

Gisborne District Council

Unitary Group



Ministry for Cities, Environment,
Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	52,700	53,500
Population change from 2024 to 2025 (%)	-0.2%	-0.3%
Land area (km ²)	8,385.1	9,000.4
Population density (people/km ²)	6.3	6.3

Rates	Result	Group median
Rates revenue for 2025 (\$000)	\$86,072	\$97,712
Rates change from 2024 to 2025 (%)	11.5%	13.5%
Forecast change for 2026 to 2027 (%)	9.3%	8.4%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	unrated	N/A
Net debt/total revenue (%)	141.4%	139.5%
Net debt/total revenue change 2024 to 2025 (%)	33.7%	7.8%
Debt headroom for 2025 (%)	33.6%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 (\$000)	\$205,200	\$205,046

Governance	Result	Group median
Elected members (council only)	13	13.5
Voter turnout in 2025 (%)	48.1%	48.2%
Population/elected members for 2025	4,054	4,166
Mayor/chair remuneration (\$)	\$179,000	\$176,000

Personnel	Result	Group median
Staff numbers for 2025 (FTE)	419	370
Personnel costs for 2025 (\$000)	\$34,293	\$36,015

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	109.0%	97.3%
Revenue/operating expenditure for 2024 (%)	107.0%	100.5%
Revenue/operating expenditure for 2025 (%)	115.0%	104.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	87.1	90.8
	Result	Group median
Building consent processing for 2025 (median days)	6.0	7.5

Asset management	Result	Group median
Total capital expenditure for 2025 (\$000)	\$99,604	\$75,107
Actual/planned capital expenditure for 2025 (%)	67.6%	68.3%
Forecast capital expenditure for 2027 (\$000)	\$172,143	\$124,500
Forecast change for 2026 to 2027 (%)	5.5%	6.6%

Capital expenditure by activity for 2025 (\$000)		Result	Group median
Capital Expenditure by activity (%) Legend: - Roding (Grey) - Wastewater (Dark Blue) - Water (Light Blue) - Stormwater (Very Light Blue) - Flood protection (Medium Blue) - Other capital (Light Green)	Roding	\$51,333	\$26,980
	Wastewater	\$3,825	\$7,453
	Water	\$4,006	\$7,859
	Stormwater	\$1,820	\$3,360
	Flood protection	\$8,667	\$6,115
	Other capital	\$29,953	\$24,151
	TOTAL	\$99,604	N/A

Capital expenditure by application for 2025 (\$'000)		Result	Group median
Capital Expenditure by application (%) Legend: - Demand - Level of service - Renewal	Demand	\$501	\$7,035
	Level of service	\$43,192	\$24,061
	Renewals	\$55,911	\$52,235

Marlborough District Council

Unitary Group



Ministry for Cities, Environment,
Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	50,800	53,500
Population change from 2024 to 2025 (%)	-0.4%	-0.3%
Land area (km ²)	10,458.4	9,000.4
Population density (people/km ²)	4.9	6.3

Rates	Result	Group median
Rates revenue for 2025 (\$000)	\$97,304	\$97,712
Rates change from 2024 to 2025 (%)	15.4%	13.5%
Forecast change for 2026 to 2027 (%)	7.6%	8.4%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	AA- (S&P)	N/A
Net debt/total revenue (%)	45.3%	139.5%
Net debt/total revenue change 2024 to 2025 (%)	2.6%	7.8%
Debt headroom for 2025 (%)	239.7%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 (\$000)	\$204,892	\$205,046

Governance	Result	Group median
Elected members (council only)	14	13.5
Voter turnout in 2025 (%)	45.7%	48.2%
Population/elected members for 2025	3,629	4,166
Mayor/chair remuneration (\$)	\$173,000	\$176,000

Personnel	Result	Group median
Staff numbers for 2025 (FTE)	344	370
Personnel costs for 2025 (\$000)	\$35,791	\$36,015

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	102.0%	97.3%
Revenue/operating expenditure for 2024 (%)	110.0%	100.5%
Revenue/operating expenditure for 2025 (%)	108.0%	104.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	88.1	90.8
	Result	Group median
Building consent processing for 2025 (median days)	9.0	7.5

Asset management	Result	Group median
Total capital expenditure for 2025 (\$000)	\$78,308	\$75,107
Actual/planned capital expenditure for 2025 (%)	67.2%	68.3%
Forecast capital expenditure for 2027 (\$000)	\$127,237	\$124,500
Forecast change for 2026 to 2027 (%)	7.8%	6.6%

Capital expenditure by activity for 2025 (\$000)

Capital Expenditure by activity (%)

Roading

Wastewater

Water

Flood protection

Stormwater

Other capital

	Result	Group median
Roading	\$37,936	\$26,980
Wastewater	\$6,757	\$7,453
Water	\$5,567	\$7,859
Stormwater	\$2,459	\$3,360
Flood protection	\$8,275	\$6,115
Other capital	\$17,315	\$24,151
TOTAL	\$78,308	N/A

Capital expenditure by application for 2025 (\$000)		Result	Group median
Capital Expenditure by application (%)	Demand	\$8,430	\$7,035
	Level of service	\$17,853	\$24,061
	Renewals	\$52,025	\$52,235

10.8%

22.8%

66.4%

Demand Level of service Renewal



Demographics	Result	Group median
Estimated population (2025)	54,300	53,500
Population change from 2024 to 2025 (%)	-0.4%	-0.3%
Land area (km ²)	422.2	9,000.4
Population density (people/km ²)	128.6	6.3

