Buller District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	10,650	13,200
Population change from 2024 to 2025 (%)	0.0%	0.4%
Land area (km^2)	7,943.0	3,504.6
Population density (people/km^2)	1.3	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$21,598	$27,939
Rates change from 2024 to 2025 (%)	12.8%	12.5%
Forecast change for 2026 to 2027 (%)	5.8%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	80.0%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	26.7%	8.3%
Debt headroom for 2025 (%)	95.0%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2024 ($000)*	$50,470	N/A

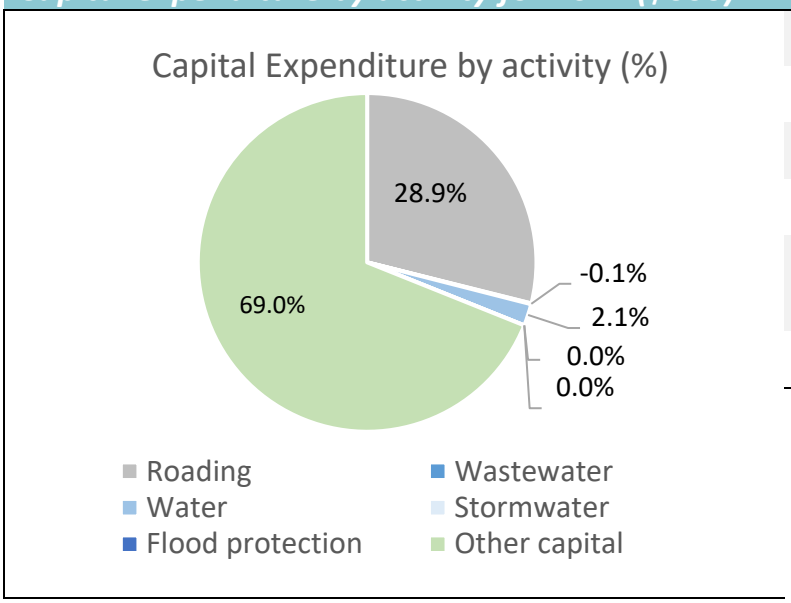
Governance	Result	Group median
Elected members (council only)	10	9
Voter turnout in 2025 (%)	59.0%	53.8%
Population/elected members for 2025	1,065	1,481
Mayor/chair remuneration ($)	$132,000	$132,000

Personnel	Result	Group median
Staff numbers for 2024 (FTE)*	89	N/A
Personnel costs for 2024 ($000)*	$8,496	N/A

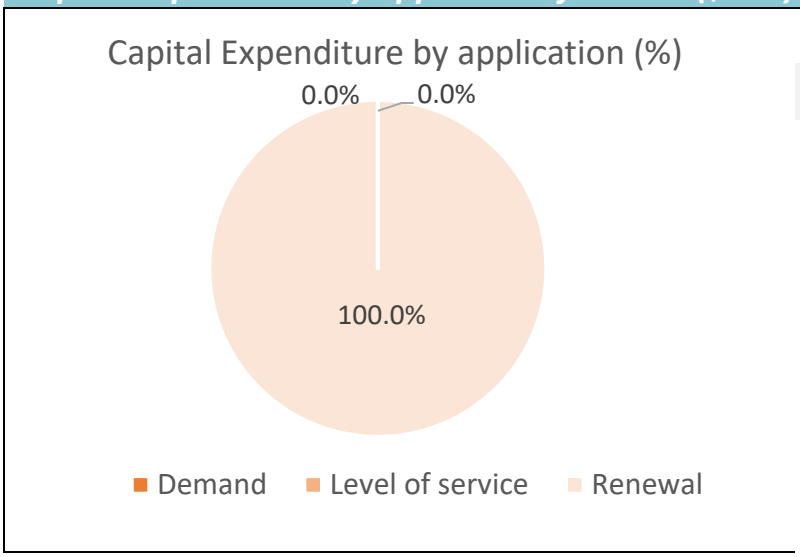
Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	105.1%	97.0%
Revenue/operating expenditure for 2024 (%)*	104.6%	96.1%
Revenue/operating expenditure for 2025 (%)	N/A	N/A

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	83.1	90.8
	Result	**Group median**
Building consent processing for 2025 (median days)	3.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2024 ($000)*	$16,252	N/A
Actual/planned capital expenditure for 2025 (%)	N/A	N/A
Forecast capital expenditure for 2027 ($000)	$21,066	$21,898
Forecast change for 2026 to 2027 (%)	-39.3%	-10.1%



*Capital expenditure by activity for 2024 ($000)**	Result	Group median
Roading	$4,704	N/A
Wastewater	$-13	N/A
Water	$341	N/A
Stormwater	$0	N/A
Flood protection	$0	N/A
Other capital	$11,220	N/A
TOTAL	$16,252	N/A



*Capital expenditure by application for 2024 ($000)**	Result	Group median
Demand	$0	N/A
Level of service	$0	N/A
Renewals	$16,252	N/A

* Data from the annual report only available for the 2023/24 year

Carterton District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	10,300	13,200
Population change from 2024 to 2025 (%)	0.0%	0.4%
Land area (km^2)	1,179.9	3,504.6
Population density (people/km^2)	8.7	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$19,677	$27,939
Rates change from 2024 to 2025 (%)	11.2%	12.5%
Forecast change for 2026 to 2027 (%)	3.9%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	31.3%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	9.0%	8.3%
Debt headroom for 2025 (%)	143.7%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$28,077	$55,553

Governance	Result	Group median
Elected members (council only)	8	9
Voter turnout in 2025 (%)	53.9%	53.8%
Population/elected members for 2025	1,288	1,481
Mayor/chair remuneration ($)	$114,000	$132,000

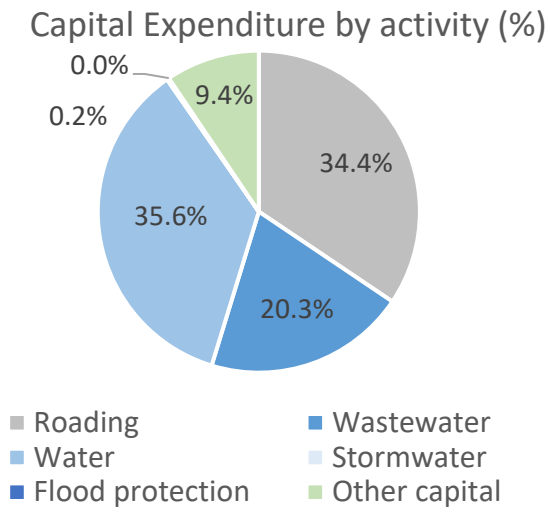
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	73	95
Personnel costs for 2025 ($000)	$6,799	$8,921

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	101.0%	97.0%
Revenue/operating expenditure for 2024 (%)	98.0%	96.1%
Revenue/operating expenditure for 2025 (%)	109.0%	98.0%

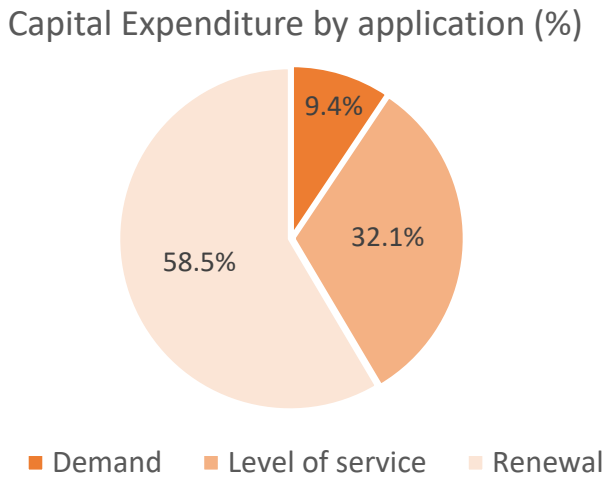
Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	93.5	93.8
	Result	**Group median**
Building consent processing for 2025 (median days)	1.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$13,345	$19,552
Actual/planned capital expenditure for 2025 (%)	98.9%	77.1%
Forecast capital expenditure for 2027 ($000)	$16,317	$21,898
Forecast change for 2026 to 2027 (%)	49.6%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$4,595	$5,418
Wastewater	$2,710	$1,234
Water	$4,750	$2,408
Stormwater	$30	$196
Flood protection	$0	$0
Other capital	$1,260	$4,948
TOTAL	$13,345	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$1,254	$754
Level of service	$4,282	$5,623
Renewals	$7,809	$9,478



Central Hawke's Bay District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	15,950	13,200
Population change from 2024 to 2025 (%)	0.3%	0.4%
Land area (km^2)	3,332.9	3,504.6
Population density (people/km^2)	4.8	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$32,811	$27,939
Rates change from 2024 to 2025 (%)	21.3%	12.5%
Forecast change for 2026 to 2027 (%)	6.7%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	52.6%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	3.1%	8.3%
Debt headroom for 2025 (%)	122.4%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$57,530	$55,553

Governance	Result	Group median
Elected members (council only)	9	9
Voter turnout in 2025 (%)	56.4%	53.8%
Population/elected members for 2025	1,772	1,481
Mayor/chair remuneration ($)	$135,000	$132,000

Personnel	Result	Group median
Staff numbers for 2025 (FTE)	90	95
Personnel costs for 2025 ($000)	$10,633	$8,921

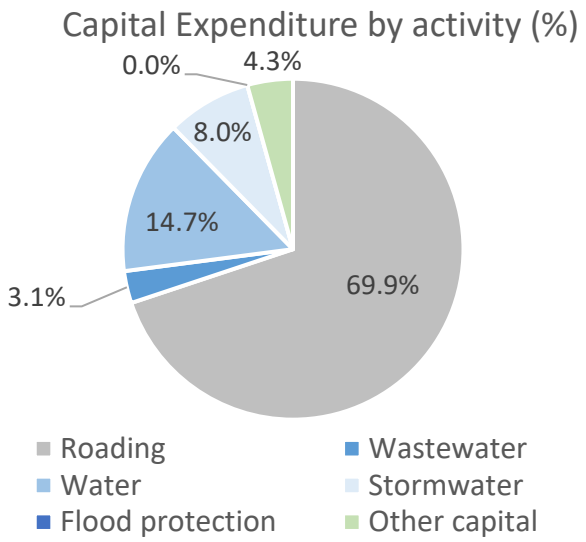
Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	98.0%	97.0%
Revenue/operating expenditure for 2024 (%)	112.0%	96.1%
Revenue/operating expenditure for 2025 (%)	129.0 %	98.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	95.4	93.8

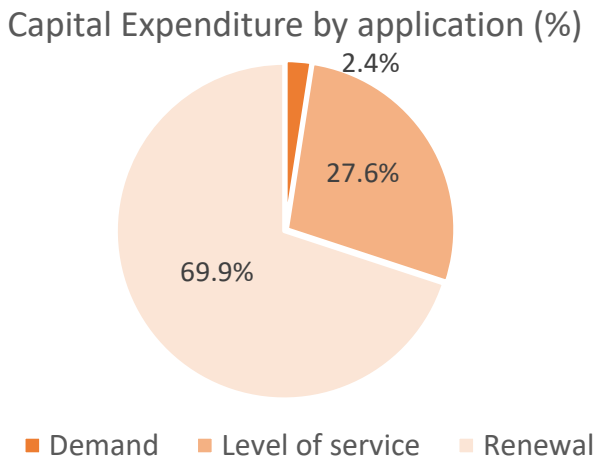
	Result	Group median
Building consent processing for 2025 (median days)	2.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$34,982	$19,552
Actual/planned capital expenditure for 2025 (%)	118.7%	77.1%
Forecast capital expenditure for 2027 ($000)	$52,073	$21,898
Forecast change for 2026 to 2027 (%)	29.9%	-10.1%

Capital expenditure by activity for 2025 ($000)	Results	Group median
Roading	$24,449	$5,418
Wastewater	$1,067	$1,234
Water	$5,139	$2,408
Stormwater	$2,813	$196
Flood protection	$0	$0
Other capital	$1,514	$4,948
TOTAL	$34,982	N/A



Capital expenditure by application for 2025 ($000)	Results	Group median
Demand	$857	$754
Level of service	$9,657	$5,623
Renewals	$24,468	$9,478



Central Otago District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	25,800	13,200
Population change from 2024 to 2025 (%)	1.2%	0.4%
Land area (km^2)	9933.0	3,504.6
Population density (people/km^2)	2.6	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$50,754	$27,939
Rates change from 2024 to 2025 (%)	20.8%	12.5%
Forecast change for 2026 to 2027 (%)	8.4%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	AA (Fitch)	N/A
Net debt/total revenue (%)	51.5%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	22.1%	8.3%
Debt headroom for 2025 (%)	233.5%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$73,318	$55,553

Governance	Result	Group median
Elected members (council only)	10	9
Voter turnout in 2025 (%)	55.5%	53.8%
Population/elected members for 2025	2,580	1,481
Mayor/chair remuneration ($)	$140,000	$132,000

