Council	25,863
Ōtorohanga District Council	28,238
Rangitīkei District Council	55,361
Ruapehu District Council	54,528
South Taranaki District Council	90,712
South Waikato District Council	58,798
South Wairarapa District Council	34,629
Stratford District Council	25,717
Tararua District Council	86,092
Waimate District Council	23,840
Wairoa District Council	75,831
Waitaki District Council	84,779
Waitomo District Council	41,304
Westland District Council	42,367
<b>Group median</b>	<b>54,528</b>

\*2021/22 annual report used for actuals, so Buller total opex for 2022 (\$000) not used to calculate group median

**For more information**, please see reference profile, landing page content on methodology and limitations, and glossary.

Small provincial and rural group	Staff numbers for 2024 (FTE)	Personnel costs for 2024 (\$000)
Buller District Council*	83	7,716
Carterton District Council	72	6,642
Central Hawke's Bay District Council	87	9,021
Central Otago District Council	172	14,484
Clutha District Council	159	12,581
Gore District Council	104	9,218
Grey District Council	89	7,541
Hauraki District Council	223	20,092
Hurunui District Council	222	18,177
Kaikōura District Council	38	3,293
Kaipara District Council	164	15,344
Kawerau District Council	76	6,452
Mackenzie District Council	48	5,704
Masterton District Council	132	14,104
Ōpōtiki District Council	78	6,759
Ōtorohanga District Council	58	5,416
Rangitīkei District Council	99	8,279
Ruapehu District Council	79	6,409
South Taranaki District Council	208	18,655
South Waikato District Council	154	15,161
South Wairarapa District Council	69	6,217
Stratford District Council	75	5,805
Tararua District Council	126	10,255
Waimate District Council	63	5,459
Wairoa District Council	79	6,204
Waitaki District Council	207	18,164
Waitomo District Council	76	7,248
Westland District Council	70	6,352
<b>Group median</b>	<b>87</b>	<b>7,541</b>

\*2021/22 annual report used for actuals, so Buller staff numbers and personnel costs for 2022 not used in group median

**For more information**, please see reference profile, landing page content on methodology and limitations, and glossary.

Small provincial and rural group	Total capital expenditure for 2024 (\$000)	Actual/planned capital expenditure for 2024 (%)	Forecast total capital expenditure for 2025 to 2027 (\$000)
Buller District Council*	13,192	122	72,900
Carterton District Council	13,351	159	35,424
Central Hawke's Bay District Council	30,357	82	100,706
Central Otago District Council	29,267	75	188,425
Clutha District Council	50,054	94	152,767
Gore District Council	9,772	86	46,845
Grey District Council	11,044	76	66,175
Hauraki District Council	27,051	72	155,306
Hurunui District Council	35,019	97	97,766
Kaikōura District Council	7,702	34	40,194
Kaipara District Council	32,008	66	150,397
Kawerau District Council	6,950	103	19,824
Mackenzie District Council	19,132	99	24,893
Masterton District Council	35,858	72	156,858
Ōpōtiki District Council	7,946	87	30,195
Ōtorohanga District Council	11,888	141	29,430
Rangitīkei District Council	23,190	65	107,896
Ruapehu District Council	22,248	102	43,542
South Taranaki District Council	41,974	84	173,840
South Waikato District Council	20,281	73	111,441
South Wairarapa District Council	11,180	100	89,516
Stratford District Council	8,160	50	55,244
Tararua District Council	36,390	135	144,068
Waimate District Council	8,408	107	32,849
Wairoa District Council	21,671	75	145,901
Waitaki District Council	32,083	48	147,577
Waitomo District Council	19,217	85	57,345
Westland District Council	11,431	55	68,938
<b>Group median</b>	<b>20,281</b>	<b>84</b>	<b>81,208</b>

\*2021/22 annual report used for actuals, so Buller total and actual/planned capex for 2022 not used in group median

**For more information**, please see reference profile, landing page content on methodology and limitations, and glossary.