Rates	Result	Group median
Rates revenue for 2025 (\$000)	\$99,600	\$97,712
Rates change from 2024 to 2025 (%)	16.5%	13.5%
Forecast change for 2026 to 2027 (%)	5.6%	8.4%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	AA- (S&P)	N/A
Net debt/total revenue (%)	137.6%	139.5%
Net debt/total revenue change 2024 to 2025 (%)	4.3%	7.8%
Debt headroom for 2025 (%)	147.4%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 (\$000)	\$174,796	\$205,046

Governance	Result	Group median
Elected members (council only)	12	13.5
Voter turnout in 2025 (%)	48.6%	48.2%
Population/elected members for 2025	4,525	4,166
Mayor/chair remuneration (\$)	\$172,000	\$176,000

Personnel	Result	Group median
Staff numbers for 2025 (FTE)	351	370
Personnel costs for 2025 (\$000)	\$36,238	\$36,015

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	83.0%	97.3%
Revenue/operating expenditure for 2024 (%)	94.0%	100.5%
Revenue/operating expenditure for 2025 (%)	100.0%	104.0%

Service delivery		Result	Peer group
Road Pavement Integrity Index for 2025		88.5	90.1
		Result	Group median
Building consent processing for 2025 (median days)		10.0	7.5

Asset management		Result	Group median
Total capital expenditure for 2025 (\$000)		\$71,639	\$75,107
Actual/planned capital expenditure for 2025 (%)		69.0%	68.3%
Forecast capital expenditure for 2027 (\$000)		\$121,762	\$124,500
Forecast change for 2026 to 2027 (%)		21.4%	6.6%

Capital expenditure by activity for 2025 (\$000)		Result	Group median
Capital Expenditure by activity (%) Legend: - Rooding - Wastewater - Water - Stormwater - Flood protection - Other capital	Rooding	\$13,349	\$26,980
	Wastewater	\$10,179	\$7,453
	Water	\$10,151	\$7,859
	Stormwater	\$4,260	\$3,360
	Flood protection	\$3,954	\$6,115
	Other capital	\$29,746	\$24,151
	TOTAL	\$71,639	N/A

Capital expenditure by application for 2025 (\$000)		Result	Group median
Capital Expenditure by application (%) Legend: - Demand - Level of service - Renewal	Demand	\$14,520	\$7,035
	Level of service	\$30,268	\$24,061
	Renewals	\$26,851	\$52,235

Tasman District Council

Unitary Group



Ministry for Cities, Environment,
Regions & Transport

Demographics	Result	Group median
Estimated population (2025)	59,900	53,500
Population change from 2024 to 2025 (%)	0.3%	-0.3%
Land area (km ²)	9,615.6	9,000.4
Population density (people/km ²)	6.2	6.3

Rates	Result	Group median
Rates revenue for 2025 (\$000)	\$98,119	\$97,712
Rates change from 2024 to 2025 (%)	11.3%	13.5%
Forecast change for 2026 to 2027 (%)	11.3%	8.4%

Debt (2025)	Result	Group median
Credit rating (and rating agency)	AA- (S&P)	N/A
Net debt/total revenue (%)	155.2%	139.5%
Net debt/total revenue change 2024 to 2025 (%)	11.3%	7.8%
Debt headroom for 2025 (%)	129.9%	N/A

Expenditure	Result	Group median
Total operating expenditure for 2025 (\$000)	\$209,706	\$205,046

Governance	Result	Group median
Elected members (council only)	14	13.5
Voter turnout in 2025 (%)	48.3%	48.2%
Population/elected members for 2025	4,279	4,166
Mayor/chair remuneration (\$)	\$181,000	\$176,000

Personnel	Result	Group median
Staff numbers for 2025 (FTE)	389	370
Personnel costs for 2025 (\$000)	\$41,251	\$36,015

Balanced budget	Result	Group median
Revenue/operating expenditure for 2023 (%)	92.6%	97.3%
Revenue/operating expenditure for 2024 (%)	90.2%	100.5%
Revenue/operating expenditure for 2025 (%)	88.8%	104.0%

Service delivery	Result	Peer group
Road Pavement Integrity Index for 2025	98.2	90.8
	Result	Group median
Building consent processing for 2025 (median days)	4.0	7.5

Asset management	Result	Group median
Total capital expenditure for 2025 (\$000)	\$71,905	\$75,107
Actual/planned capital expenditure for 2025 (%)	81.2%	68.3%
Forecast capital expenditure for 2027 (\$000)	\$90,960	\$124,500
Forecast change for 2026 to 2027 (%)	2.5%	6.6%

Capital expenditure by activity for 2025 (\$000)	Result	Group median
Capital Expenditure by activity (%) Legend: - Roding - Wastewater - Water - Stormwater - Flood protection - Other capital	Roding \$16,023 \$26,980 Wastewater \$8,149 \$7,453 Water \$16,672 \$7,859 Stormwater \$9,750 \$3,360 Flood protection \$2,755 \$6,115 Other capital \$18,556 \$24,151 TOTAL \$71,905 N/A	

Capital expenditure by application for 2025 (\$000)	Result	Group median
Capital Expenditure by application (%) Legend: - Demand - Level of service - Renewal	Demand \$5,640 \$7,035 Level of service \$13,820 \$24,061 Renewals \$52,445 \$52,235	