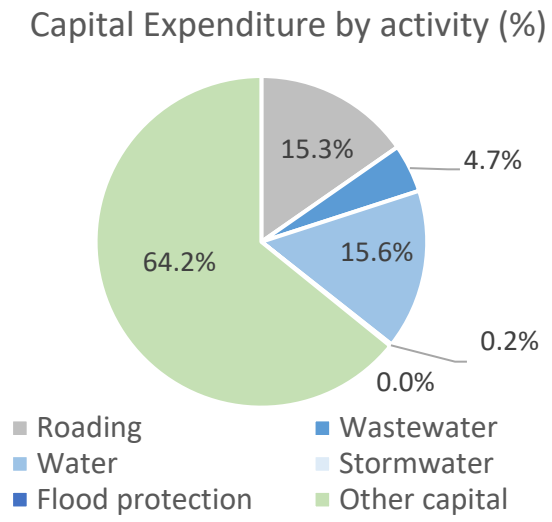
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	183	95
Personnel costs for 2025 ($000)	$15,449	$8,921

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	126.7%	97.0%
Revenue/operating expenditure for 2024 (%)	94.2%	96.1%
Revenue/operating expenditure for 2025 (%)	107.1%	98.0%

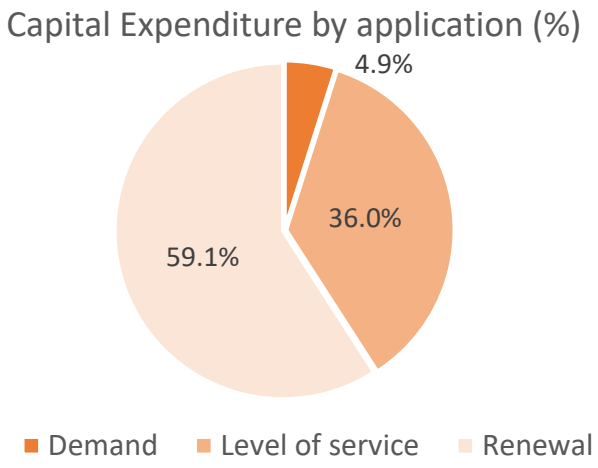
Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	94.2	93.8
	Result	**Group median**
Building consent processing for 2025 (median days)	11.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$50,640	$19,552
Actual/planned capital expenditure for 2025 (%)	72.9%	77.1%
Forecast capital expenditure for 2027 ($000)	$61,828	$21,898
Forecast change for 2026 to 2027 (%)	-17.7%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$7,756	$5,418
Wastewater	$2,382	$1,234
Water	$7,906	$2,408
Stormwater	$96	$196
Flood protection	$0	$0
Other capital	$32,500	$4,948
TOTAL	$50,640	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$2,480	$754
Level of service	$18,226	$5,623
Renewals	$29,934	$9,478



Clutha District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	18,800	13,200
Population change from 2024 to 2025 (%)	0.5%	0.4%
Land area (km^2)	6,334.5	3,504.6
Population density (people/km^2)	3.0	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$34,378	$27,939
Rates change from 2024 to 2025 (%)	12.9%	12.5%
Forecast change for 2026 to 2027 (%)	18.8%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	AA- (Fitch)	N/A
Net debt/total revenue (%)	207.4%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	66.0%	8.3%
Debt headroom for 2025 (%)	77.7%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$88,900	$55,553

Governance	Result	Group median
Elected members (council only)	9	9
Voter turnout in 2025 (%)	54.2%	53.8%
Population/elected members for 2025	2,089	1,481
Mayor/chair remuneration ($)	$139,000	$132,000

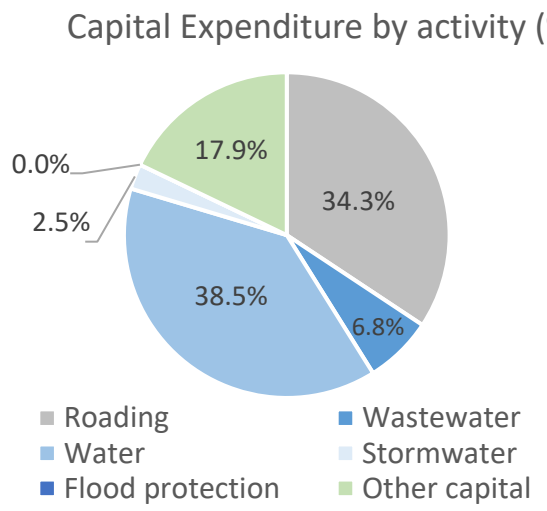
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	139	95
Personnel costs for 2025 ($000)	$13,794	$8,921

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	81.3%	97.0%
Revenue/operating expenditure for 2024 (%)	77.1%	96.1%
Revenue/operating expenditure for 2025 (%)	62.0%	98.0%

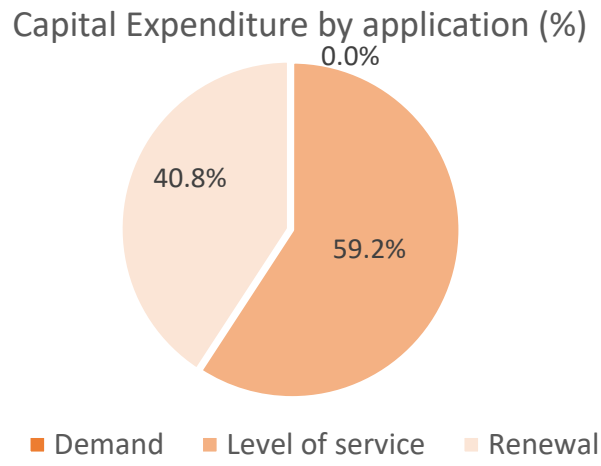
Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	93.0	93.8
	Result	**Group median**
Building consent processing for 2025 (median days)	9.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$30,071	$19,552
Actual/planned capital expenditure for 2025 (%)	60.9%	77.1%
Forecast capital expenditure for 2027 ($000)	$77,395	$21,898
Forecast change for 2026 to 2027 (%)	85.2%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$10,318	$5,418
Wastewater	$2,043	$1,234
Water	$11,581	$2,408
Stormwater	$752	$196
Flood protection	$0	$0
Other capital	$5,377	$4,948
TOTAL	$30,071	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$2	$754
Level of service	$17,800	$5,623
Renewals	$12,269	$9,478



Gore District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	12,950	13,200
Population change from 2024 to 2025 (%)	0.0%	0.4%
Land area (km^2)	1,253.8	3,504.6
Population density (people/km^2)	10.3	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$27,127	$27,939
Rates change from 2024 to 2025 (%)	21.2%	12.5%
Forecast change for 2026 to 2027 (%)	10.8%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	AA- (Fitch)	N/A
Net debt/total revenue (%)	137.0%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	-10.0%	8.3%
Debt headroom for 2025 (%)	148.1%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$40,790	$55,553

Governance	Result	Group median
Elected members (council only)	11	9
Voter turnout in 2025 (%)	55.2%	53.8%
Population/elected members for 2025	1,177	1,481
Mayor/chair remuneration ($)	$128,000	$132,000

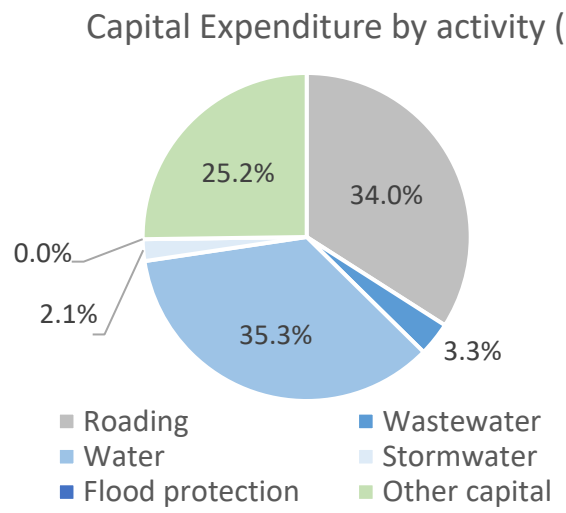
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	110	95
Personnel costs for 2025 ($000)	$10,434	$8,921

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	91.0%	97.0%
Revenue/operating expenditure for 2024 (%)	91.0%	96.1%
Revenue/operating expenditure for 2025 (%)	94.0%	98.0%

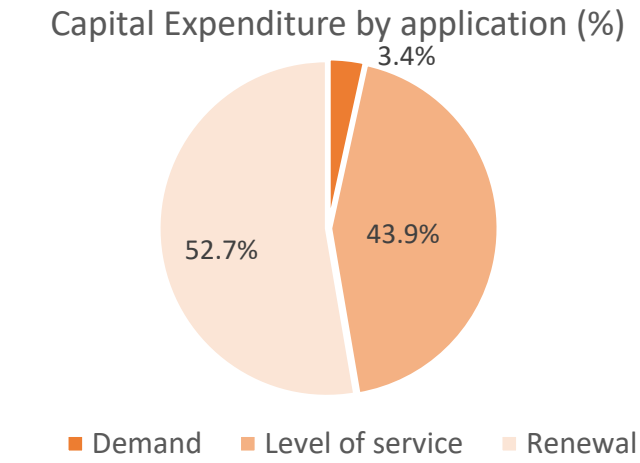
Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	95.9	93.8
	Result	**Group median**
Building consent processing for 2025 (median days)	7.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$9,162	$19,552
Actual/planned capital expenditure for 2025 (%)	68.6%	77.1%
Forecast capital expenditure for 2027 ($000)	$15,521	$21,898
Forecast change for 2026 to 2027 (%)	-8.6%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$3,119	$5,418
Wastewater	$305	$1,234
Water	$3,232	$2,408
Stormwater	$196	$196
Flood protection	$0	$0
Other capital	$2,310	$4,948
TOTAL	$9,162	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$315	$754
Level of service	$4,019	$5,623
Renewals	$4,828	$9,478



Grey District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	14,600	13,200
Population change from 2024 to 2025 (%)	0.7%	0.4%
Land area (km^2)	3,474.4	3,504.6
Population density (people/km^2)	4.2	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$24,584	$27,939
Rates change from 2024 to 2025 (%)	16.7%	12.5%
Forecast change for 2026 to 2027 (%)	8.7%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	76.4%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	5.9%	8.3%
Debt headroom for 2025 (%)	98.6%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$49,076	$55,553

Governance	Result	Group median
Elected members (council only)	8	9
Voter turnout in 2025 (%)	49.2%	53.8%
Population/elected members for 2025	1,825	1,481
Mayor/chair remuneration ($)	$133,000	$132,000

Personnel	Result	Group median
Staff numbers for 2025 (FTE)	95	95
Personnel costs for 2025 ($000)	$8,921	$8,921

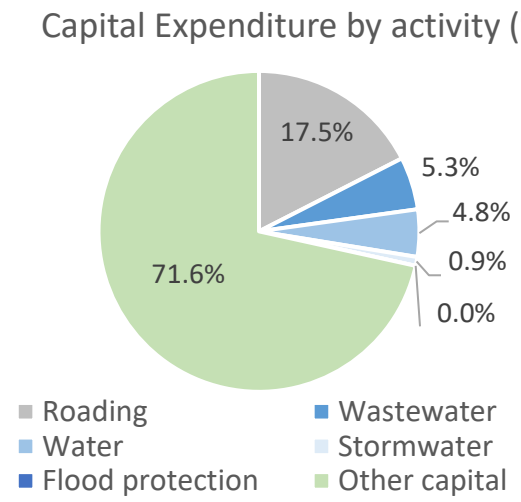
Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	89.0%	97.0%
Revenue/operating expenditure for 2024 (%)	81.0%	96.1%
Revenue/operating expenditure for 2025 (%)	88.0%	98.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	84.4	90.8

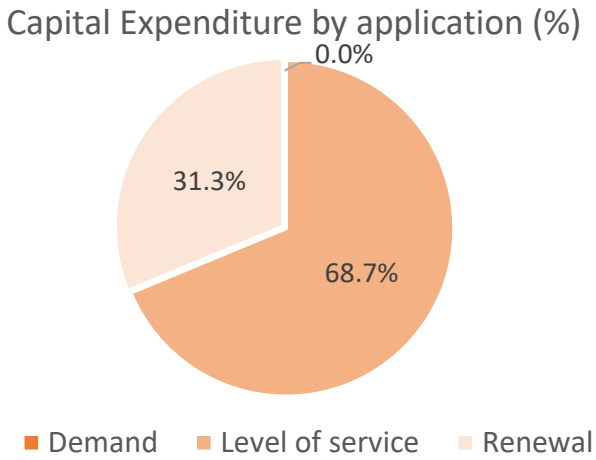
	Result	Group median
Building consent processing for 2025 (median days)	6.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$19,552	$19,552
Actual/planned capital expenditure for 2025 (%)	106.6%	77.1%
Forecast capital expenditure for 2027 ($000)	$32,278	$21,898
Forecast change for 2026 to 2027 (%)	45.0%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$3,418	$5,418
Wastewater	$1,039	$1,234
Water	$931	$2,408
Stormwater	$174	$196
Flood protection	$0	$0
Other capital	$13,990	$4,948
TOTAL	$19,552	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$0	$754
Level of service	$13,441	$5,623
Renewals	$6,111	$9,478