# Capital expenditure by activity in 2024 (%)



Small provincial and rural group	Roothing (%)	Waste water (%)	Water (%)	Storm water (%)	Flood protection (%)	Other capital (%)
Buller District Council*	22.2	4.0	37.5	1.4	24.7	10.2
Carterton District Council	18.4	58.5	16.5	0.8	0.0	5.9
Central Hawke's Bay District Council	79.4	4.3	9.4	1.9	0.0	5.0
Central Otago District Council	23.4	13.9	26.9	1.9	0.0	33.8
Clutha District Council	35.5	11.4	37.3	7.0	0.0	8.7
Gore District Council	35.0	15.9	14.1	7.5	0.0	27.4
Grey District Council	37.3	5.3	16.5	8.4	0.0	32.5
Hauraki District Council	14.3	14.9	33.4	1.6	2.1	33.8
Hurunui District Council	15.9	6.9	44.1	13.4	0.0	19.8
Kaikōura District Council	64.6	4.0	3.6	0.6	0.0	27.2
Kaipara District Council	63.5	10.4	3.8	3.3	10.0	9.0
Kawerau District Council	9.0	18.4	36.7	5.4	0.0	30.5
Mackenzie District Council	15.2	0.7	59.2	2.0	0.0	22.8
Masterton District Council	56.0	14.8	10.9	4.0	0.0	14.3
Ōpōtiki District Council	30.4	10.4	4.4	1.0	0.0	53.7
Ōtorohanga District Council	51.5	10.3	29.6	0.0	0.0	8.6
Rangitīkei District Council	40.9	35.2	9.5	2.3	0.0	12.1
Ruapehu District Council	45.5	5.3	31.9	0.8	0.0	16.5
South Taranaki District Council	36.4	11.2	21.6	2.6	0.0	28.3
South Waikato District Council	27.1	20.3	10.4	3.5	0.0	38.7
South Wairarapa District Council	44.1	38.9	10.6	0.7	0.0	5.7
Stratford District Council	57.1	11.1	13.8	3.8	0.0	14.2
Tararua District Council	64.8	13.5	13.6	0.8	0.0	7.3
Waimate District Council	37.2	14.1	20.8	0.8	0.0	27.0
Wairoa District Council	64.8	0.4	1.4	2.8	0.0	30.6
Waitaki District Council	25.4	4.6	48.3	0.0	0.0	21.8
Waitomo District Council	77.4	2.3	3.9	4.8	0.0	11.5
Westland District Council	15.4	7.7	13.4	1.4	0.0	62.1
<b>Group median</b>	<b>37.2</b>	<b>11.1</b>	<b>14.1</b>	<b>2.0</b>	<b>0.0</b>	<b>21.8</b>

\*2021/22 annual report used for actuals, so Buller capex by activity for 2022 not used to calculate group medians

For more information, please see reference profile, landing page content on methodology and limitations, and glossary.

Small provincial and rural group	Revenue/operating expenses for 2022 (%)	Revenue/operating expenses for 2023 (%)	Revenue/operating expenses for 2024 (%)
Buller District Council*	91	127	110
Carterton District Council	109	101	98
Central Hawke's Bay District Council	130	99	113
Central Otago District Council	110	127	94
Clutha District Council	79	81	79
Gore District Council	103	91	91
Grey District Council	127	89	81
Hauraki District Council	92	82	75
Hurunui District Council	96	89	90
Kaikōura District Council	95	113	113
Kaipara District Council	142	121	116
Kawerau District Council	99	91	94
Mackenzie District Council	87	78	82
Masterton District Council	103	101	104
Ōpōtiki District Council	126	123	96
Ōtorohanga District Council	104	96	92
Rangitīkei District Council	101	85	89
Ruapehu District Council	125	101	98
South Taranaki District Council	86	94	96
South Waikato District Council	107	87	96
South Wairarapa District Council	110	96	108
Stratford District Council	135	113	99
Tararua District Council	99	100	110
Waimate District Council	111	99	105
Wairoa District Council	94	383	130
Waitaki District Council	99	84	80
Waitomo District Council	120	110	116
Westland District Council	127	89	82
<b>Group median</b>	<b>104</b>	<b>96</b>	<b>96</b>

\*2021/22 annual report used for actuals, so Buller balanced budget results for 2022 not used to calculate group median

**For more information**, please see reference profile, landing page content on methodology and limitations, and glossary.