Hauraki District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	22,100	13,200
Population change from 2024 to 2025 (%)	0.5%	0.4%
Land area (km^2)	1,270.2	3,504.6
Population density (people/km^2)	17.4	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$52,024	$27,939
Rates change from 2024 to 2025 (%)	27.4%	12.5%
Forecast change for 2026 to 2027 (%)	12.9%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	AA- (Fitch)	N/A
Net debt/total revenue (%)	155.4%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	18.8%	8.3%
Debt headroom for 2025 (%)	129.6%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$76,750	$55,553

Governance	Result	Group median
Elected members (council only)	13	9
Voter turnout in 2025 (%)	41.9%	53.8%
Population/elected members for 2025	1,700	1,481
Mayor/chair remuneration ($)	$149,000	$132,000

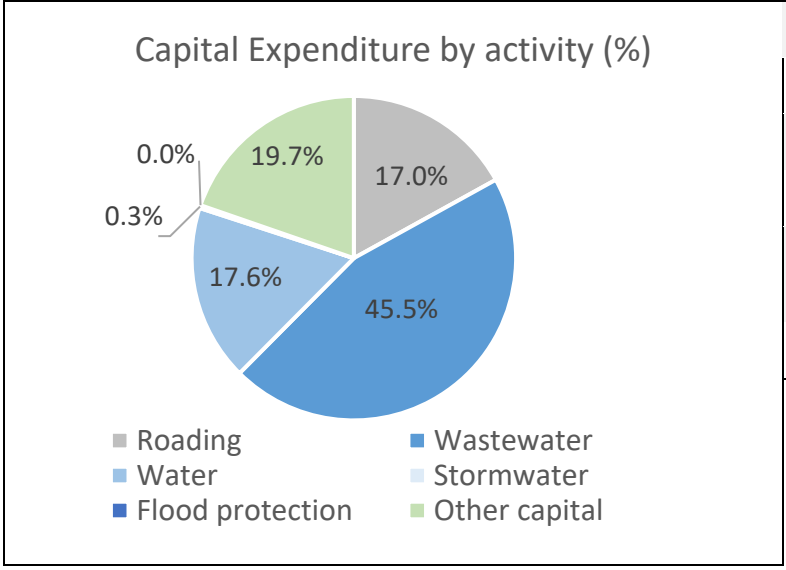
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	216	95
Personnel costs for 2025 ($000)	$22,111	$8,921

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	82.0%	97.0%
Revenue/operating expenditure for 2024 (%)	75.0%	96.1%
Revenue/operating expenditure for 2025 (%)	92.0%	98.0%

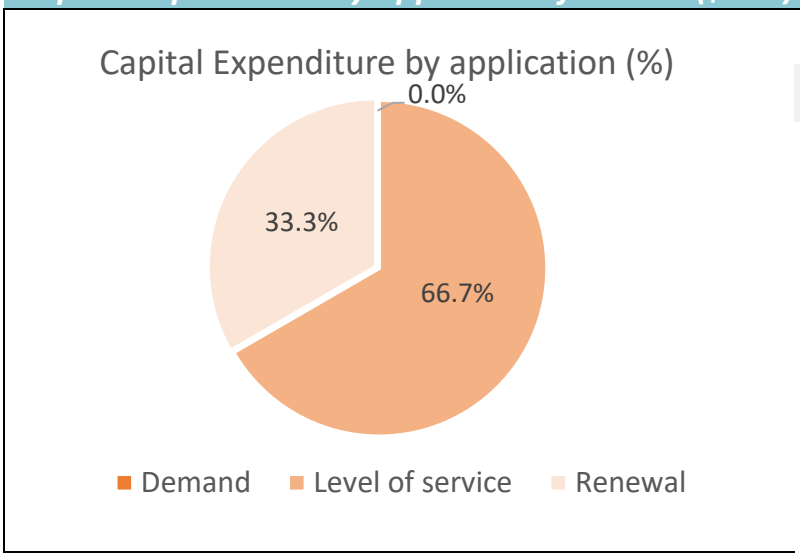
Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	88.6	90.8
	Result	**Group median**
Building consent processing for 2025 (median days)	6.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$43,160	$19,552
Actual/planned capital expenditure for 2025 (%)	63.9%	77.1%
Forecast capital expenditure for 2027 ($000)	$29,442	$21,898
Forecast change for 2026 to 2027 (%)	-49.4%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$7,323	$5,418
Wastewater	$19,631	$1,234
Water	$7,576	$2,408
Stormwater	$127	$196
Flood protection	$0	$0
Other capital	$8,503	$4,948
TOTAL	$43,160	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$0	$754
Level of service	$28,768	$5,623
Renewals	$14,392	$9,478



Hurunui District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	14,350	13,200
Population change from 2024 to 2025 (%)	1.1%	0.4%
Land area (km^2)	8,641.0	3,504.6
Population density (people/km^2)	1.7	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$31,646	$27,939
Rates change from 2024 to 2025 (%)	12.8%	12.5%
Forecast change for 2026 to 2027 (%)	7.2%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	124.9%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	20.5%	8.3%
Debt headroom for 2025 (%)	50.1%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$72,581	$55,553

Governance	Result	Group median
Elected members (council only)	10	9
Voter turnout in 2025 (%)	42.7%	53.8%
Population/elected members for 2025	1,435	1,481
Mayor/chair remuneration ($)	$129,000	$132,000

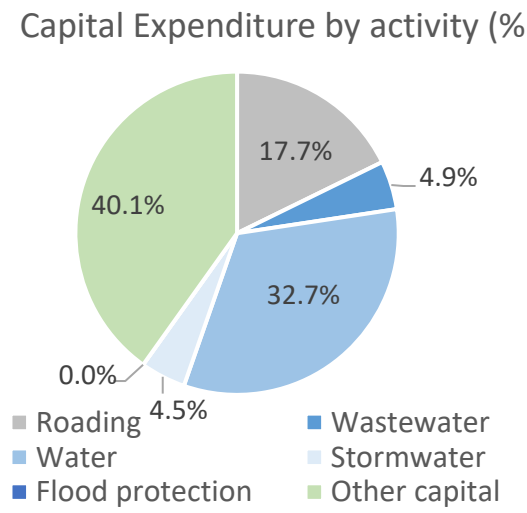
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	229	95
Personnel costs for 2025 ($000)	$20,322	$8,921

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	89.0%	97.0%
Revenue/operating expenditure for 2024 (%)	90.0%	96.1%
Revenue/operating expenditure for 2025 (%)	89.0%	98.0%

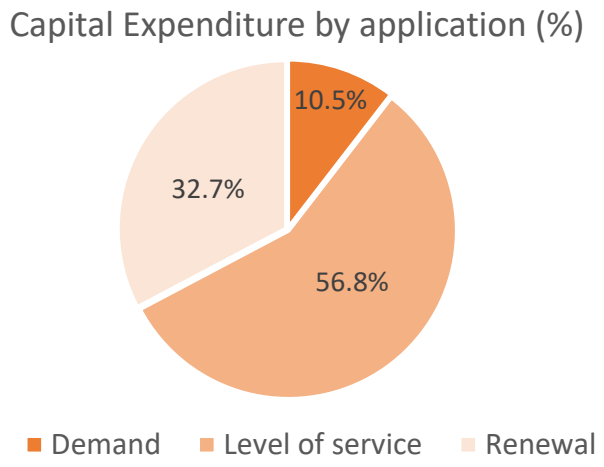
Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	95.7	93.8
	Result	**Group median**
Building consent processing for 2025 (median days)	10.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$28,951	$19,552
Actual/planned capital expenditure for 2025 (%)	78.9%	77.1%
Forecast capital expenditure for 2027 ($000)	$17,645	$21,898
Forecast change for 2026 to 2027 (%)	-51.9%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$5,137	$5,418
Wastewater	$1,409	$1,234
Water	$9,475	$2,408
Stormwater	$1,313	$196
Flood protection	$0	$0
Other capital	$11,617	$4,948
TOTAL	$28,951	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$3,028	$754
Level of service	$16,445	$5,623
Renewals	$9,478	$9,478



Kaikōura District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	4,340	13,200
Population change from 2024 to 2025 (%)	-0.2%	0.4%
Land area (km^2)	393.8	3,504.6
Population density (people/km^2)	11.0	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$10,727	$27,939
Rates change from 2024 to 2025 (%)	12.9%	12.5%
Forecast change for 2026 to 2027 (%)	5.3%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	16.1%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	-6.4%	8.3%
Debt headroom for 2025 (%)	158.9%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$24,030	$55,553

Governance	Result	Group median
Elected members (council only)	7	9
Voter turnout in 2025 (%)	61.4%	53.8%
Population/elected members for 2025	620	1,481
Mayor/chair remuneration ($)	$98,000	$132,000

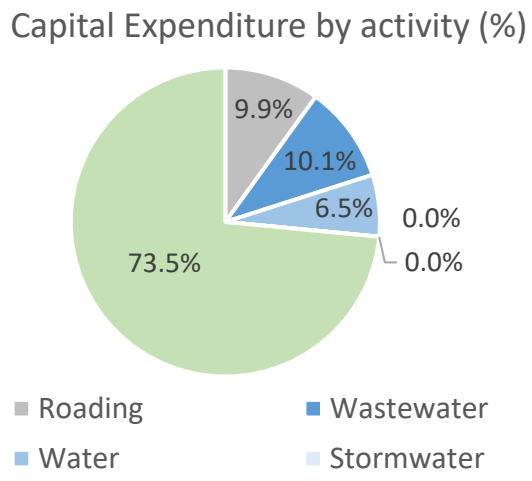
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	37	95
Personnel costs for 2025 ($000)	$3,800	$8,921

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	113.0%	97.0%
Revenue/operating expenditure for 2024 (%)	113.0%	96.1%
Revenue/operating expenditure for 2025 (%)	94.0%	98.0%

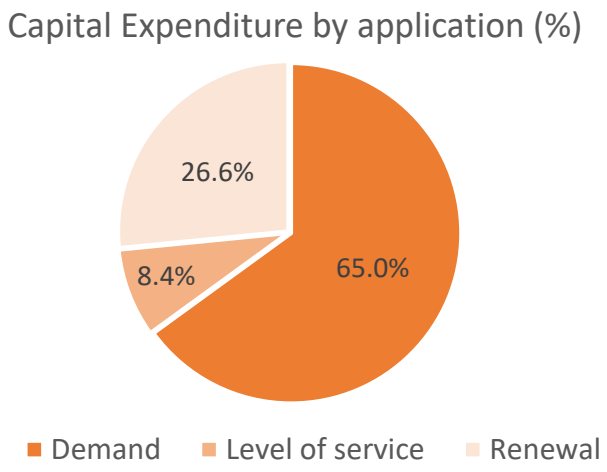
Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	96.5	90.8
	Result	**Group median**
Building consent processing for 2025 (median days)	5.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$6,735	$19,552
Actual/planned capital expenditure for 2025 (%)	39.9%	77.1%
Forecast capital expenditure for 2027 ($000)	$12,971	$21,898
Forecast change for 2026 to 2027 (%)	-35.9%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$670	$5,418
Wastewater	$681	$1,234
Water	$435	$2,408
Stormwater	$1	$196
Flood protection	0	0
Other capital	$4,948	$4,948
TOTAL	$6,735	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$4,378	$754
Level of service	$568	$5,623
Renewals	$1,789	$9,478



Kaipara District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	26,800	13,200
Population change from 2024 to 2025 (%)	0.8%	0.4%
Land area (km^2)	2,048.7	3,504.6
Population density (people/km^2)	13.1	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$46,537	$27,939
Rates change from 2024 to 2025 (%)	11.9%	12.5%
Forecast change for 2026 to 2027 (%)	4.9%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	23.1%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	-2.1%	8.3%
Debt headroom for 2025 (%)	151.9%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$71,305	$55,553

Governance	Result	Group median
Elected members (council only)	8	9
Voter turnout in 2025 (%)	58.4%	53.8%
Population/elected members for 2025	3,350	1,481
Mayor/chair remuneration ($)	$150,000	$132,000

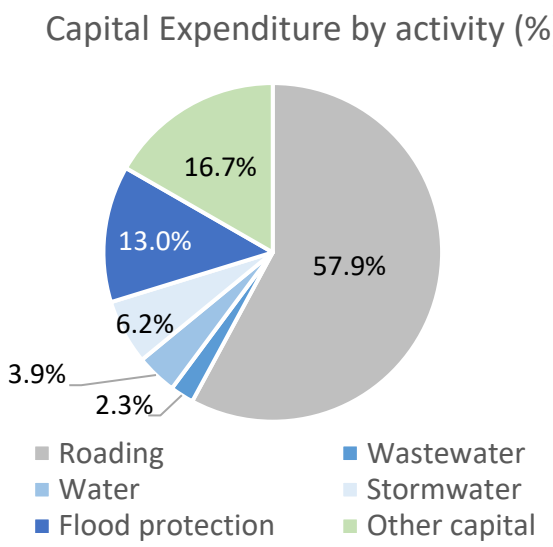
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	161	95
Personnel costs for 2025 ($000)	$15,694	$8,921

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	121.0%	97.0%
Revenue/operating expenditure for 2024 (%)	116.0%	96.1%
Revenue/operating expenditure for 2025 (%)	126.0%	98.0%

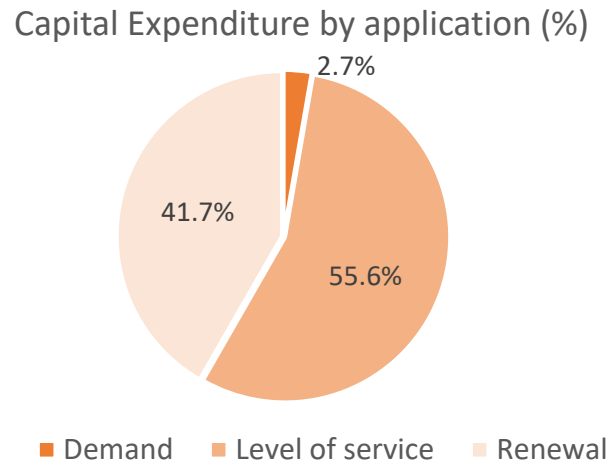
Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	94.0	93.8
	Result	**Group median**
Building consent processing for 2025 (median days)	1.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$39,253	$19,552
Actual/planned capital expenditure for 2025 (%)	84.5%	77.1%
Forecast capital expenditure for 2027 ($000)	$53,532	$21,898
Forecast change for 2026 to 2027 (%)	6.0%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$22,723	$5,418
Wastewater	$891	$1,234
Water	$1,532	$2,408
Stormwater	$2,430	$196
Flood protection	$5,122	$0
Other capital	$6,555	$4,948
TOTAL	$39,253	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$1,071	$754
Level of service	$21,810	$5,623
Renewals	$16,372	$9,478



Kawerau District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	7,680	13,200
Population change from 2024 to 2025 (%)	0.1%	0.4%
Land area (km^2)	731.5	3,504.6
Population density (people/km^2)	10.5	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$14,256	$27,939
Rates change from 2024 to 2025 (%)	11.8%	12.5%
Forecast change for 2026 to 2027 (%)	5.8%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	18.7%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	12.4%	8.3%
Debt headroom for 2025 (%)	156.4%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$20,370	$55,553

Governance	Result	Group median
Elected members (council only)	8	9
Voter turnout in 2025 (%)	45.3%	53.8%
Population/elected members for 2025	960	1,481
Mayor/chair remuneration ($)	$122,000	$132,000

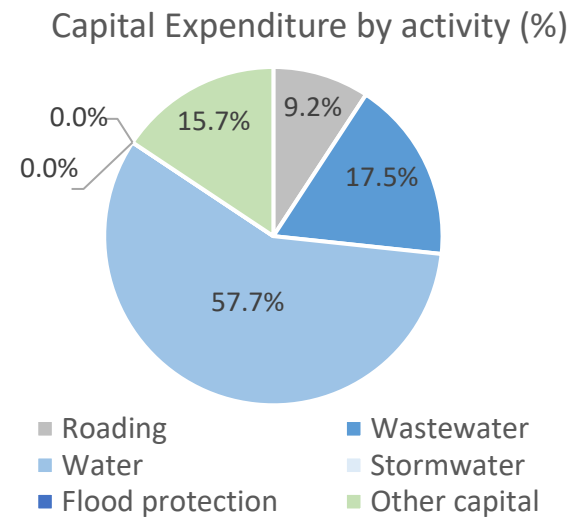
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	78	95
Personnel costs for 2025 ($000)	$7,248	$8,921

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	92.0%	97.0%
Revenue/operating expenditure for 2024 (%)	94.0%	96.1%
Revenue/operating expenditure for 2025 (%)	91.0%	98.0%

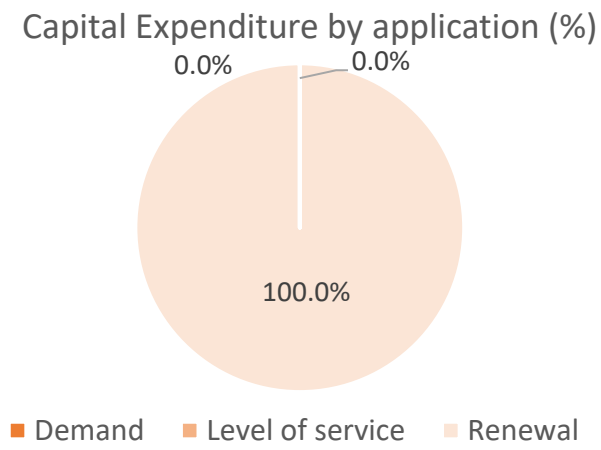
Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	93.8	92.5
	Result	Group median
Building consent processing for 2025 (median days)	2.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$5,791	$19,552
Actual/planned capital expenditure for 2025 (%)	102.6%	77.1%
Forecast capital expenditure for 2027 ($000)	$7,949	$21,898
Forecast change for 2026 to 2027 (%)	24.3%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$534	$5,418
Wastewater	$1,011	$1,234
Water	$3,340	$2,408
Stormwater	$0	$196
Flood protection	$0	$0
Other capital	$906	$4,948
TOTAL	$5,791	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$0	$754
Level of service	$0	$5,623
Renewals	$5,791	$9,478



Mackenzie District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	5,520	13,200
Population change from 2024 to 2025 (%)	1.3%	0.4%
Land area (km^2)	7,138.7	3,504.6
Population density (people/km^2)	0.8	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$8,314	$27,939
Rates change from 2024 to 2025 (%)	14.7%	12.5%
Forecast change for 2026 to 2027 (%)	8.1%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	69.6%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	18.5%	8.3%
Debt headroom for 2025 (%)	105.4%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$36,146	$55,553

Governance	Result	Group median
Elected members (council only)	7	9
Voter turnout in 2025 (%)	61.3%	53.8%
Population/elected members for 2025	789	1,481
Mayor/chair remuneration ($)	$106,000	$132,000

Personnel	Result	Group median
Staff numbers for 2025 (FTE)	58	95
Personnel costs for 2025 ($000)	$6,559	$8,921

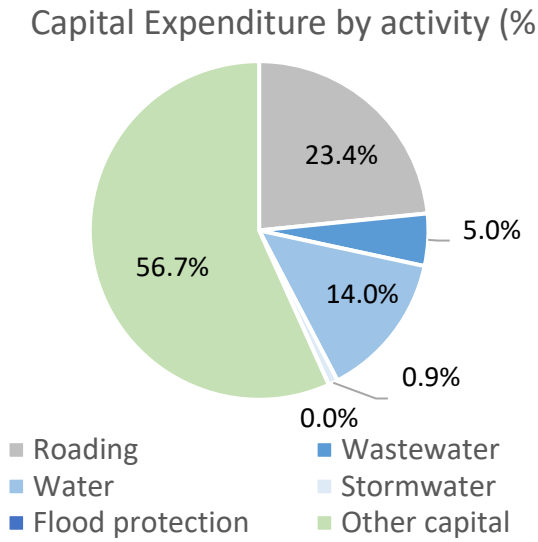
Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	78.0%	97.0%
Revenue/operating expenditure for 2024 (%)	81.7%	96.1%
Revenue/operating expenditure for 2025 (%)	85.5%	98.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	96.3	93.8

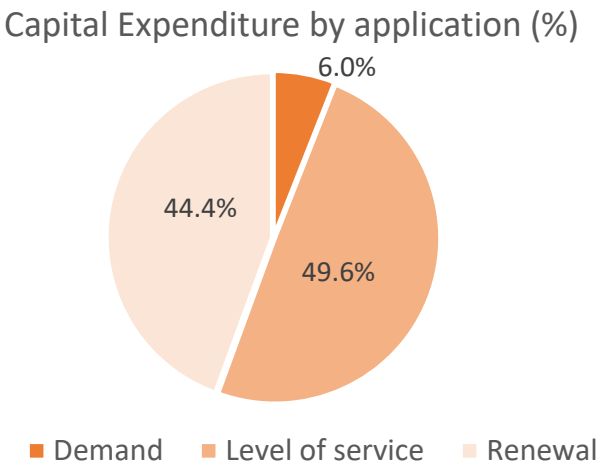
	Result	Group median
Building consent processing for 2025 (median days)	3.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$7,738	$19,552
Actual/planned capital expenditure for 2025 (%)	150.0%	77.1%
Forecast capital expenditure for 2027 ($000)	$8,313	$21,898
Forecast change for 2026 to 2027 (%)	11.8%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$1,810	$5,418
Wastewater	$386	$1,234
Water	$1,080	$2,408
Stormwater	$71	$196
Flood protection	$0	$0
Other capital	$4,391	$4,948
TOTAL	$7,738	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$462	$754
Level of service	$3,839	$5,623
Renewals	$3,437	$9,478



Masterton District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	28,900	13,200
Population change from 2024 to 2025 (%)	0.7%	0.4%
Land area (km^2)	2,300.2	3,504.6
Population density (people/km^2)	12.6	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$45,499	$27,939
Rates change from 2024 to 2025 (%)	11.6%	12.5%
Forecast change for 2026 to 2027 (%)	5.0%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	50.7%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	10.3%	8.3%
Debt headroom for 2025 (%)	124.3%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$79,947	$55,553

Governance	Result	Group median
Elected members (council only)	8	9
Voter turnout in 2025 (%)	47.6%	53.8%
Population/elected members for 2025	3,613	1,481
Mayor/chair remuneration ($)	$149,000	$132,000

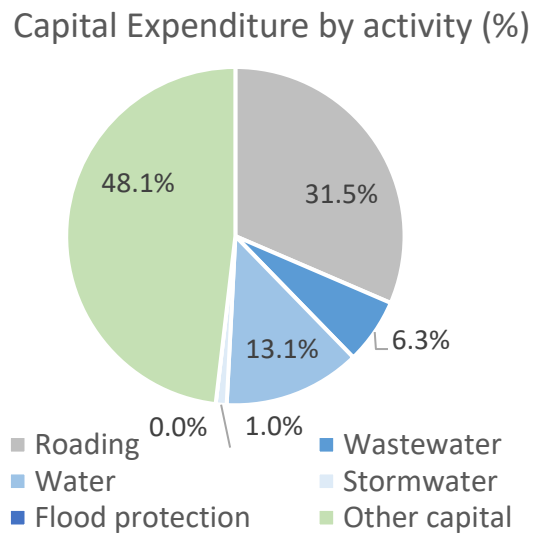
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	126	95
Personnel costs for 2025 ($000)	$15,508	$8,921

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	101.0%	97.0%
Revenue/operating expenditure for 2024 (%)	104.0%	96.1%
Revenue/operating expenditure for 2025 (%)	104.0%	98.0%

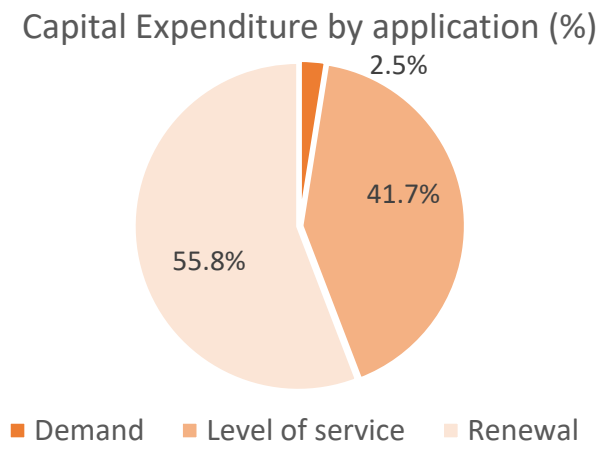
Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	93.6	90.8
	Result	**Group median**
Building consent processing for 2025 (median days)	5.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$40,144	$19,552
Actual/planned capital expenditure for 2025 (%)	83.8%	77.1%
Forecast capital expenditure for 2027 ($000)	$52,353	$21,898
Forecast change for 2026 to 2027 (%)	-5.2%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$12,632	$5,418
Wastewater	$2,512	$1,234
Water	$5,259	$2,408
Stormwater	$417	$196
Flood protection	$0	$0
Other capital	$19,324	$4,948
TOTAL	$40,144	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$1,011	$754
Level of service	$16,722	$5,623
Renewals	$22,411	$9,478



Ōpōtiki District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	10,300	13,200
Population change from 2024 to 2025 (%)	0.0%	0.4%
Land area (km^2)	3,089.8	3,504.6
Population density (people/km^2)	3.3	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$16,695	$27,939
Rates change from 2024 to 2025 (%)	11.6%	12.5%
Forecast change for 2026 to 2027 (%)	7.9%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	33.7%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	-5.3%	8.3%
Debt headroom for 2025 (%)	141.3%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$27,501	$55,553

Governance	Result	Group median
Elected members (council only)	7	9
Voter turnout in 2025 (%)	46.8%	53.8%
Population/elected members for 2025	1,471	1,481
Mayor/chair remuneration ($)	$129,000	$132,000

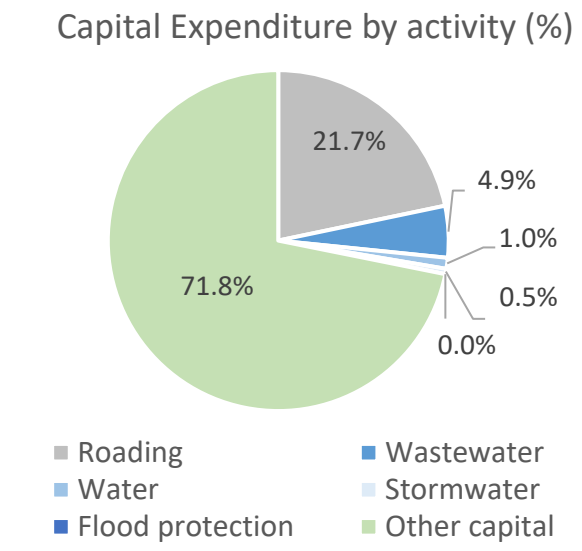
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	84	95
Personnel costs for 2025 ($000)	$7,108	$8,921

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	123.0%	97.0%
Revenue/operating expenditure for 2024 (%)	96.0%	96.1%
Revenue/operating expenditure for 2025 (%)	122.0%	98.0%

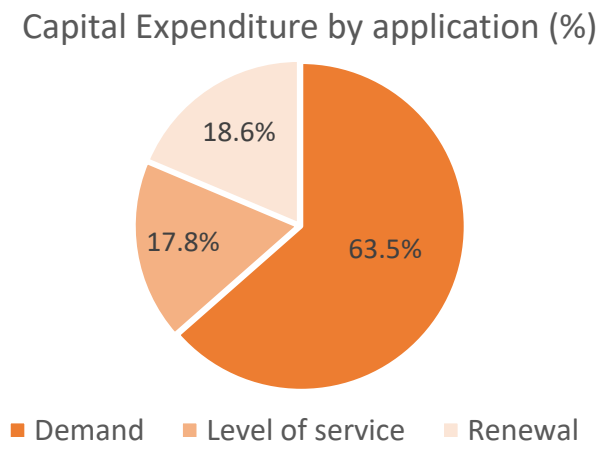
Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	93.0	90.8
	Result	**Group median**
Building consent processing for 2025 (median days)	10.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$12,109	$19,552
Actual/planned capital expenditure for 2025 (%)	105.5%	77.1%
Forecast capital expenditure for 2027 ($000)	$12,766	$21,898
Forecast change for 2026 to 2027 (%)	45.2%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$2,630	$5,418
Wastewater	$593	$1,234
Water	$126	$2,408
Stormwater	$61	$196
Flood protection	$0	$0
Other capital	$8,699	$4,948
TOTAL	$12,109	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$7,692	$754
Level of service	$2,160	$5,623
Renewals	$2,257	$9,478



Ōtorohanga District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	10,700	13,200
Population change from 2024 to 2025 (%)	0.0%	0.4%
Land area (km^2)	1,999.1	3,504.6
Population density (people/km^2)	5.4	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$15,041	$27,939
Rates change from 2024 to 2025 (%)	9.9%	12.5%
Forecast change for 2026 to 2027 (%)	7.2%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	40.7%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	13.1%	8.3%
Debt headroom for 2025 (%)	134.3%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$28,324	$55,553

Governance	Result	Group median
Elected members (council only)	9	9
Voter turnout in 2025 (%)	52.6%	53.8%
Population/elected members for 2025	1,189	1,481
Mayor/chair remuneration ($)	$123,000	$132,000

Personnel	Result	Group median
Staff numbers for 2025 (FTE)	57	95
Personnel costs for 2025 ($000)	$6,618	$8,921

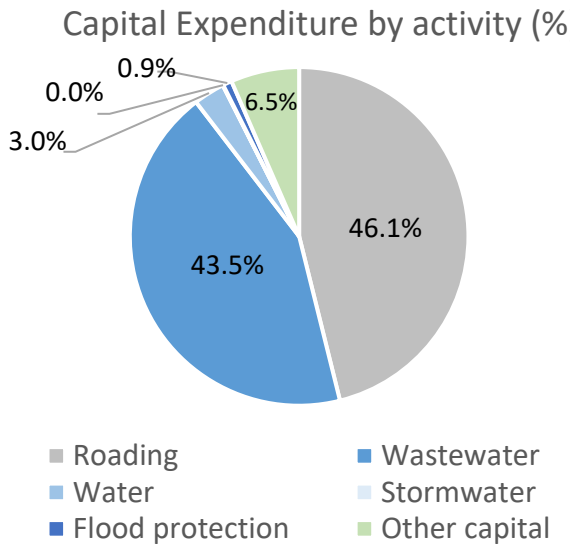
Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	96.0%	97.0%
Revenue/operating expenditure for 2024 (%)	92.0%	96.1%
Revenue/operating expenditure for 2025 (%)	96.0%	98.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	89.5	93.8

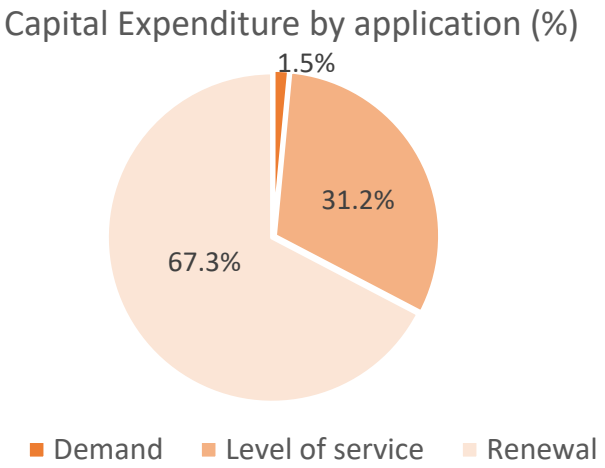
	Result	Group median
Building consent processing for 2025 (median days)	9.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$12,392	$19,552
Actual/planned capital expenditure for 2025 (%)	109.1%	77.1%
Forecast capital expenditure for 2027 ($000)	$8,455	$21,898
Forecast change for 2026 to 2027 (%)	-23.0%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$5,715	$5,418
Wastewater	$5,386	$1,234
Water	$368	$2,408
Stormwater	$6	$196
Flood protection	$106	$0
Other capital	$811	$4,948
TOTAL	$12,392	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$186	$754
Level of service	$3,862	$5,623
Renewals	$8,344	$9,478



Rangitikei District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	16,000	13,200
Population change from 2024 to 2025 (%)	-0.3%	0.4%
Land area (km^2)	4,483.9	3,504.6
Population density (people/km^2)	3.6	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$33,724	$27,939
Rates change from 2024 to 2025 (%)	11.1%	12.5%
Forecast change for 2026 to 2027 (%)	6.4%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	83.4%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	18.5%	8.3%
Debt headroom for 2025 (%)	91.6%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$58,755	$55,553

Governance	Result	Group median
Elected members (council only)	11	9
Voter turnout in 2025 (%)	50.1%	53.8%
Population/elected members for 2025	1,455	1,481
Mayor/chair remuneration ($)	$138,000	$132,000

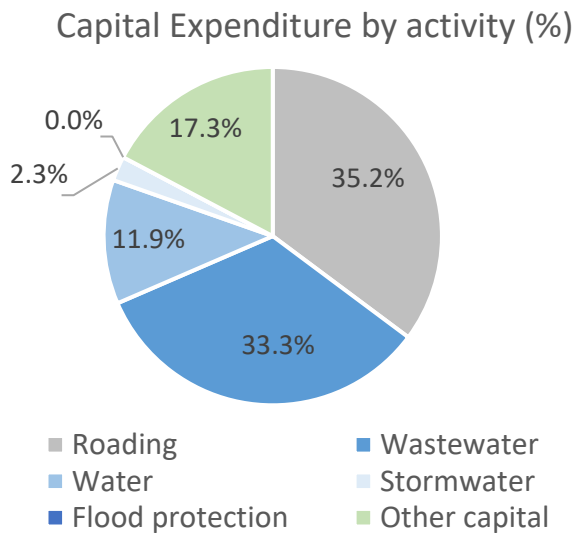
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	114	95
Personnel costs for 2025 ($000)	$11,538	$8,921

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	85.0%	97.0%
Revenue/operating expenditure for 2024 (%)	89.0%	96.1%
Revenue/operating expenditure for 2025 (%)	84.0%	98.0%

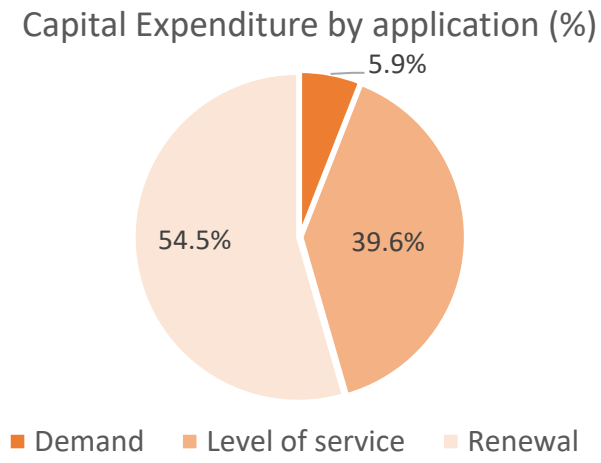
Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	92.3	93.8
	Result	**Group median**
Building consent processing for 2025 (median days)	6.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$20,272	$19,552
Actual/planned capital expenditure for 2025 (%)	55.2%	77.1%
Forecast capital expenditure for 2027 ($000)	$52,360	$21,898
Forecast change for 2026 to 2027 (%)	32.4%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$7,136	$5,418
Wastewater	$6,751	$1,234
Water	$2,408	$2,408
Stormwater	$475	$196
Flood protection	$0	$0
Other capital	$3,502	$4,948
TOTAL	$20,272	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$1,205	$754
Level of service	$8,025	$5,623
Renewals	$11,042	$9,478



Ruapehu District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	13,450	13,200
Population change from 2024 to 2025 (%)	-0.4%	0.4%
Land area (km^2)	6,734.4	3,504.6
Population density (people/km^2)	2.0	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$31,744	$27,939
Rates change from 2024 to 2025 (%)	10.2%	12.5%
Forecast change for 2026 to 2027 (%)	8.7%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	111.8%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	7.5%	8.3%
Debt headroom for 2025 (%)	63.2%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$55,553	$55,553

Governance	Result	Group median
Elected members (council only)	9	9
Voter turnout in 2025 (%)	51.6%	53.8%
Population/elected members for 2025	1,494	1,481
Mayor/chair remuneration ($)	$137,000	$132,000

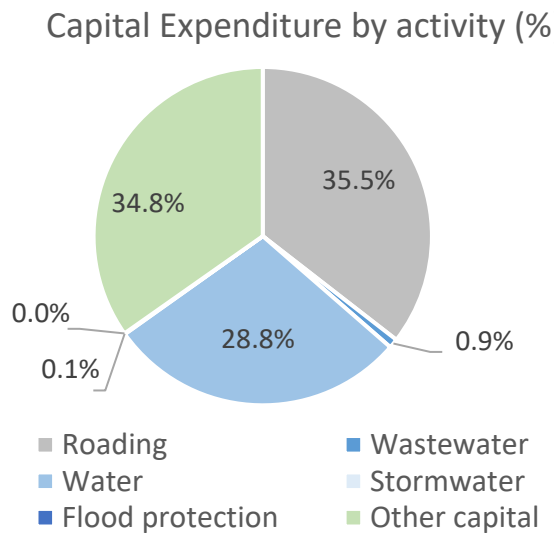
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	93	95
Personnel costs for 2025 ($000)	$7,641	$8,921

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	101.0%	97.0%
Revenue/operating expenditure for 2024 (%)	97.8%	96.1%
Revenue/operating expenditure for 2025 (%)	96.4%	98.0%

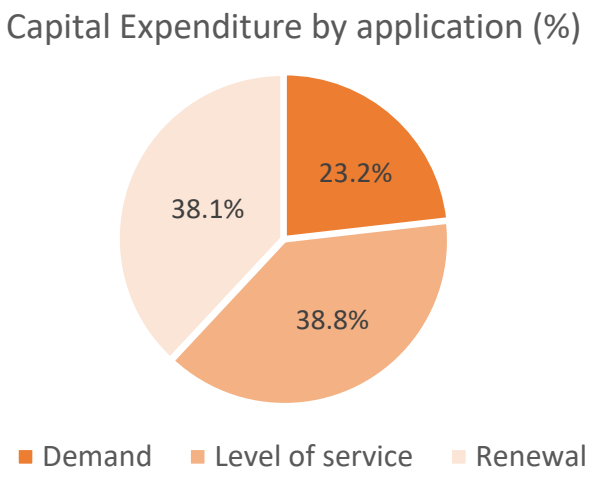
Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	87.9	93.8
	Result	Group median
Building consent processing for 2025 (median days)	4.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$15,261	$19,552
Actual/planned capital expenditure for 2025 (%)	88.2%	77.1%
Forecast capital expenditure for 2027 ($000)	$13,718	$21,898
Forecast change for 2026 to 2027 (%)	-4.4%	-10.1%

Capital expenditure by activity for 2025 ($000)	Results	Group median
Roading	$5,418	$5,418
Wastewater	$137	$1,234
Water	$4,390	$2,408
Stormwater	$12	$196
Flood protection	$0	$0
Other capital	$5,304	$4,948
TOTAL	$15,261	N/A



Capital expenditure by application for 2025 ($000)	Results	Group median
Demand	$3,539	$754
Level of service	$5,914	$5,623
Renewals	$5,808	$9,478



South Taranaki District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	29,800	13,200
Population change from 2024 to 2025 (%)	0.0%	0.4%
Land area (km^2)	3,575.1	3,504.6
Population density (people/km^2)	8.3	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$43,702	$27,939
Rates change from 2024 to 2025 (%)	12.2%	12.5%
Forecast change for 2026 to 2027 (%)	5.2%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	AA- (S&P)	N/A
Net debt/total revenue (%)	10.8%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	12.9%	8.3%
Debt headroom for 2025 (%)	274.2%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$98,633	$55,553

Governance	Result	Group median
Elected members (council only)	13	9
Voter turnout in 2025 (%)	45.8%	53.8%
Population/elected members for 2025	2,292	1,481
Mayor/chair remuneration ($)	$156,000	$132,000

Personnel	Result	Group median
Staff numbers for 2025 (FTE)	224	95
Personnel costs for 2025 ($000)	$20,670	$8,921

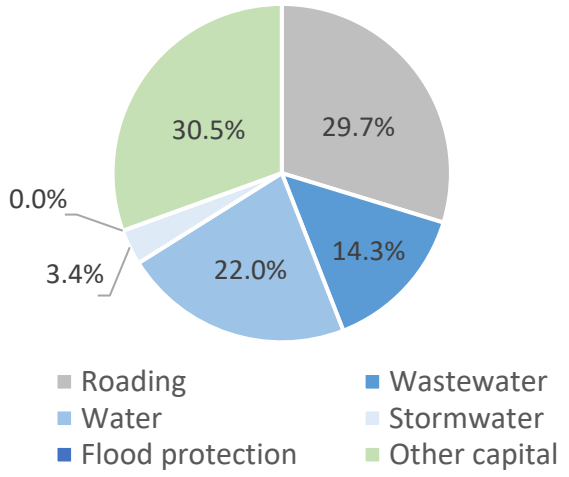
Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	93.8%	97.0%
Revenue/operating expenditure for 2024 (%)	96.2%	96.1%
Revenue/operating expenditure for 2025 (%)	97.9%	98.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	94.8	93.8

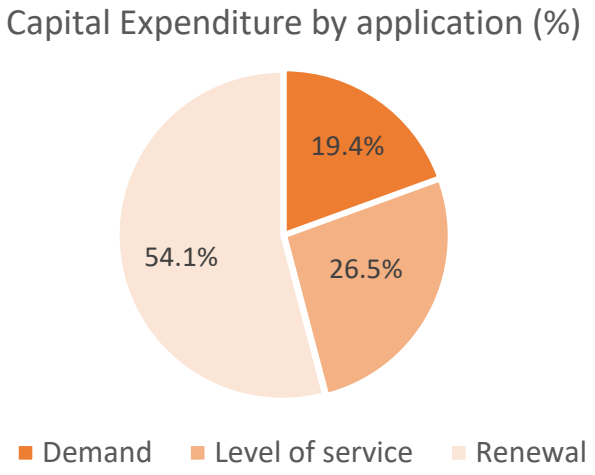
	Result	Group median
Building consent processing for 2025 (median days)	12.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$37,431	$19,552
Actual/planned capital expenditure for 2025 (%)	75.4%	77.1%
Forecast capital expenditure for 2027 ($000)	$41,781	$21,898
Forecast change for 2026 to 2027 (%)	-46.7%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$11,125	$5,418
Wastewater	$5,371	$1,234
Water	$8,237	$2,408
Stormwater	$1,271	$196
Flood protection	$0	$0
Other capital	$11,427	$4,948
TOTAL	$37,431	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$7,280	$754
Level of service	$9,902	$5,623
Renewals	$20,249	$9,478



South Waikato District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	26,000	13,200
Population change from 2024 to 2025 (%)	0.4%	0.4%
Land area (km^2)	1,818.9	3,504.6
Population density (people/km^2)	14.3	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$43,834	$27,939
Rates change from 2024 to 2025 (%)	9.3%	12.5%
Forecast change for 2026 to 2027 (%)	-23.4%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	54.3%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	19.8%	8.3%
Debt headroom for 2025 (%)	120.7%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$64,591	$55,553

Governance	Result	Group median
Elected members (council only)	10	9
Voter turnout in 2025 (%)	46.1%	53.8%
Population/elected members for 2025	2,600	1,481
Mayor/chair remuneration ($)	$152,000	$132,000

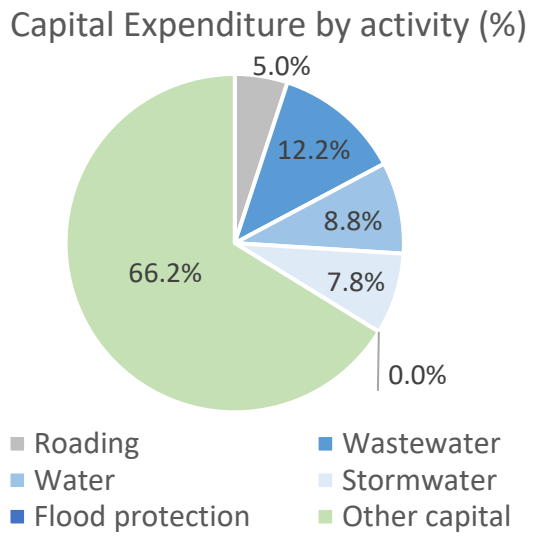
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	156	95
Personnel costs for 2025 ($000)	$16,384	$8,921

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	87.0%	97.0%
Revenue/operating expenditure for 2024 (%)	96.0%	96.1%
Revenue/operating expenditure for 2025 (%)	93.0%	98.0%

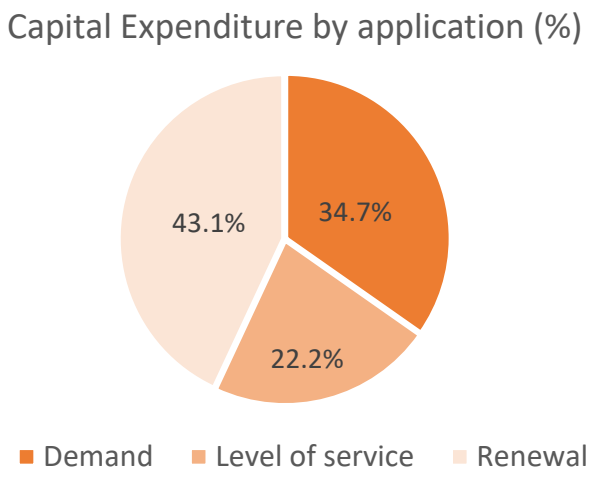
Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	87.8	90.8
	Result	**Group median**
Building consent processing for 2025 (median days)	6.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$25,314	$19,552
Actual/planned capital expenditure for 2025 (%)	66.1%	77.1%
Forecast capital expenditure for 2027 ($000)	$14,793	$21,898
Forecast change for 2026 to 2027 (%)	-63.3%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$1,278	$5,418
Wastewater	$3,082	$1,234
Water	$2,220	$2,408
Stormwater	$1,971	$196
Flood protection	$0	$0
Other capital	$16,763	$4,948
TOTAL	$25,314	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$8,792	$754
Level of service	$5,623	$5,623
Renewals	$10,899	$9,478



South Wairarapa District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	12,200	13,200
Population change from 2024 to 2025 (%)	0.4%	0.4%
Land area (km^2)	2,387.7	3,504.6
Population density (people/km^2)	5.1	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$28,751	$27,939
Rates change from 2024 to 2025 (%)	11.6%	12.5%
Forecast change for 2026 to 2027 (%)	5.4%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	48.4%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	3.6%	8.3%
Debt headroom for 2025 (%)	126.6%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$42,165	$55,553

Governance	Result	Group median
Elected members (council only)	10	9
Voter turnout in 2025 (%)	60.2%	53.8%
Population/elected members for 2025	1,220	1,481
Mayor/chair remuneration ($)	$121,000	$132,000

Personnel	Result	Group median
Staff numbers for 2025 (FTE)	74	95
Personnel costs for 2025 ($000)	$7,955	$8,921

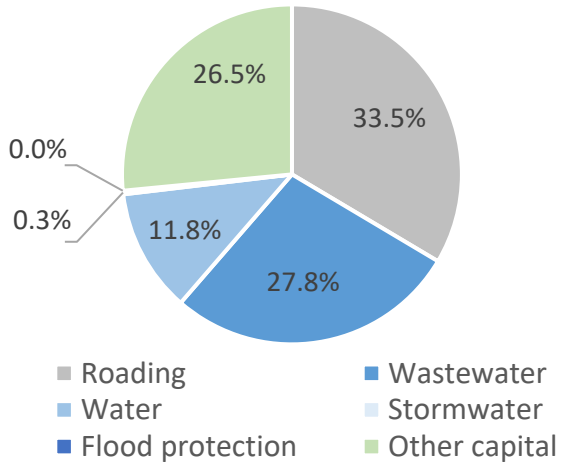
Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	96.0%	97.0%
Revenue/operating expenditure for 2024 (%)	108.0%	96.1%
Revenue/operating expenditure for 2025 (%)	99.0%	98.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	94.6	93.8

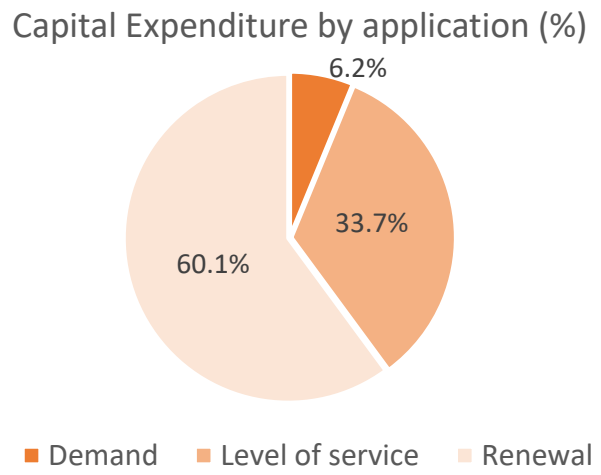
	Result	Group median
Building consent processing for 2025 (median days)	8.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$12,134	$19,552
Actual/planned capital expenditure for 2025 (%)	41.6%	77.1%
Forecast capital expenditure for 2027 ($000)	$37,789	$21,898
Forecast change for 2026 to 2027 (%)	36.2%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$4,070	$5,418
Wastewater	$3,376	$1,234
Water	$1,427	$2,408
Stormwater	$41	$196
Flood protection	$0	$0
Other capital	$3,220	$4,948
TOTAL	$12,134	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$754	$754
Level of service	$4,088	$5,623
Renewals	$7,292	$9,478



Stratford District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	10,500	13,200
Population change from 2024 to 2025 (%)	0.5%	0.4%
Land area (km^2)	2,163.4	3,504.6
Population density (people/km^2)	4.9	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$18,240	$27,939
Rates change from 2024 to 2025 (%)	15.8%	12.5%
Forecast change for 2026 to 2027 (%)	11.1%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	96.5%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	-14.8%	8.3%
Debt headroom for 2025 (%)	78.5%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$28,198	$55,553

Governance	Result	Group median
Elected members (council only)	11	9
Voter turnout in 2025 (%)	53.7%	53.8%
Population/elected members for 2025	955	1,481
Mayor/chair remuneration ($)	$122,000	$132,000

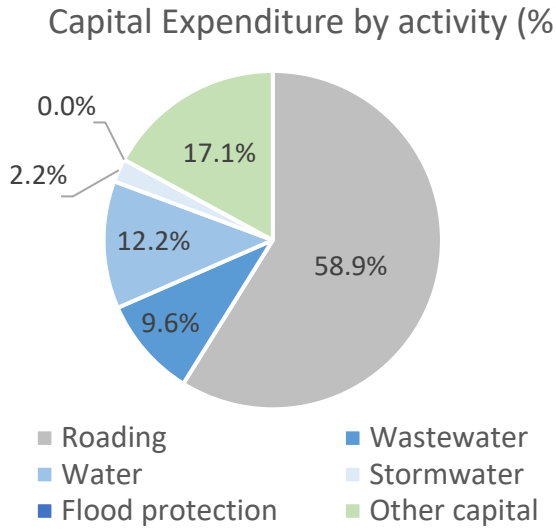
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	99	95
Personnel costs for 2025 ($000)	$6,491	$8,921

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	113.0%	97.0%
Revenue/operating expenditure for 2024 (%)	99.0%	96.1%
Revenue/operating expenditure for 2025 (%)	102.0%	98.0%

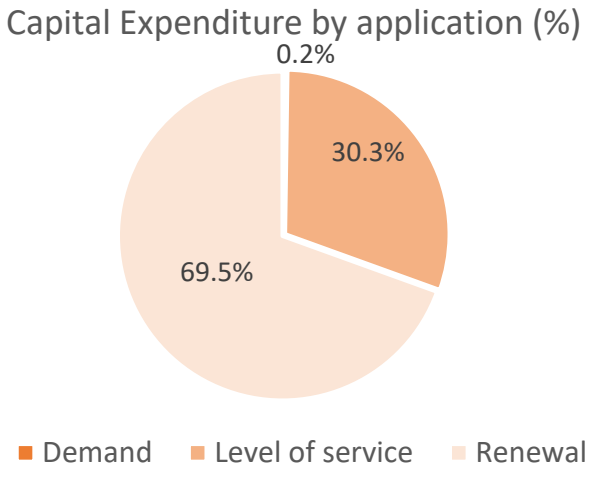
Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	90.7	93.8
	Result	**Group median**
Building consent processing for 2025 (median days)	4.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$9,015	$19,552
Actual/planned capital expenditure for 2025 (%)	48.7%	77.1%
Forecast capital expenditure for 2027 ($000)	$10,897	$21,898
Forecast change for 2026 to 2027 (%)	-23.0%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$5,307	$5,418
Wastewater	$864	$1,234
Water	$1,100	$2,408
Stormwater	$202	$196
Flood protection	$0	$0
Other capital	$1,542	$4,948
TOTAL	$9,015	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$21	$754
Level of service	$2,730	$5,623
Renewals	$6,264	$9,478



Tararua District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	18,950	13,200
Population change from 2024 to 2025 (%)	-0.3%	0.4%
Land area (km^2)	4,364.6	3,504.6
Population density (people/km^2)	4.3	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$36,905	$27,939
Rates change from 2024 to 2025 (%)	11.8%	12.5%
Forecast change for 2026 to 2027 (%)	3.6%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	66.1%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	7.4%	8.3%
Debt headroom for 2025 (%)	108.9%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$64,780	$55,553

Governance	Result	Group median
Elected members (council only)	9	9
Voter turnout in 2025 (%)	55.5%	53.8%
Population/elected members for 2025	2,106	1,481
Mayor/chair remuneration ($)	$145,000	$132,000

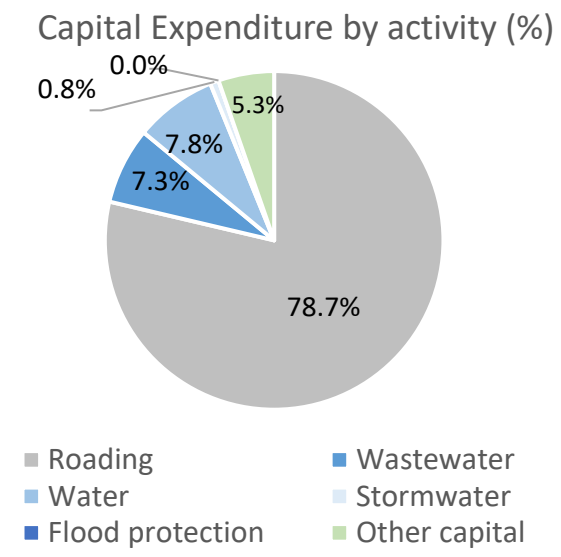
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	124	95
Personnel costs for 2025 ($000)	$11,976	$8,921

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	100.0%	97.0%
Revenue/operating expenditure for 2024 (%)	110.0%	96.1%
Revenue/operating expenditure for 2025 (%)	142.0%	98.0%

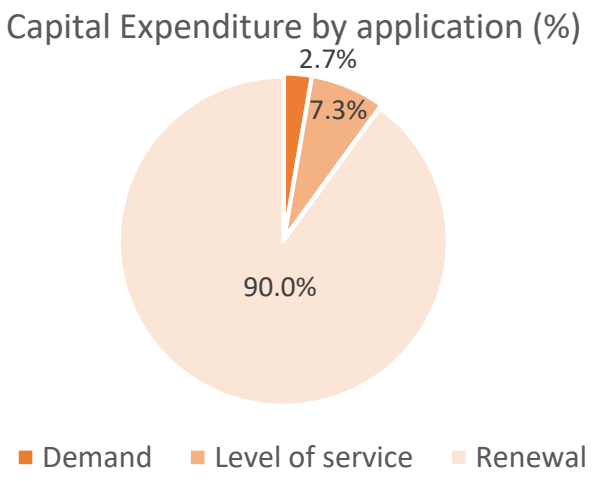
Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	97.6	93.8
	Result	**Group median**
Building consent processing for 2025 (median days)	8.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$47,567	$19,552
Actual/planned capital expenditure for 2025 (%)	94.3%	77.1%
Forecast capital expenditure for 2027 ($000)	$40,707	$21,898
Forecast change for 2026 to 2027 (%)	-18.4%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$37,425	$5,418
Wastewater	$3,484	$1,234
Water	$3,730	$2,408
Stormwater	$392	$196
Flood protection	$0	$0
Other capital	$2,563	$4,948
TOTAL	$47,567	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$1,284	$754
Level of service	$3,474	$5,623
Renewals	$42,809	$9,478



Waimate District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	8,450	13,200
Population change from 2024 to 2025 (%)	0.4%	0.4%
Land area (km^2)	3,554.4	3,504.6
Population density (people/km^2)	2.4	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$16,042	$27,939
Rates change from 2024 to 2025 (%)	13.3%	12.5%
Forecast change for 2026 to 2027 (%)	5.2%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	11.7%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	-7.4%	8.3%
Debt headroom for 2025 (%)	163.4%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$22,426	$55,553

Governance	Result	Group median
Elected members (council only)	8	9
Voter turnout in 2025 (%)	55.3%	53.8%
Population/elected members for 2025	1,056	1,481
Mayor/chair remuneration ($)	$117,000	$132,000

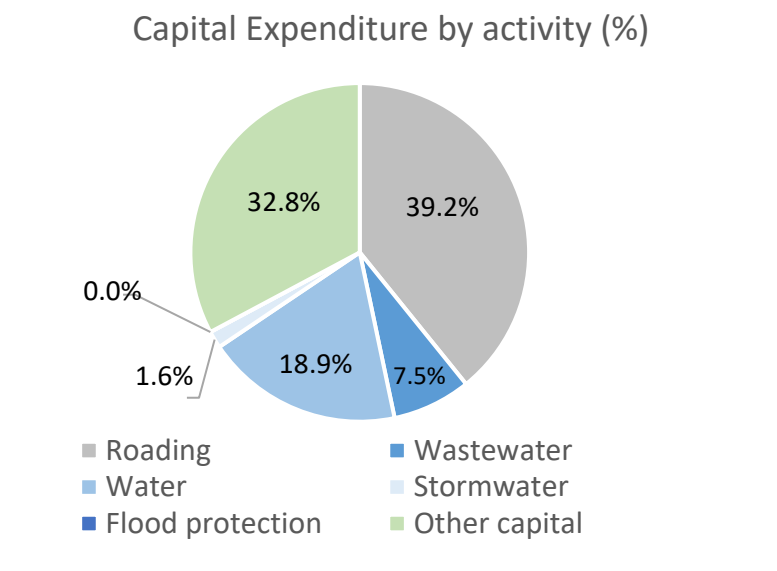
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	66	95
Personnel costs for 2025 ($000)	$6,447	$8,921

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	99.0%	97.0%
Revenue/operating expenditure for 2024 (%)	105.0%	96.1%
Revenue/operating expenditure for 2025 (%)	104.0%	98.0%

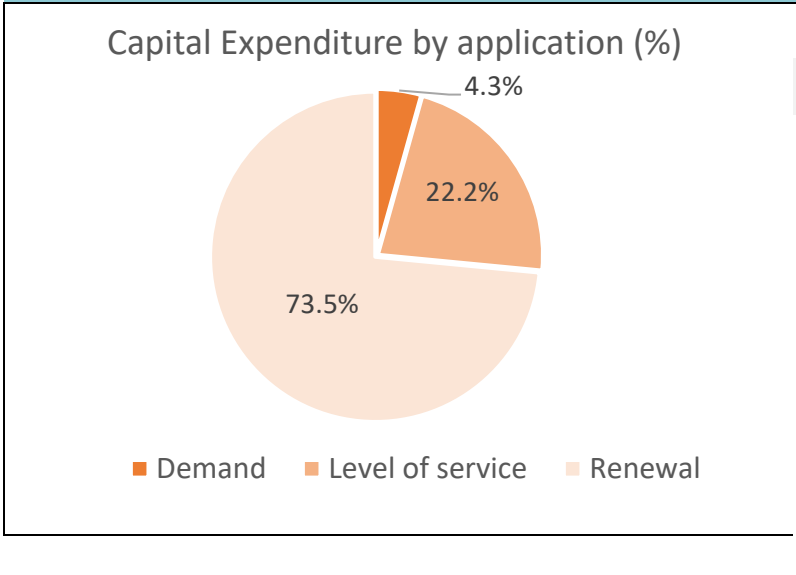
Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	96.2	93.8
	Result	**Group median**
Building consent processing for 2025 (median days)	8.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$8,342	$19,552
Actual/planned capital expenditure for 2025 (%)	87.8%	77.1%
Forecast capital expenditure for 2027 ($000)	$14,136	$21,898
Forecast change for 2026 to 2027 (%)	-15.0%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$3,262	$5,418
Wastewater	$625	$1,234
Water	$1,571	$2,408
Stormwater	$136	$196
Flood protection	$0	$0
Other capital	$2,730	$4,948
TOTAL	$8,342	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$362	$754
Level of service	$1,846	$5,623
Renewals	$6,116	$9,478



Wairoa District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	8,940	13,200
Population change from 2024 to 2025 (%)	-0.1%	0.4%
Land area (km^2)	4,078.7	3,504.6
Population density (people/km^2)	2.2	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$23,514	$27,939
Rates change from 2024 to 2025 (%)	16.1%	12.5%
Forecast change for 2026 to 2027 (%)	2.8%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	11.4%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	3.0%	8.3%
Debt headroom for 2025 (%)	163.6%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$64,124	$55,553

Governance	Result	Group median
Elected members (council only)	6	9
Voter turnout in 2025 (%)	56.0%	53.8%
Population/elected members for 2025	1,490	1,481
Mayor/chair remuneration ($)	$135,000	$132,000

Personnel	Result	Group median
Staff numbers for 2025 (FTE)	80	95
Personnel costs for 2025 ($000)	$8,622	$8,921

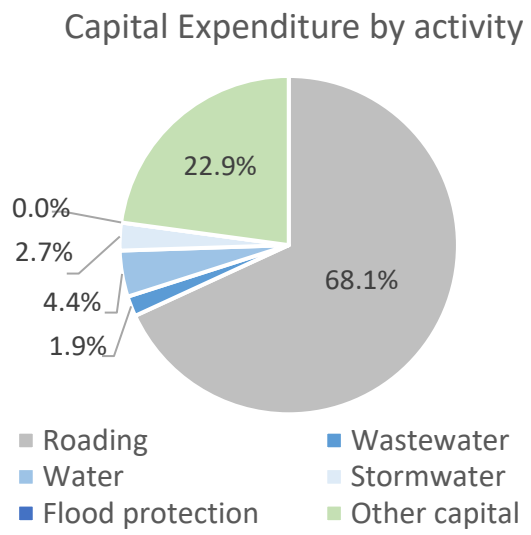
Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	424.0%	97.0%
Revenue/operating expenditure for 2024 (%)	143.0%	96.1%
Revenue/operating expenditure for 2025 (%)	121.0%	98.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	88.2	93.8

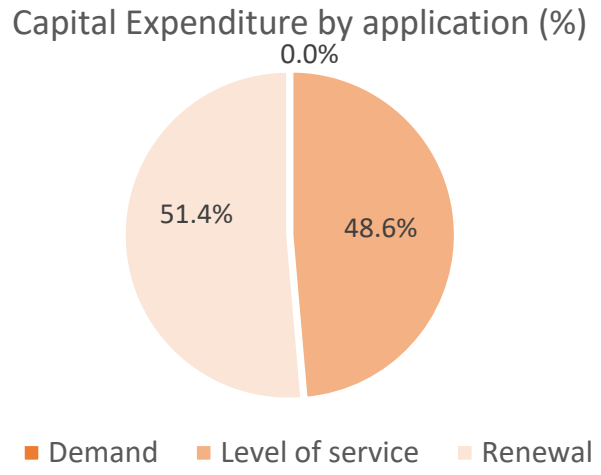
	Result	Group median
Building consent processing for 2025 (median days)	8.5	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$26,535	$19,552
Actual/planned capital expenditure for 2025 (%)	47.0%	77.1%
Forecast capital expenditure for 2027 ($000)	$32,677	$21,898
Forecast change for 2026 to 2027 (%)	-43.7%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$18,079	$5,418
Wastewater	$515	$1,234
Water	$1,170	$2,408
Stormwater	$705	$196
Flood protection	$0	$0
Other capital	$6,066	$4,948
TOTAL	$26,535	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$0	$754
Level of service	$12,903	$5,623
Renewals	$13,632	$9,478



Waitaki District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	24,600	13,200
Population change from 2024 to 2025 (%)	0.8%	0.4%
Land area (km^2)	7,108.3	3,504.6
Population density (people/km^2)	3.5	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$46,209	$27,939
Rates change from 2024 to 2025 (%)	13.3%	12.5%
Forecast change for 2026 to 2027 (%)	16.7%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	53.4%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	14.8%	8.3%
Debt headroom for 2025 (%)	121.6%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$93,864	$55,553

Governance	Result	Group median
Elected members (council only)	10	9
Voter turnout in 2025 (%)	53.0%	53.8%
Population/elected members for 2025	2,460	1,481
Mayor/chair remuneration ($)	$146,000	$132,000

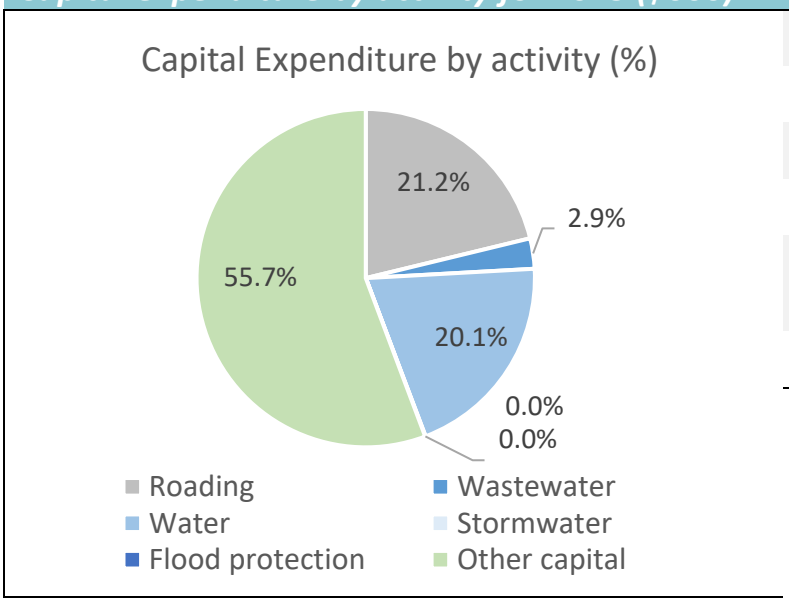
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	197	95
Personnel costs for 2025 ($000)	$19,332	$8,921

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	83.8%	97.0%
Revenue/operating expenditure for 2024 (%)	79.8%	96.1%
Revenue/operating expenditure for 2025 (%)	98.0%	98.0%

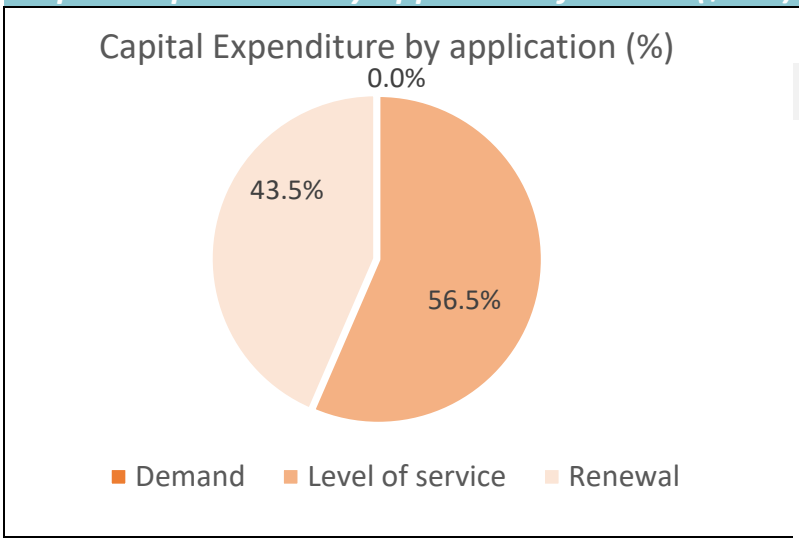
Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	93.7	93.8

	Result	Group median
Building consent processing for 2025 (median days)	7.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$42,536	$19,552
Actual/planned capital expenditure for 2025 (%)	71.6%	77.1%
Forecast capital expenditure for 2027 ($000)	$50,606	$21,898
Forecast change for 2026 to 2027 (%)	-16.5%	-10.1%



Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$9,024	$5,418
Wastewater	$1,234	$1,234
Water	$8,561	$2,408
Stormwater	$19	$196
Flood protection	$0	$0
Other capital	$23,698	$4,948
TOTAL	$42,536	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$0	$754
Level of service	$24,031	$5,623
Renewals	$18,505	$9,478

Waitomo District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	9,950	13,200
Population change from 2024 to 2025 (%)	0.5%	0.4%
Land area (km^2)	3,534.8	3,504.6
Population density (people/km^2)	2.8	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$23,380	$27,939
Rates change from 2024 to 2025 (%)	10.4%	12.5%
Forecast change for 2026 to 2027 (%)	4.5%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	62.2%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	-2.6%	8.3%
Debt headroom for 2025 (%)	112.8%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$43,007	$55,553

Governance	Result	Group median
Elected members (council only)	6	9
Voter turnout in 2025 (%)	46.1%	53.8%
Population/elected members for 2025	1,685	1,481
Mayor/chair remuneration ($)	$132,000	$132,000

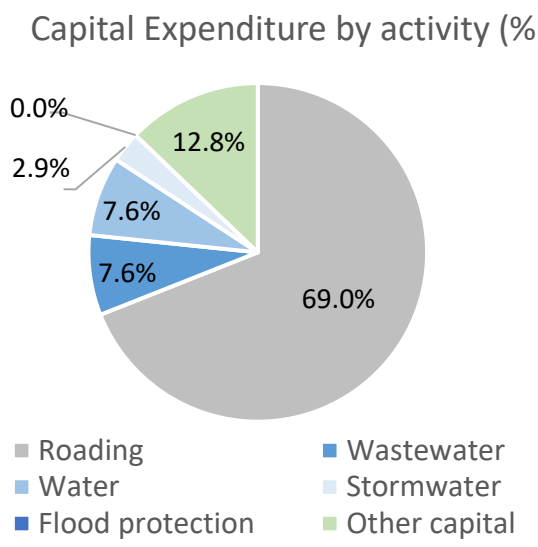
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	80	95
Personnel costs for 2025 ($000)	$7,368	$8,921

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	120.0%	97.0%
Revenue/operating expenditure for 2024 (%)	116.0%	96.1%
Revenue/operating expenditure for 2025 (%)	113.0%	98.0%

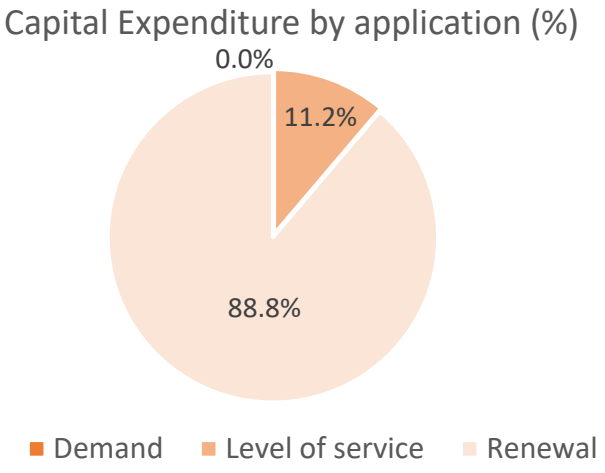
Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	84.8	93.8
	Result	**Group median**
Building consent processing for 2025 (median days)	6.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$17,856	$19,552
Actual/planned capital expenditure for 2025 (%)	82.9%	77.1%
Forecast capital expenditure for 2027 ($000)	$22,729	$21,898
Forecast change for 2026 to 2027 (%)	3.1%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$12,320	$5,418
Wastewater	$1,365	$1,234
Water	$1,355	$2,408
Stormwater	$526	$196
Flood protection	$0	$0
Other capital	$2,290	$4,948
TOTAL	$17,856	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$0	$754
Level of service	$2,002	$5,623
Renewals	$15,854	$9,478



Westland District Council

Small Provincial/Rural Group

Ministry for Cities, Environment, Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	9,430	13,200
Population change from 2024 to 2025 (%)	1.1%	0.4%
Land area (km^2)	11,829.5	3,504.6
Population density (people/km^2)	0.8	4.3

Rates	Result	Group median
Rates revenue for 2025 ($000)	$20,112	$27,939
Rates change from 2024 to 2025 (%)	6.2%	12.5%
Forecast change for 2026 to 2027 (%)	6.5%	6.5%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	75.5%	53.9%
Net debt/total revenue change 2024 to 2025 (%)	-4.9%	8.3%
Debt headroom for 2025 (%)	99.5%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 ($000)	$39,246	$55,553

Governance	Result	Group median
Elected members (council only)	8	9
Voter turnout in 2025 (%)	58.8%	53.8%
Population/elected members for 2025	1,179	1,481
Mayor/chair remuneration ($)	$121,000	$132,000

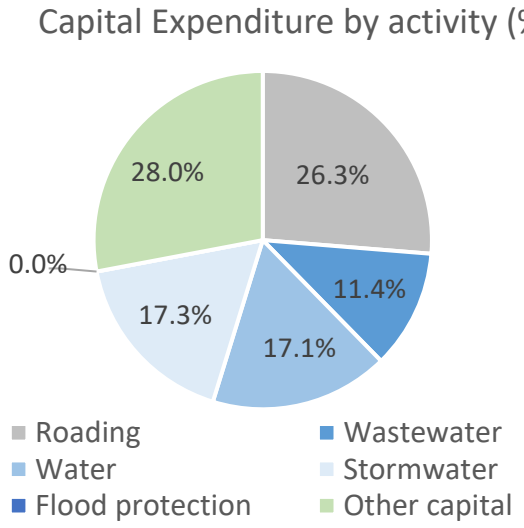
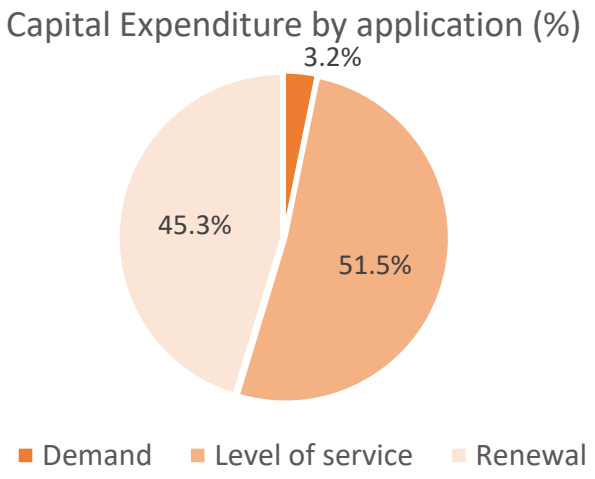
Personnel	Result	Group median
Staff numbers for 2025 (FTE)	76	95
Personnel costs for 2025 ($000)	$7,479	$8,921

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	89.0%	97.0%
Revenue/operating expenditure for 2024 (%)	82.0%	96.1%
Revenue/operating expenditure for 2025 (%)	98.0 %	98.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	91.0	90.8
	Result	Group median
Building consent processing for 2025 (median days)	7.0	6.5

Asset management	Result	Group median
Total capital expenditure for 2025 ($000)	$9,502	$19,552
Actual/planned capital expenditure for 2025 (%)	45.2%	77.1%
Forecast capital expenditure for 2027 ($000)	$16,930	$21,898
Forecast change for 2026 to 2027 (%)	-11.6%	-10.1%

Capital expenditure by activity for 2025 ($000)	Result	Group median
Roading	$2,498	$5,418
Wastewater	$1,081	$1,234
Water	$1,625	$2,408
Stormwater	$1,640	$196
Flood protection	$0	$0
Other capital	$2,658	$4,948
TOTAL	$9,502	N/A



Capital expenditure by application for 2025 ($000)	Result	Group median
Demand	$304	$754
Level of service	$4,892	$5,623
Renewals	$4,306	$9,478